

2016

Annual Report

Advocacy Coalition for Sustainable Agriculture (ACSA)

*"Collective voices for
sustainable development"*



TABLE OF CONTENTS

1.0	List of acronyms	1
2.0	Overview of ACSA – Uganda	6
3.0	ACSA performance and accomplishments	7
4.0	Strategic Objective 1: Capacity building of MOs and Small holder farmers	8
5.0	Strategic Objective 2: Influence Government Support towards Entrepreneurship development for Smallholder Farmers	11
6.0	Strategic Objective 6. Developing Strategic Alliances and partnerships	15
7.0	Development Partners and Donors	16
8.0	ACSA Financial Statements for the period from 2012-2015	21
9.0	Annexes	22
10.	Publications	25

LIST OF ACRONYMS

ACSA :	Advocacy Coalition for Sustainable Agriculture
AFIRD:	Agency for Integrated Rural Development
CSBAG:	Civil Society Budget Advocacy Group
CSOs:	Civil Society Organizations
EMLI	Environmental Management for Livelihood Improvement
FG	Farmers' Group
FRA:	Food Rights Alliance
MAAIF:	Ministry of Agriculture Animal Industry and Fisheries
MMUDFA:	Mityana Mubende District Farmers' Association
MOs:	Member Organizations
MP:	Members of Parliament
NAE:	National Agriculture Extension
NOAP:	National Organic Agriculture Policy
NOGAMU:	National Organic Agricultural Movement of Uganda
NSA:	Non State Actors
PELUM:	Participatory Ecological Land Use Management
RIA:	Regulatory Impact Assessment
RUCID:	Rural Community in Development
SAP:	Sustainable Agriculture Programme
SODI:	Skills Oriented Development Initiatives
SHFs:	Small Holder Farmers
UNADA:	Uganda National Agro input Dealers Association
USAID EEA:	Enabling Environment for Agriculture

VISION, MISSION, CORE VALUES AND OBJECTIVES

ACSA Mission

To empower civil society organizations working with small holder farmers to demand for favorable policy environment for sustainable agriculture through advocacy, research, capacity building and information dissemination.

ACSA Vision

An empowered small-holder farmers' community working in a favorable social, economic and political environment.

Core Values;

Accountability
Integrity
Transparency
Equal participation
Non discrimination
Creativity
Excellence
Love and care for the earth.

Objectives

- To improve the capacity of the member organization to advocate for small holder farmer friendly policies and programs that addresses the challenges of their enterprises.
- To support member organizations and their vulnerable groups (women, youth and children) in their efforts to promote sustainable agriculture and market access.
- To develop strategic partnerships with other actors with the aim of promoting and developing members' sustainable agricultural enterprises.
- To promote practices that will assist farmers to adapt to climate change and establish conditions that increase agro ecosystem resilience to stress.

ACSA TECHNICAL STAFF



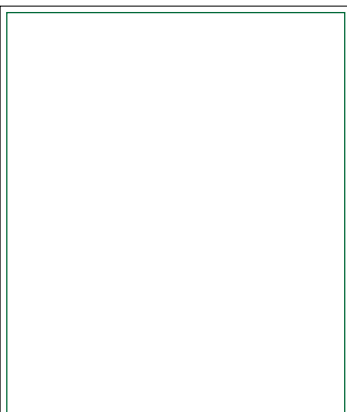
Stella Grace Lutalo
ACSA Chairperson
(From PELUM –Uganda)



Eustace Sajjabi
Treasurer (From AFIRD)



Allen Matovu
Member (from Caritas MADDO)



Sam Nyanzi
Member



Frank Karusya
Member (Caritas Kabale)



Harriet Nakasi
National Coordinator



James Mutebi
M&E Officer (Part Time)



Nassuuna Florence
Policy & Advocacy Officer



Dorothy Muggale
Accountant

WORD FROM THE CHAIRPERSON



Stella Grace Lutalo
ACSA Board Chairperson

Dear friends,
am delighted for having served on the board of ACSA again in the year 2016, which has presented more successes both at the secretariat and member organization levels.

Many landmarks have been reached since the inception of ACSA in 2007 mostly in the areas of capacity building of member organizations, institutional growth, policy engagements, research, policy dissemination and policy advocacy.

Notably in the course of the year 2016, much has been achieved with respect to evidence based advocacy through research and dissemination of studies, media awareness and involvement , networking support to member organizations and linkages with Ministry of Agriculture, Animal Industry and fisheries and Ministry of water and Environment.

Additionally our visibility has increased as a recognized advocacy player through increased stakeholder engagements and members' participation in advocacy interventions at all levels in 2016. Hence we shall continue to pursue partnerships with likeminded CSOs, farmers and Government for good working relationship and constructive policy engagements. Our interventions in 2016 have been centered on selected pertinent issues that have continued to be a challenge to the agriculture sector in Uganda. These included Climate change, budget advocacy, policy implementation and funding to agriculture. On the institutional side, ACSA has continued to grow in strength of its membership and secured funding for the next three years.

We are very grateful to Misereor, USAID Feed the Future Enabling Environment and Caritas Kampala for the Financial and Technical support provided in 2016. Most of all our successes have been reached through the committed and selfless contributions from my fellow Board members, ACSA Membership, committed and Professional staff members at the secretariat.

Stella Grace Lutalo
ACSA Board Chairperson

WORD FROM THE NATIONAL COORDINATOR



Harriet Nakasi
National Coordinator

Dear Partners.

Greetings to you all from Advocacy Coalition for Sustainable Agriculture and a warm welcome to our fourth partners' forum.

On behalf of the secretariat and the entire membership I wish commend the good work done by us all in pursuit of an enabling environment for the smallholder farmers in Uganda. A time like this is when we as the secretariat are privileged to share with you our road to ACSA activities in the course of the year as summarized the annual report 2016.

ACSA has continued to occupy an important place in Uganda's policy formulation and implementation arena in partnership with the various stakeholders namely; Misereor, MAAIF, MWE, FRA, CSBAG, USAID and GIZ who have played a key role in supporting and facilitating various processes in year 2016.(continuous awareness on climatic change, launch of National Agriculture Extension Policy and Strategy 2016/17 – 2020/21, as well as the active participation in ensuring an all-inclusive draft National organic agriculture policy and engaging ACSA MOs in budget advocacy). I therefore wish to congratulate you all partners for the good work done in achieving these land marks but the struggle continues.

This year as we celebrate yet another milestone for ACSA as highlighted in our

2016 Annual report, I wish express my sincere appreciation to the government of Uganda, our development partners Misereor and all ACSA stakeholders at different levels for supporting the policy development and implementation.

I thank the entire ACSA membership for their contribution to successes achieved in the implementation of ACSA activities and we strongly believe that Year 2016 will bring forth more milestones as we take small steps but great achievements to having an enabling environment for small holder farmers in Uganda. ACSA as an institution with the membership will further be strengthened garner to make meaningful contribution to the processes of formulation and implementation of Uganda's Agrarian policies.

May the almighty God be at centre of all our actions as we all work towards a good policy environment for the farmers in Uganda.

"Collective Voices for Sustainable Agriculture"

A handwritten signature in blue ink, which appears to read 'Harriet Nakasi', written over a series of horizontal dotted lines.

Nakasi Harriet
Coordinator ACSA

OVER VIEW OF ACSA

Advocacy Coalition for Sustainable Agriculture (ACSA) is a registered national network of organizations promoting Sustainable Agriculture, Agricultural market development, research and advocacy among Smallholder farmers. This aims at increasing understanding of Member Organizations and small holder farmers in Uganda about the agrarian policy related issues affecting them

The network was established in June 2006 after a series of studies which were conducted by Misereor - Germany on Uganda's agrarian policy environment in relation to smallholder farmers. The studies highlighted that CSOs were playing a big role in the area of food security but with limited knowledge on agrarian policies, Budgeting process and hence inability to guide SHFs in the identified areas. The CSOs then included; Caritas Kampala, Rural Community In Development (RUCID), Caritas Masaka Diocese Development Organization (Caritas MADD0), Caritas Kabale, Hoima Caritas Development Organization (HOCAD00), Agency For Integrated Development (AFIRD), National Organic Agriculture Movement Of Uganda (NOGAMU) and Participatory Ecological Land Use Management (PELUM). Over the years the Coalition has grown under the support of Misereor - Germany from the eight founding institutions (Core group members) to more than 24 national, international and local organizations.

2.1 ACSA Institutional Development

ACSA has a well streamlined board of directors who meet at a quarterly basis to review and approve work plans for the next quarter and give technical advice accordingly. ACSA has a strong secretariat hosted by Caritas Kampala -Nsambya with qualified technical staffs that are very instrumental in the implementation of the project activities on a daily basis.

On this note, three (3) Board meetings have been convened to Plan for ACSA growth and reviewing the ACSA quarterly work plans and sharing the progress from the secretariat as well as reviewing institutional key Governing documents.



Board Members during quarterly Board meetings

2.2 Board Representatives

1.	Mrs. Stella Lutalo	PELUM-Uganda	Chairperson ACSA
2.	Ms. Nakasi Harriet	ACSA Secretariat	Secretary
3.	Mr. Eustace Sajjabi	AFIRD	Treasurer
4.	Mr. Karusya Frank	Caritas Kabale	Member
5.	Mrs. Allen Matovu	Caritas MADD0	Member
6.	Mr. Nyanzi Samuel	RUCID	Member
7.	Mr. Mutebi James	Caritas Kampala	Member
8.	Ms. Nassuuna Florence	ACSA	Advocacy office

ACSA PERFORMANCE AND ACHIEVEMENTS 2016

ACSA registered key milestones including amplifying our voices in advocacy arena in key sectors that impact on the lives of the poor small holder farmers directly through the 24 membership organization's spread country wide and these are composed of CSOs working with smallholder farmers and promoting Sustainable agriculture in Uganda as below;

3.1 List of Member Organisations and coverage 2016

No.	Name of Organization	District	Year of joining ACSA
1.	Agency for Integrated Rural Development(AFIRD)	Wakiso	2006
	Caritas Hoima	Hoima	2006
2.	Caritas Jinja	Jinja, Kamuli, Luuka, Iganga Mayuge and Namayingo	2012
4.	Caritas Kabale	Kabale	2006
5.	Caritas Kampala	Kampala,Mpigi and Wakiso	2006
6.	Caritas Kiyinda Mityana diocese	Mityana	2014
7.	Caritas Lugazi	Buikwe and Mukono	2012
8.	Caritas Masaka Diocesan Development Organization (MADDO)	Masaka, Rakai and Kalangala	2006
9.	Mutuba Gumu Mpigi Farmers` Association(MUMPIFA)	Mpigi	2014
10.	Environmental Management and Livelihood Improvement (EMLI).	Kampala, Wakiso, Luweero, Moroto, Buikwe and Kisoro	2013
11.	Glory And Honor Is Yours Almighty Farther Forever And Ever Amen(GAHIYAFFAEA)	Luweero	2014
12.	Kakunyu Parents Support Association for Children with Special Needs	Lwengo , Nakasongola and Masaka	2014
13.	Kazo Mixed Farmers` Association(KAMIFA)	Mubende	2013
14.	Mayuge Famers` Association	Buyikwe	2015
15.	Mityana- Mubende District Farmers` Association(MMUDFA)	Mityana and Mubende	2013
16.	National Organic Movement of Uganda (NOGAMU).	National	2006
17.	Nina Olugero Foundation – New Member	Wakiso and Buikwe	2015
18.	Participatory Ecological Land Use Management (PELUM)	National	2006
19.	Rural Community in Development(RUCID)	Mityana and Mubende	2006
20.	Skills Oriented Development Initiatives(SODI)	Mpigi	2011
21.	St. Jude Family Project	Masaka	2010
22.	Sulma Foods	Luweero	2010
23.	Uganda Youth at Risk Development Network – New Member	Buikwe	2014
24.	World Action Fund(WAF) – New member	Arua	2015

STRATEGIC OBJECTIVE 1: BUILD CAPACITY OF ACSA MOS AND FARMERS IN ADVOCACY.

4.1 Key High light 1. *Regional Capacity building Workshop*

4.1.1 Result Area 1: *Exchange visit for experience sharing on best practices of climatic change*

The Learning exposure visit was conducted for ACSA MOs hosted by Kazo Mixed farmers` Association -Mubende.

15 participants (MOs Staff and farmers) were supported during the exposure learning visit to Mubende including: Skills Oriented Development Initiative (SODI), AFIRD, Mayuge farmers` Association, Nnina Olugero foundation, Caritas Kampala (SAP) farmers, GAHIAFFEA, EMLI, UYDNET and MMUDFA, MUMPIFA were represented.

Various biodiversity conservation techniques were exhibited from the demonstration gardens of Kazo Farmers` association ecological centre and among individual farmers.

Such techniques include; rain water harvesting techniques both in the wetlands and highlands like the mini-dam, water ditches, drip irrigation, water harvesting tanks, mulching, soil and water conservation, intercropped banana gardens, Vegetable gardens, fish farming, apiary, Livestock among others



**ACSA MOs during
Exposure Learning
Visit to
Kazo-Mubende**

The Learning visit provided an opportunity for experience sharing among farmers and MOs staff on different biodiversity conservation techniques and also enabled participants (farmers and MO staff) share and learn new bio diversity conservation measures that can easily be adopted and replicated in their respective organizations and farmer groups.

4.2 Key Highlight: 2 Annual sustainable organic agriculture research and innovation dissemination conference.

4.2.1 Result Area 2: ACSA Conducted, Validated, Launched and disseminated two major studies

ACSA has conducted, published and disseminated two(2) major studies together with their respective policy briefs as follows;

- i. “Strengthening local Marketing through Certification”. The farming community has always continued to echo limited markets as a major problem faced. The study looked at how certification
- ii. can be made easier at different levels and mechanisms that the relevant national certification bodies would employ to ensure inclusivity in their services to foster trade at local national and regional levels.
- iii. “Sustainable Agriculture, Key to inclusive Rural Transformation” this was an impact study that targeted some of Uganda’s CSOs promoting Sustainable Agriculture for the last 20 years
- iv. A Farmers’ position paper drawn from the ten years Misereor impact survey findings report 2016



Official from Misereor giving the background for the Ten-year impact survey.



Ms. Judith Ngalukiye presenting the farmers’ position during the dissemination workshop

4.3 Key Highlight 3: Annual Partners` Forum

4.3.1 Result Area 3: ACSA conducted the Annual Partners` Forum 2016

ACSA Partners` forum 2016 was held at Shine Kansanga hotel and brought together over 48 people including ACSA different stake holders like, the MOs, Local leaders, district officials, farmers and academia.



ACSA Members in a group photo during partners` forum

Some of the highlights of the partners` forum included;

- The presentation of the findings of the study conducted by ACSA on “Strengthening Local Marketing through Certification in Uganda” for validation by the various stakeholders.
- Launch of the study on “State of agro-inputs in Uganda” by the Official from USAID-EEA, Mr. Joseph Kaggwa, as the photo

The two studies were launched and disseminated during the ten years impact survey dissemination workshop on Sustainable Agriculture was organized by Misereor in conjunction with Sustainable Agriculture programme (SAP) Caritas Kampala and Advocacy coalition for sustainable Agriculture (ACSA). It was held on 22nd September 2016 at JFLIGH Hotel in Makerere Kikoni, Kampala.

The launch attracted over 80 participants comprising of different stakeholders from Line Ministries (MAAIF, MWE), civil society, religious leaders, the private sector, the donor, Individual farmers and the academia. The primary objective of the workshop was to facilitate mutual learning, and sharing of the ten years impact survey findings among the various stakeholders.

The major outcome of the workshop was;

- Provided a platform for platform for sharing and discussion of researched information on the impact of sustainable agriculture among practitioners in Uganda.
- Study reports and policy briefs disseminated among a wide range of stakeholders in Uganda.
- Provided a highlight of the critical areas and gaps for further engagement and implementation by different stakeholders
- Bridging the gap of evidence based advocacy for Sustainable agriculture in Uganda as highlighted in the ACSA Organizational Capacity Assessment (OCA) by USAID EEA in January 2015.



Official from USAID EEA Mr. Joseph Kaggwa Launch the study on the state of Agro-inputs in Uganda during Partners` forum 2016



ACSA members during the study Launch

STRATEGIC OBJECTIVE 2. INFLUENCE GOVERNMENT SUPPORT TOWARDS BUILDING THE CAPACITY OF SMALLHOLDER FARMERS IN ENTREPRENEURSHIP SKILLS.

5.1 Key Highlight 1: Sensitisation on Sustainable Climate Change Smart Agriculture, Agro-inputs and Agrarian related policies through Radio Programmes

5.1.1 Result Area 1: ACSA has conducted 20 Periodic radio programmes on Radio two Kaboozi FM

ACSA conducted radio talkshows and community sharings through interactive sms platform on Agrarian related policies as away of increasing awareness on Counterfeit agro inputs, Climate change and markets and information etc, among communities.



Official from MAAIF during radio talk show

- A total of 20 theme based radio programs have been conducted on Radio two Kaboozi FM. Major themes handled include, land issues, food security, agro-processing and value addition, Counterfeit agro inputs, Climate change and markets and information
- 15 Presenters have been drawn from, Sim law Seeds, Basic Organics, Officials from Metrology, department MAAIF, UNDA, farmers and technical personnel from ACSA secretariat. And a total of 68 listeners have been able to call back

directly during and after the broadcasts while 157 listeners have sent SMS to online platform appreciating, inquiring for linkages to genuine agro-inputs, drought tolerant and resistant agro inputs, weather forests information, and market linkage between farmers to buyers.

- The Frequently Asked uestions by farmers provide a basis for extending farmer driven services by different stakeholders

5.2.1 Result Area 2: Support from MOs.

AFIRD sponsored one radio programme. We continue encouraging other MOs utilise the golden opportunity of ACSA slot and sponsor more radio programmes.



We further appeal to MOs who may have similar objectives like those of ACSA to jointly organise some activities with the secretariat to reach wider coverage using minimum resources.

ACSA Radio programmes have continued to contribute the public outcry for reliable technical advice on different farmers' needs

Model Farmers hosted during Radio talk shows have testified for having widened their visibility beyond the Country in relation to the call backs from the public in demand for services. As a result more people are visiting their farms for knowledge, experience sharing, access to genuine organic agro inputs and market access for their produce. We further appeal to MOs who may have similar objectives like those of ACSA to jointly organise some activities with the secretariat to reach wider coverage using minimum resources.

➤ **Success Story!!**

“My coming to radio program was a blessing because it has opened new doors to sell my expertise as a farmer. To mention, people are coming from within and outside the country to learn, advised, buy genuine organic Agro- inputs, and document the best practices on my farm. I have hosted individuals and farmer groups from Masindi, Kasese district etc and one from United Kingdom visiting my farm. Over 50 people have been calling me to advise them on different farming practices, enterprise selection and enterprise mix. I thank ACSA and Caritas Kampala for this golden opportunity”

Ms. Judith Ngalukiye A farmer- Caritas Kampala-SAP.

5.3 Key Highlight 2: Follow up of MOs and Farmer Groups:

5.3. 2 Result Area 3: ACSA Conducted Follow-Up to Eight (8) MOs.

The secretariat undertook eight major follow-up visits to 8 ACSA MOs in different regions.



ACSA Staff during Follow-up to MMUDFA

These include; MMUDFA, AFIRD, UYDNET Mayuge farmers association, Kazo farmers` association, GAHIAFFEA, EMLI, and NOGAMU.

The major outcomes of the follow-up were;

- A platform for sharing and discussion of Regional specific issues affecting different MOs was provided that included a general out cry of continuous dry spells among all MOs visited and the coping mechanism adopted.
- A need for prioritizing of a simple

irrigation which is appropriate, affordable and accessible to smallholder farmers among their groups was identified by all.

- Some MOs visited AFIRD expressed concern for the need for a strong inclusion of Participatory Guarantee System (PGS) in the draft National Organic Policy 2016.
- On the other hand MOs welcomed the idea of organizing some events/activities together with ACSA. Such activities include; Radio talk shows, regional capacity building workshops.
- The secretariat advised MOs to mobilize farmers and Advocacy focal persons to actively participate in the Budgeting processes at district levels. This was to enable their regional issues prioritized in the district budgets, to ensure that they are reflected in the national budget for funding



ACSA staff during follow up among MOs in Mayuge district

As a result of Capacity building in advocacy, Some ACSA MOs like Mayuge farmers` association gladly reported to the ACSA team during the follow-up visit that they managed to identify issues that were presented during budget consultation workshop at district level. Through this initiative they managed to acquire support toward a three phase power line for their maize milling machine. At national level, EMLI staff committed themselves to work together with ACSA to popularize climate change policies in the following ways; developing

a simplified and pictorial version of National climate change Policy 2015, and translation of the policy in some local languages

5.3 Strategic Objective 3. Smallholder farmers' access to reliable markets strengthened

5.3.1 Key Highlight 1: Conduct annual fair trade campaigns at regional and national levels

5.3.2 Result Area 1

ACSA is mandated to Support farmers and MOs in promoting market access initiatives in the community. However this is only possible if they have easy access to adequate and reliable market information for easy penetration of local markets, regional and international markets. This has been done through introduction of different ways of market information access like, Agricultural shows, Market information SMS, Radio talk shows to share market related information, and capacity building training on market related themes.

ACSA supported MOs to participate in the two major annual national shows, which are national agriculture show at Jinja held in July 2016 and UMA trade fair in Lugogo in October 2016. Nonetheless MOs were encouraged to organize regional exhibitions to access local markets as well as establishing market linkages and networks within their localities. During this period 5 farmers from two ACSA MOs namely; Caritas Kampala-SAP and, MUPIFA were Supported in 2016 to participate in the Annual shows.



Left: ACSA stall during source of the Nile Jinja show from 10th to 17th under the theme "Promoting Ag technologies to enhance Food Security and Competitiveness in the regional Markets".



Right: Former Boss for Uganda Investment Authority Dr. Maggie Kigozi interacting with ACSA MO exh during UMA 2016 trade fair.

STRATEGIC OBJECTIVE 4: DEVELOPING STRATEGIC PARTNERSHIPS AND ALLIANCES

6.1 Key Highlight 1: Networking, linkage and capacity building of MOs to relevant service

6.1.1 Result Area 1: Influencing the development of various policies organized by other Partners:



ACSA and other partners presenting position paper to MPs on Agriculture Budget

ACSA is actively participating in different policy processes since inception through collaborative efforts with various committees as part of the Technical Working groups/ Teams. Such Policies include; National Agriculture Extension Policy 2016, Budgeting processes, National Climate change policy 2015, Biosafety and biotechnology bill 2012 among others.

- i. ACSA has been part of the Non State Actors (NSA) on the National Agriculture Extension (NAE) Policy development of proposals to the draft policy and reflection of the agriculture extension journey spearheaded FRA.
 - Participated in development of the position paper on the development process of the NAE Policy
 - Participated in the Regional consultative processes on extension policy
 - Actively participated and made in put into National agriculture Extension policy, Strategy, Monitoring and Evaluation Plan that was approved and Launched in 2016.
- ii. ACSA has actively participated in the Budgeting processes organized by USAID EEA, at national level.
 - ACSA has been part of the technical Working group undertaking budgeting processes and analysis of the Agriculture sector budget.
 - Gave input Budget Framework Paper and Ministerial policy Statement together with other Civil Society Organizations and other Private sector actors for National budget 2017/ 2018.
 - The agriculture sector budget increased from UGX 483 billion in FY2016/17 to UGX 873 billion in FY2017/18
- iii. ACSA has been instrumental contributing to the processes of the National Biotechnology and Bio-safety Bill 2012 being speared headed by Caritas Uganda and PELUM-Uganda. These processes were;

- Delivering the message to the public to sign the petition to reject the bill being passed in its current form (2million signature campaign).
 - Analysis of the Bill, clause by clause to develop an alternative Bill that was presented to the policy makers and other stakeholders.
- iv. ACSA actively participated in the various processes of the draft National Organic Agriculture Policy (NOAP) 2016 that included sensitization workshop for Members of Parliament and fast tracking of the draft policy

ACSA DEVELOPMENT PARTNERS

- Misereor (the Project major Donor)
- USAID feed the future Enabling Environment- in capacity building in Policy advocacy and Climate Change
- UTL – Msente Wallet Account
- GIZ - Capacity building in Financial Literacy

Auditor`s Opinion for 2016

Independent Auditor's Report

To the Members of Advocacy Coalition for Sustainable Agriculture (ACSA)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of "Advocacy Coalition for Sustainable Agriculture (ACSA)" for the year ended 31st December, 2016; which comprise of the Statement of Financial Position, Statement of Comprehensive Income, Statement of Fund Balances, Statement of Cash flows and Notes to the Financial Statements, including a summary of significant accounting policies.

In our opinion, the Financial Statements referred to above, present fairly in all material respects the financial position of ACSA as of 31st December, 2016 and of its financial performance and cash flows for the year then ended in accordance with ACSA Articles and Memorandum of Association, the Funding Agreements, Companies Act 2012 and other applicable Generally Accepted Accounting Principles.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards and guidelines are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of ACSA in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. There are no key audit matters to communicate in our report.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Funding Agreement, Generally Acceptable Accounting Principles, ACSA Articles and Memorandum of Association, Companies Act 2012 and other applicable rules and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing ACSA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and

using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ACSA's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ACSA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ACSA to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the

planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

- We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by the Companies Act 2012, we also report to you based on our audit, that:

1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account of the project have been kept by ACSA so far as appears from our examination of those books; and
3. The Statement of Financial Position is in agreement with the books of accounts.

The engagement partner on the audit resulting in this independent auditor's report is CPA Owor Julius – P0240


Owor Julius,
P0240


BVL & Co.
Certified Public Accountants of Uganda,
Reg. No. AF0039
P.O. Box 26285 Kampala, Uganda.
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ACSA - Statement of Comprehensive Income for the Year Ended 31st December, 2016

		2016
Incomes:	Note	Actual
		UShs
Installment from KZE/MISEREOR	6.3	130,996,602
Agency for Integrated Rural Development (AFIRD)	6.3	500,000
Other Local Contributions	6.3	845,000
Total Incomes		132,341,602
Expenditures:		
I. Staff costs:		
4. Salary 1 Field officers incl. medical		19,096,490
7. NSSF (10% Employers Contribution)		1,909,649
9. Staff training		2,306,400
10. Per diem/subsistence for staff		790,000
Subtotal I: Staff Costs		24,102,539
II. Recurrent Programme Expenditure Project activities:		
1. Stationery & materials for community training workshop		445,000
3.farmers exhibition prizes		-
4. Full board/accomodation for participants.		10,610,000
5. Transport refund for participants,presenters,exhibitors		12,403,000
6. Lunch for participants,farmer trainers/group leaders.		3,769,000
7. Exposure visits		1,278,000
8. Resource persons,research,translator and consultant fees.		4,183,500
9. Hire of venue,tents,chairs etc.		110,000
10. Publishing studies,copies and printing, posters.		18,255,400
11. Public and professional fees and charges		2,560,000
12. Radio station charges and TV talk shows		17,839,000
14. Fuel costs		845,000
15. Video documentary		-
Subtotal II - Recurrent Expenditure		72,297,900
Audit fees		1,000,000
Grand Total Expenditure		97,400,439

The Final Statements were approved by the Board of Directors on 7th July 2017 and were Signed on its behalf by:


 ACSA Coordinator


 Treasurer


 Chairperson
 Board of Directors

ACSA FINANCIAL STATEMENTS FOR THE PERIOD 2016

Project No. 140-002-1341ZG				
Project Title: SUSTAIANBLE AGRICULTURE IN KAMPALA				
ACSA FINANCIAL STATEMENTS FOR THE PERIOD 2012 TO 2016				
	2013	2014	2015	2016
Receipts				
Balance Carried forward	93,370,250	83,271,230	229,906	3,879,906
Grant from Misereor	80,646,000	0	96,103,304	127,116,696
Other Sources / Non Cash Income	0	0	20,000,000	1,345,000
Total Receipts	174,016,250	83,271,230	116,333,210	132,341,602
Payments				
II. Staff Costs				
1. Salary 1 Advocacy officer	9,600,000	27,010,324	16,806,504	21,796,139
5. Capacity Building and Networking	2,800,000	80,000	3,803,500	1,577,000
Subtotal of Pos.II	12,400,000	27,090,324	20,610,004	23,373,139
III. Recurrent Programme Expenditure Project Activities				
1. Meetings/Dialogues	28,638,000	29,536,000	22,850,000	9,237,400
2. Regional and National workshops	9,277,560	0	21,695,800	21,205,500
3. Agriculture Shows/ exhibitions	5,795,500	100,000	1,458,000	740,000
4. Documentation/ Studies	480,000	7,400,000	16,074,000	18,255,400
5. Radio talks shows	5,855,000	10,355,000	9,645,500	17,839,000
6. Follow up and market information sharing	5,584,960	3,000,000	4,800,000	4,200,000
7. Institutional Development	0	0	1,400,000	1,550,000
Subtotal of Pos.III	55,631,020	50,391,000	77,923,300	73,027,300
IV. Programme Administration				
1. Fuel costs	6,138,500	4,700,000	8,000,000	835,000
2. Stationery/ Office mtc	3,761,100	860,000	1,350,000	445,000
3. Evaluation	11,314,400	0	0	
4. Audit	1,500,000	0	3,920,000	
Subtotal of Pos.IV	22,714,000	5,560,000	13,920,000	
Total Payments (II + III + IV + V)	90,745,020	83,041,324	112,453,304	96,400,439
Balance carried forward	83,271,230	229,906	3,879,906	35,941,163

A. Funding Trend and share of individual activities of the total budget

Figure1: ACSA Funding trend

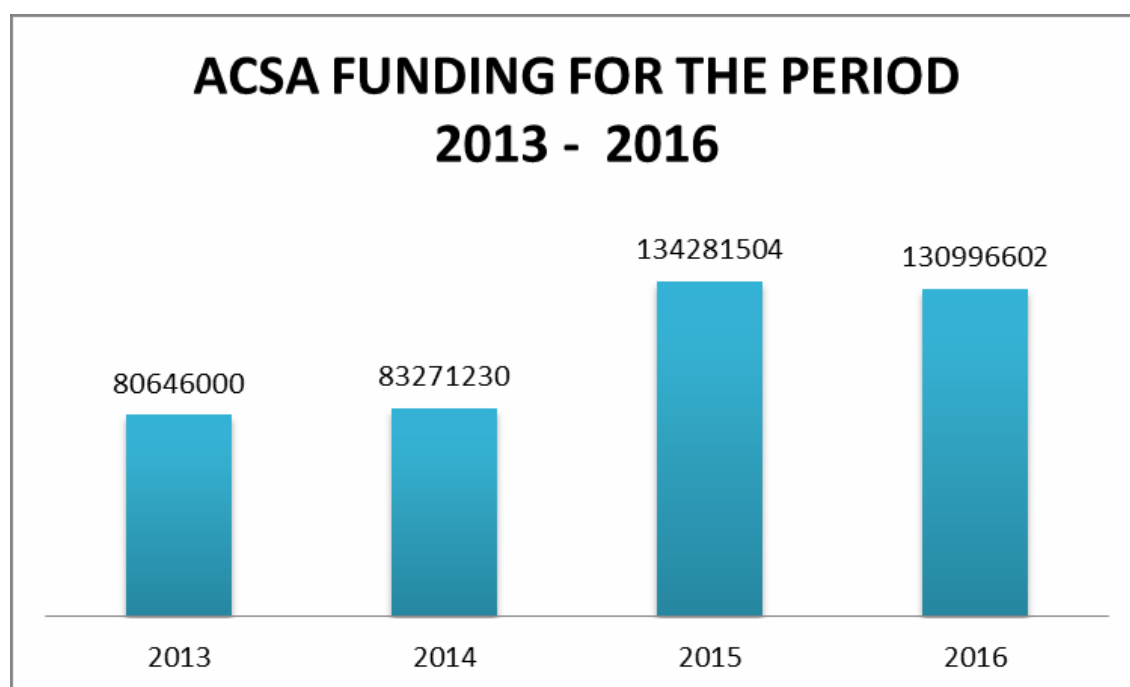


Figure 2: Share of ACSA individual activities of the total budget in 2013

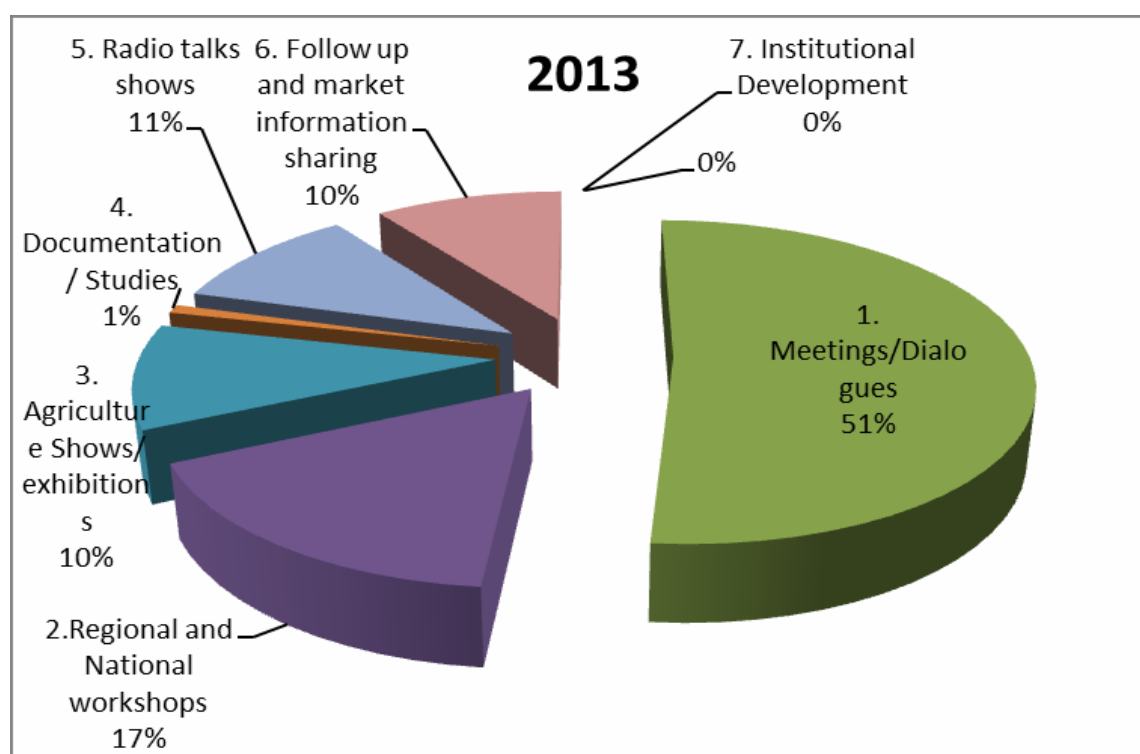


Figure 3: Share of ACSA individual activities of the total budget in 2014

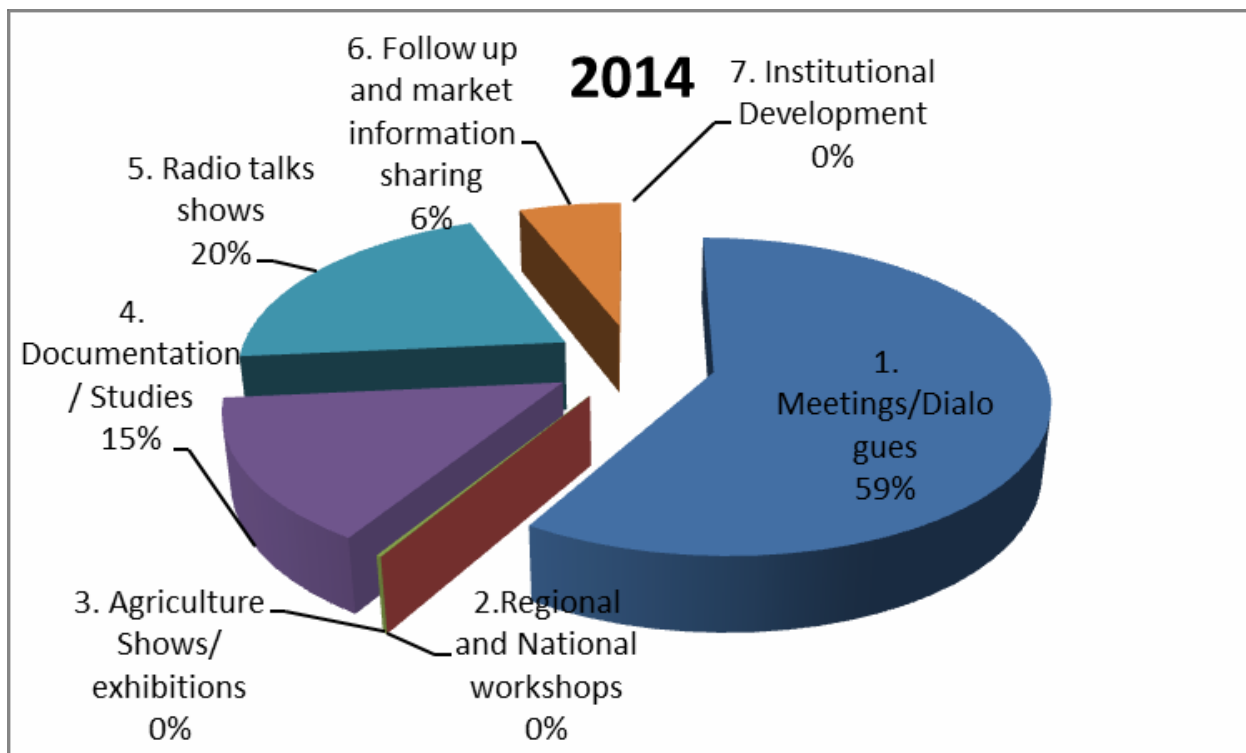


Figure 4: Share of ACSA individual activities of the total budget in 2015

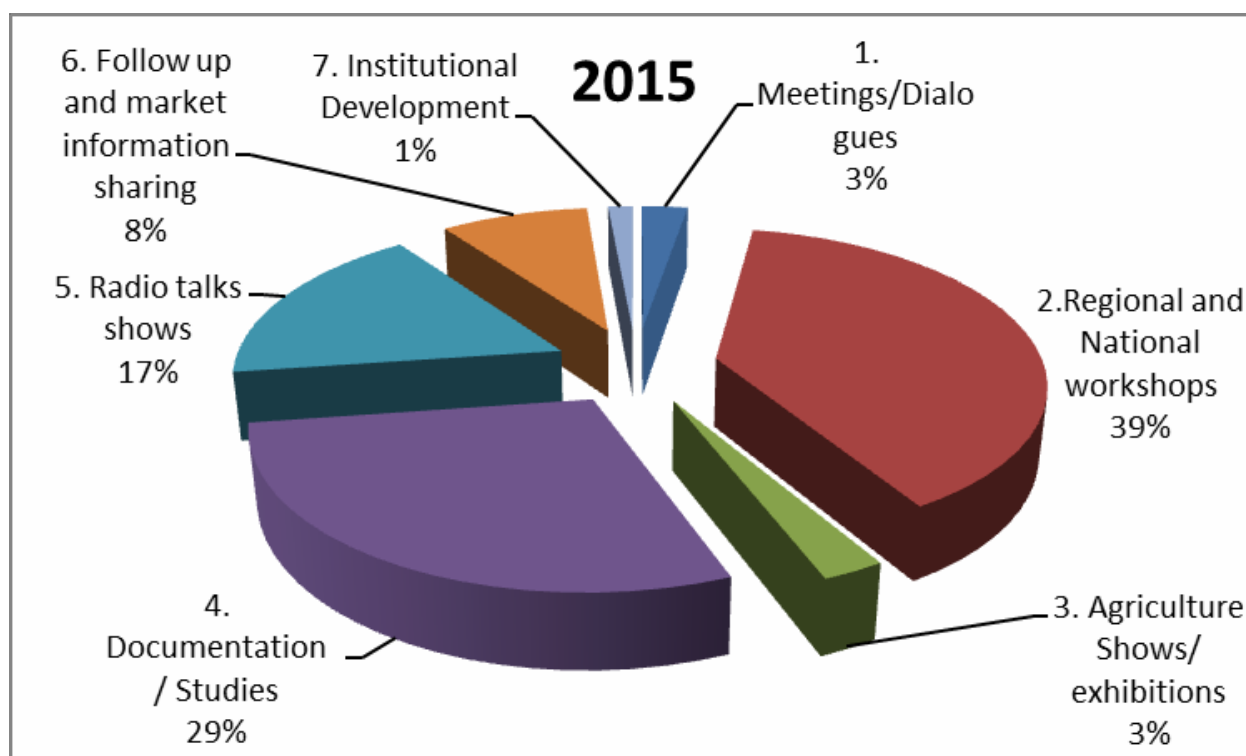
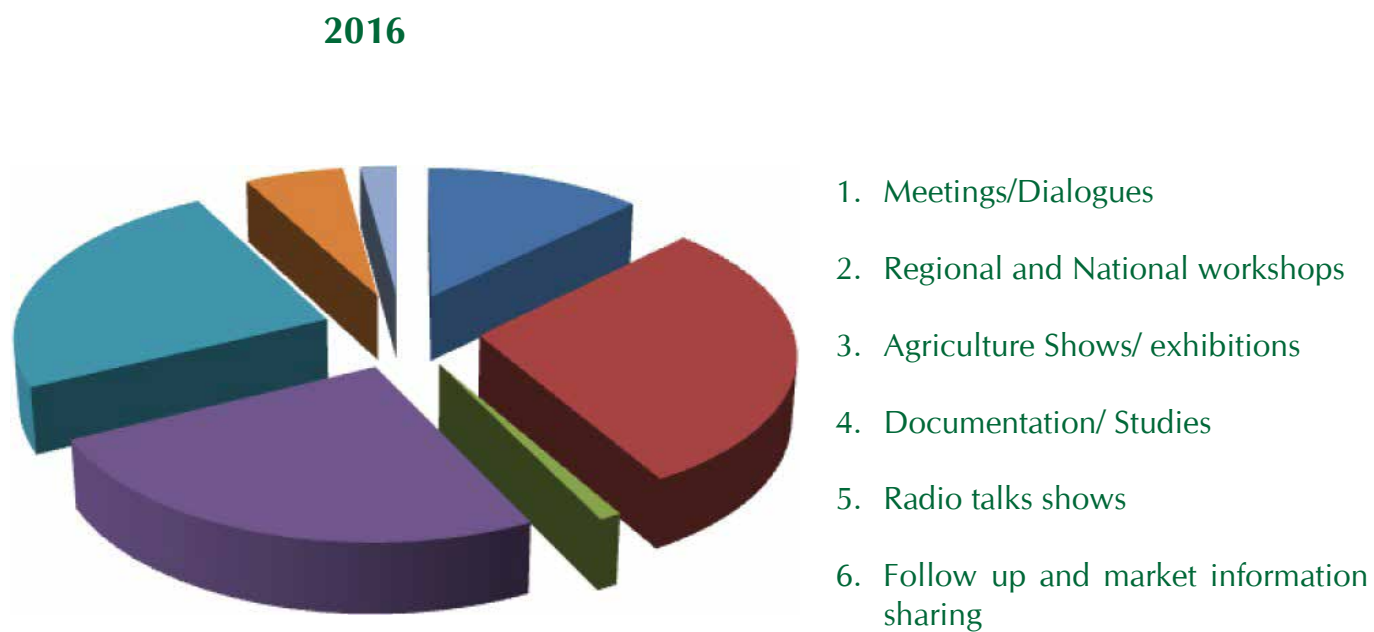


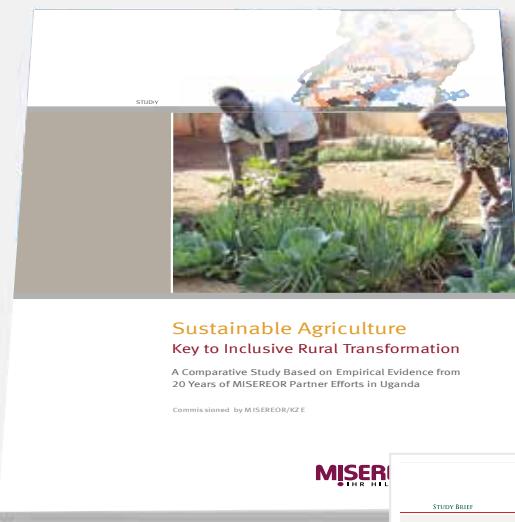
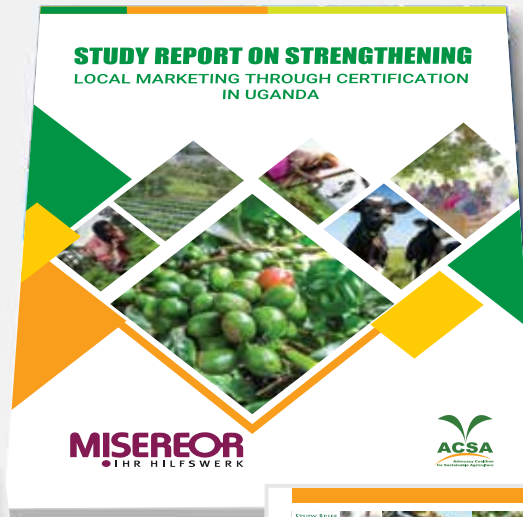
Figure 5: Share of ACSA individual activities of the total budget in 2016



B. Activity plan for the Year 2017

Objective	Activity	Period Jan to Dec 2017				Person responsible
		Q1	Q2	Q3	Q4	
1. Market access promoted through value addition development approach among small holder farmers and MOs for increased incomes	<ul style="list-style-type: none"> Conduct 4 regional TOT trainings in agribusiness and value addition development for farmer leaders and trainers(4 Trainings) Conduct 4 regional trainings in Personal finance Management /financial literacy using village savings and loan association model Conduct research on selected commodity value chains i. Research 		✓	✓		ACSA/ MOs ACSA/ MOs
	<ul style="list-style-type: none"> ii. Publication of findings iii. Dissemination of findings 	✓				ACSA/ MISEREOR ACSA/MISEREORA ACSA SECRETARIAT ACSA/ SAP
	<ul style="list-style-type: none"> Facilitate agribusiness trade shows and exhibitions by farmers 	✓	✓			
	<ul style="list-style-type: none"> Production of marketing calendars 		✓			
2. Establish and enhance advocacy capacity among 24 ACSA MOs and 45 Farmer groups to advocate for sustainable organic methods at different levels to strengthen	<ul style="list-style-type: none"> Training of MO advocacy focal persons and community climate change Agents(1 Training) 	✓		✓	✓	ACSA SECRETARIAT
	<ul style="list-style-type: none"> Profiling model farmers in Uganda 		✓		✓	ACSA/CONSULTANT ACSA/MOS ACSA/MOs
	<ul style="list-style-type: none"> Training MOs in advocacy, marketing and community declared seed systems 			✓	✓	ACSA SECRETARIAT ACSA/MOs
	<ul style="list-style-type: none"> Annual sustainable organic agriculture research and innovation dissemination conference 			✓	✓	ACSA/ MOs ACSA/MOs MOs
	<ul style="list-style-type: none"> Follow up of MOs and Farmer Groups 	✓	✓			ACSA SECRETARIAT CONSULTANT/ACSA
	<ul style="list-style-type: none"> Popularize the climate change and national irrigation policies(through Media, engagements publications) – Radio and TV talk shows 		✓	✓		ACSA
	<ul style="list-style-type: none"> Support MOs to participate in pre and post budget dialogue(6 meetings) 	✓	✓			ACSA BOARD MEMBERS
	<ul style="list-style-type: none"> Training Community Climate Change Agents (CCCCA) at region levels. 	✓	✓			
	<ul style="list-style-type: none"> Annual Regional Sustainable organic agriculture exhibition and Symposium 		✓		✓	
	<ul style="list-style-type: none"> Exchange visit for experience sharing on best practices of climatic change 	✓				
	<ul style="list-style-type: none"> Develop a database for agrarian related policies in Uganda. 	✓				
	<ul style="list-style-type: none"> Research and documentation into appropriate irrigation technologies and up scaling them 		✓	✓	✓	
	<ul style="list-style-type: none"> Networking, linkage and capacity building of MOs to relevant service providers 	✓				
	<ul style="list-style-type: none"> Quarterly board meetings 	✓	✓	✓		

DISSEMINATION of Study and Briefs





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