



*"Collective voices for **sustainable** development"*



ANNUAL REPORT **2017**

Advocacy Coalition for Sustainable Agriculture

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LIST OF ACRONYMS

ACSA:	Advocacy Coalition for Sustainable Agriculture
AFIRD:	Agency for Integrated Rural Development
CSBAG:	Civil Society Budget Advocacy Group
CSOs:	Civil Society Organizations
EMLI	Environmental Management for Livelihood Improvement
FG	Farmers' Group
FRA:	Food Rights Alliance
MAAIF:	Ministry of Agriculture Animal Industry and Fisheries
MMUDFA:	Mityana Mubende District Farmers' Association
MOs:	Member Organizations
MP:	Members of Parliament
NAE:	National Agriculture Extension
NOAP:	National Organic Agriculture Policy
NOGAMU:	National Organic Agricultural Movement of Uganda
OWC:	Operation Wealth Creation
PELUM:	Participatory Ecological Land Use Management
RIA:	Regulatory Impact Assessment
RUCID:	Rural Community in Development
SAP:	Sustainable Agriculture Programme
SODI:	Skills Oriented Development Initiatives
SHFs:	Small Holder Farmers
UGOPAP:	Uganda Governance and Poverty Alleviation Program
UNADA:	Uganda National Agro input Dealers Association
USAID EEA:	Enabling Environment for Agriculture

Introduction Over view of ACSA

Overview of ACSA

Advocacy Coalition for Sustainable Agriculture (ACSA) is a registered national network of Civil Society organizations (CSOs) working with Smallholder farmers and promoting Sustainable. ACSA 's focus areas are Sustainable Agriculture, Agricultural market development, research and advocacy aiming at increasing farmers' understanding of policy issues affecting small holder farmers in Uganda. Since June 2016 the coalition membership has grown under the support of Misereor – Germany from 7 ACSA core partners namely; (Caritas Kampala, Masaka Diocese Development Organization (MADDO), and Caritas Kabale, Hoima Caritas Development Organization (HOCADDO), Rural Community In Development (RUCID) Agency For Integrated Development (AFIRD), National Organic Agriculture Movement of Uganda (NOGAMU), Caritas Uganda and Participatory Ecological Land Use Management (PELUM) to 24 CSOs countrywide.

ACSA Operational Context in 2017

During this reporting period the operating environment for ACSA provided both opportunities and challenges in advancing its cause. Considering the need for ACSA autonomy, there has been a lot of institutional developments in terms of operational policies and procedures that are eminent for development of a recognized and strong organization.

On this note, ACSA has development a number of institutional guiding documents that include; Internal operation Manual, ACSA Membership Policy, Highlights of the Board on ACSA Internal operation Manual, strategic filling of annual returns and opening up ACSA account.

ACSA registered key milestones including amplifying our voices in advocacy arena in key sectors that impact on the lives of the poor small holder farmers directly through the board, Local governments, 24 membership organization's spread country wide and other likeminded stakeholders CSOs working in areas of agrarian policy and smallholder farmers and below is a synopsis of ACSA structuring ;

ACSA Strategic Direction

ACSA Mission

To empower civil society organizations working with small holder farmers to demand for favorable policy environment for sustainable agriculture through advocacy, research, capacity building and information dissemination.

ACSA Vision

An empowered small-holder farmers' community working in a favorable social, economic and political environment.

Core Values

Accountability
Integrity
Transparency
Equal participation
Non discrimination
Creativity
Excellence
Love and care for the earth.

Objectives

- To improve the capacity of the member organization to advocate for small holder farmer friendly policies and programs that addresses the challenges of their enterprises.
- To support member organizations and their vulnerable groups (women, youth and children) in their efforts to promote sustainable agriculture and market access.
- To develop strategic partnerships with other actors with the aim of promoting and developing members' sustainable agricultural enterprises.
- To promote practices that will assist farmers to adapt to climate change and establish conditions that increase agro ecosystem resilience to stress.

Word From The Chairperson



Dear friends, it is with great pleasure to have served you once again on ACSA board for the year 2017, and I believe we have all lived to see another fruitful year in the policy arena.

Right from inception in 2007, ACSA is taking steps and contributing to a number of thematic areas that include; Sustainable Agriculture, Agricultural market development, research and advocacy, policy and dissemination. These aim at increasing MOs and farmers' understanding of policy issues affecting small holder farmers in Uganda.

I must say that our effort toward the above have yielded yet more results in 2017 through theme - evidence based research to inform activities of stakeholders, media sensitization and research dissemination, regional and national advocacy engagements to mention but a few. Our activities have been complimented with the close collaboration with line ministries and research Institutions like: the Ministry of Agriculture, Animal Industry and fisheries, MWE, NARO and other stakeholders, which has greatly Increased our visibility in the policy and advocacy arena. We shall continue to pursue partnerships with likeminded CSOs, farmers, Development partners and Government for enhanced working relationship and constructive policy engagements in Uganda and beyond.

During the year 2017 In 2015, our interventions were centered on some of the key issues that are still pertinent for farmers and the agriculture sector in Uganda in general. These included integrating Agriculture Sector into National Adaptation Plan (NAP – Ag), Climatic Change Adaptation and mitigation, Water for production, budget allocation to agriculture, Counterfeit Agro Inputs, Digitalization of Agriculture Value Chain and Biosafety law engagements.

As we work towards autonomy of ACSA institution, We are particularly grateful to Misereor, USAID Feed the Future Enabling Environment, Caritas Kampala, ACSA board and membership who are actively supporting us Financial and Technical in this process.

Stella Grace Lutalo
ACSA Board Chairperson

Word from the National Coordinator



In the year 2017 ACSA has been growing from strength to strenght with quiet anomber of land marks towards a strong and credible coalition that is autonus. This year saw us strengthening our partnerships and collaborations at all levels to ensure an inclusive agrarian policy formulation and implmentation process that responds to the aspirations of the maginalised group.

Membership has been well positioned and benefited from various processes and mnational and local government levels. Hence our efforts towards building a stron membership has been been achieved this year. On behalf of the secretariat and the entire membership I underscore the great achievements by us as we push toward a friendly agrarian policy environment for the smallholder farmers in Uganda, east Africa and internationally. This year we are once again honored to as the secretariat to share with you the great land marks of ACSA in a snapshot of our annual report 2017.

This ACSA has centred much efforts on building capcities at regional and local governement levels to understand their roles in Uganda's policy formulation and implementation process as well as budgeting. This has been dne in partnership with the various stakeholders namely; Misereor, MAAIF, MWE, FRA, UCSD, UNDP/FAO, CSBAG, USAID EEA and UWASNET who have been istrumental is in supporting and facilitating various processes in year 2017. Though the colleeive effort of CSOs some

polcies were passed as follows: National Irrigation Policy 2017, National Seed policy 2017 and National Climatic Change policy 2017. While those that wrer revied include ; National Agriculture policy 2017, National Environment Policy 2017 among others. Neverthlesse more are yet to be passed and revied to align with biosaftety and biotechnology requirements. The struggle continues for us and we call upon your participationl in these processess at different levels.

I hereby present this year's ACSA Annual report 2017 highlighting the achievements of the year. I commend the government of Uganda, our development partners Misereor, USAID EEA and all ACSA stakeholderhoders at different levels for supporting policy engagements to ensute that we have all inclusive agrarian policies

I also thank the entire ACSA membership for their contribution to successes achieved in the implementation of ACSA activities and we strongly believe that Year 2018 will bring forth more landmarks as we progressively move towards an enabling environment for small holder farmers in Uganda. ACSA as an institution and her membership are pledge and are committed to part of this process.

May the almight God continue to guide our actions as we all work towards a good policy environment for the farmers in Uganda.

"Collective Voices for Sustainable Agriculture"

Harriet Nakasi
Coordinator ACSA.

ACSA Board

The following are the Board of Directors;



Mrs. Stella Grace Lutalo
Chairperson



Mr. Eustace Sajjabi
Treasurer



Mrs. Allen Matovu
Member



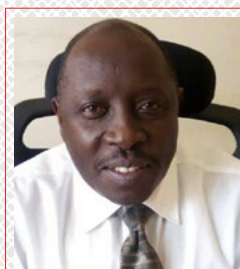
Mr. Samuel Nyanzi
Member



Mr. Frank Karusya
Member



Mr. James Mutebi
Member



Mr. Joseph Kasibante
Co-opted Treasurer

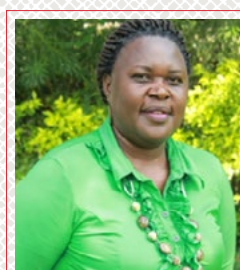
ACSA Secretariat



Ms. Dorah Muggale
Accountant



Ms. Florence Nassuuna
Policy & Advocacy
Officer



Ms. Harriet Nakasi
Co-ordinator

ACSA Governance and Membership

Board Representatives

ACSA has a board comprised of 8 members derived from MOs and during this year 2017 ACSA co - opted Mr. Kasibante Joseph who is a technical person in financial management to assist the current treasurer Mr., Eustace Sajjabi and below is the board membership;

Name	Organisation	Position
Mrs. Stella Lutalo	PELUM-Uganda	Chairperson ACSA
Ms. Nakasi Harriet	Coordinator	ACSA (Secretary) Ex-Official
Mr. Eustace Sajjabi	AFIRD	Treasurer
Mr. Karusya Frank	Caritas Kabale	Member
Mrs. Allen Matovu	Caritas MADDU	Member
Mr. Nyanzi Samuel	RUCID	Member
Mr. Mutebi James	Caritas Kampala	Member
Mr. Kasibante Joseph	Kulika	Co - Opted



Board Members during quarterly Board meetings

List of Member Organisations and Coverage 2017

No.	Name of Organization	District	Year of joining ACSA
1.	Agency for Integrated Rural Development (AFIRD)	Wakiso	2006
	Caritas Hoima	Hoima	2006
2.	Caritas Jinja	Jinja, Kamuli, Luuka, Iganga Mayuge and Namayingo	2012
4.	Caritas Kabale	Kabale	2006
5.	Caritas Kampala	Kampala, Mpigi and Wakiso	2006
6.	Caritas Kiyinda Mityana diocese	Mityana	2014
7.	Caritas Lugazi	Buikwe and Mukono	2012
8.	Caritas Masaka Diocesan Development Organization (MADDO)	Masaka, Rakai and Kalangala	2006
9.	Mutuba Gumu Mpigi Farmers' Association (MUMPIFA)	Mpigi	2014
10.	Environmental Management and Livelihood Improvement (EMLI).	Kampala, Wakiso, Luwero, Moroto, Buikwe and Kisoro	2013
11.	Glory and Honor is Yours Almighty Farther Forever and Ever Amen (GAHIYAFFAEA)	Luweero	2014
12.	Kakunyu Parents Support Association for Children with Special Needs	Lwengo, Nakasongola and Masaka	2014
13.	Kazo Mixed Farmers' Association (KAMIFA)	Mubende	2013
14.	Mayuge Famers' Association	Buyikwe	2015
15.	Mityana- Mubende District Farmers' Association(MMUDFA)	Mityana and Mubende	2013
16.	National Organic Movement of Uganda (NOGAMU).	National	2006
17.	Nina Olugero Foundation – New Member	Wakiso and Buikwe	2015
18.	Participatory Ecological Land Use Management (PELUM)	National	2006
19.	Rural Community in Development (RUCID)	Mityana and Mubende	2006
20.	Skills Oriented Development Initiatives (SODI)	Mpigi	2011
21.	UGOPAP	National	2018
22.	P&V	Luweero	2010
23.	UYDNET	Buikwe	2014
24.	Caritas Kasese	Kasese	2018

A glance at ACSA's Achievements and performance in 2017

Strategic Objective 1: Capacity Building of ACSA MOs and farmers in Advocacy.

4.1.1 Key High light 1. Regional Capacity building Workshop

Result Area 1: Conduct regional TOT Value addition Workshops

Two regional TOT agribusiness workshops and value addition in Central and western regions.



TOT value addition training in western Region (Kasese) and Central region

- ACSA conducted two regional TOT trainings in agri-business and Value addition development both at National and regional level. The trainings were held at Skills Oriented and development Initiatives (SODI) and Caritas Kasese for central and Western region respectively.
- A total of 40 TOTs were trained (15 during central workshop and 25 during Western regional workshop at Kasese). The central workshop was residential and held for three days hence explaining the variance in number of trainings held against the planned.
- The training aimed at equipping the relevant staff of ACSA MO's and their affiliated farmers in getting the required skills in value addition for farmer training in their respective organizations as a way of capacity building and addressing the challenges associated with postharvest handling and marketing of produce
- Six MOs (Nnina Olugero, Kakunyu school for disabled, Mayuge Farmers Association, Caritas Kasese, Caritas Hoima, Caritas Kabale have started on developing cottage industries in different crops as per farmers' specialisation. While other MOs (AFIRD, Bidhampola (Mayuge), Caritas Kampala famers, have expanded their value addition levels after the training.

4.1.2 Key Highlight 3: Annual sustainable Organic Agriculture research and Innovation Dissemination conference Research

- i. Publication of findings
- ii. Dissemination of findings

Result Area 3: Three studies have been conducted and published.



ACSA has conducted, published a two (2) studies as follows;

a) Community Led Seed systems in central Uganda September 2017: The study reviewed the past and current situation in the central region with regard to the seed industry, to identify the actors in the seed sub-sector and their roles, the support structures in the seed sector and their sustainability, establish the existing seed markets and issues derailing development of the seed sector and the existing seed management practices by farmers, seed companies and institutions. It is also informing advocacy processes for the development of the seed sub-sector in Uganda especially those geared towards safeguarding against any potential threats to the interests of the marginalized small scale farmers.

b) A documentation of Irrigation systems for Farmers in Uganda: The study focused on documenting information regarding irrigation technology being used by farmers/beneficiary and their general understanding of the technology. The research also proposes to solicit information on the raw materials used, enterprises applied/commercial or subsistence/home use, yield, land coverage, durability of the technology and challenges faced by the end-users among others. It will also assist in providing accurate and latest trends related to demand, consumer behavior, sales, growth opportunities, pricing, and competitor analysis among irrigation service providers in the market.



Result Area 4: Profiling Model Farmers in Uganda.



A total of 50 farmers were identified among the ACSA member organizations and these were profiled with specific emphasis on their level of farm developments, sustainable agriculture practices and specific agricultural innovations on their farms in relation to the amount of land owned among other aspects. Most of the farmers profiled were small scale farmers mainly involved in vegetable production, perennial and annual crops, zero grazing as well as piggery and poultry enterprise. A structured checklist was designed and used to interview model farmers on their farming practices, farm level of operation and their major enterprises.

The model farmers have impacted positively in the agriculture sector in assisting their fellow farmers across regions to provide farmer to farmer extension services to gap fill and rescue the alarming situation which was highly observed in 2017, hence answering the public outcry especially during radio and TV programs to access extension services at all levels in the sector at large. **A copy of the profiled farmers is available on ACSA website for viewing.**

The earmarked model farmers have been able to benefit from government programmes like operation wealth creation and using the inputs from OWC efficient for sustainable development.



4.2 Major Impact and Success Stories in advocacy / Lobbying at MO level in 2017.



Mr. Patrick Baligeya in his milling machine room

"The modest achievements in the year 2017 as Bidhampola-Mayuge farmers group is the effective participation in the district budgeting process which was a myth before intensive lobby and advocacy capacity building trainings we got from ACSA. As a result of membership empowerment, my association was instrumental in spearheading the ordinance against sugar cane production in Busoga region and Mayuge district in particular. We further lobbied district for support towards value addition and milling machine for both maize and rice being processed and we achieved it. I have also been a voice to the many farmers in Busoga region on periodic radio programmes at regional level and National level. Through our lobbying skills, we have managed to acquire a three phase power installed to run our milling machines project which are all attributed to capacity building in advocacy and Lobbying from ACSA. We thank ACSA for the continuous support". **Says Mr. Patrick Baligeya -Chairperson Bidhampola community Development association.**

"AFIRD has made a number of strides as far as advocating and Campaigning on proper use of agro-chemicals. We went ahead to advocacy for Land rights and as a result, 500 copies of land act and posters on rights and obligation of tenants were produced in local language (Luganda) in collaboration with the ministry of lands. We managed to sensitize farmers on the local government budgeting and planning process. As a result, key farmer representatives engaged their councilors and other local leaders on Nansana municipality ordinance on taxing farmers' land for domestic use. AFIRD in conjunction with other CSO's sensitized farmers during the campaign against bio-safety biotechnology bill and were part of the CSOs, who collected the 2million signatures against passing the bill in the form it was by then. Worthy mentioning are the Media advocacy through radio programmes on marketing and other agriculture related aspects that were financially supported by AFIRD on 87.9FM Akaboozi". **Says, Mr. Julius Justice Musimenta, Deputy Exusecutive Director, AFIRD.**

5.0 Key Highlight 3: Annual Partners' Forum

Result Area 4: ACSA conducted the Annual Partners' Forum 2016



2016 Annual Partners' forum focused on reviewing the general performance of the secretariat, Board and the entire Membership in 2016. In this endeavor, major focus was put on the chairperson's report and annual report together with members' contributions in order to ensure steady transformation of the organization



The engagement provided an opportunity for the members and other stakeholders to share information pertaining the performance of ACSA including Narrative and audited financial reports from the chairperson and auditors respectively as well as developing a way forward to ensure sustainable growth of the organization.

Strategic Objective 2. Influence government support towards building the capacity of smallholder farmers in entrepreneurship skills.

6.1 Key Highlight 1: Popularize the climate change and national irrigation policies (through Media, engagements publications) – Radio and TV talk shows

6.1.1 Result Area 1: ACSA conducted 20 Periodic radio programmes, 6 TV and News paper pull ups on Radio two Kaboozi FM and Bukedde respectively.

While a total of 42 theme based radio programs have been conducted on Radio two 87.9 FM Kaboozi, ACSA has expanded its visibility as far as occupying the media spaces in advocating for farmers' rights through TV talk shows on Bukedde TV 2. Major themes handled include, land issues, food security, school greening, agro-processing and value addition, Counterfeit agro inputs, Climate change and markets and information

- 19 Presenters have been drawn from ACSA MOs, Officials from Metrology, department MAAIF, farmers and technical personnel from ACSA secretariat, 44 listeners have been able to call back directly during and after the broadcasts while 123 listeners have sent SMS to online platform appreciating, inquiring for relevant service providers. ACSA conducted radio talkshows and community sharings through interactive sms platform on Agrarian related policies as away of increasing awareness on Counterfeit agro inputs, Climate change and markets and information etc, among communities



Head Teacher St. Yowana Maria Muzeei,
Gombe Kayunga- Wakiso District

Success Story shared during radio programme

Caritas SAP (ACSA MO) started working with my school from purely bear ground around the school compound. Through their interventions, a number of various activities were carried out between Caritas Kampala and our school management including; sensitization of all stakeholders, school mapping, putting in place the sustainable techniques and sharing of leadership roles for proper project management at school.

As head teacher, I believe that a good school must have a conducive environment with integration of trees, vegetables, livestock etc. I thank Caritas Kampala and the Field extension staff Mr. Mubiru Charles for the great work extended to our school through the school greening program. Ever

*since then, the tomato garden reduced expenditures at School; we managed to buy Posho and beans for our pupils hence improving the nutritional values among our pupils. Each class now has its own plot which increased ownership and empowerment among pupils, unity among pupils, teachers and parents. School greening is now part of our timetable and agriculture is part of our school co-curricular activities called Caritas-SAP project which is normally undertaken every Thursday from 3:30pm to 4:10 pm. We secured a 10,000ltr water tank from SAP Caritas Kampala which has multiple benefits to our school; in terms of irrigating the school gardens, supply of water at school and this has improved the general hygiene and sanitation around school. Our visible work in relation to school greening enabled St. Yowana Maria Muzeei to be sighted out as the best school in the district (wakiso). This has eventually attracted more parents who bring their children to be enrolled, it has changed pupils' and teachers' perception of looking at agriculture as a punishment but rather a skilled and income generating activity at all levels. We plan to hire land from the community to grow more food and supplement our school budget. "Said **Head Teacher St. Yowana Maria Muzeei, Gombe Kayunga- Wakiso District**" during radio talk show on 87.9 FM a kaboozi.*

6.2 Key Highlight 2: Follow up of MOs and Farmer Groups:**6. 2.3 Result Area 3:** ACSA Conducted Follow-Up to Nine (9) MOs.

The secretariat undertook eight major follow-up visits to 9 ACSA MOs in different regions. These include; Caritas Kasese, Caritas Hoima, Caritas Fortportal, MMUDFA, UYDNET, Mayuge farmers association, Kazo farmers' association, UGOPAP, and NOGAMU.



ACSA secretariat meets Rev. Fr. Remegius Thembo director Caritas Kasese and Staff during follow-up visit

The major outcomes of the follow-up were;

- Follow up visit was an opportunity for ACSA secretariat to review the work plans between the secretariat and MOs for proper harmonisation of their work at different levels. This enabled the secretariat to understand their members better in terms of localities, major needs, strength, and opportunities in different regions, weakness, challenges and identifying the activities that can be jointly implemented.
- For the new and upcountry Member organisations, the secretariat used this platform to share the study findings and disseminate the different publications to the key stakeholders
- Members were advised on the best approaches for pursuing their advocacy agendas among their district local government officials.
- It presented a platform for the secretariat to interact with the MO advocacy focal persons together with the entire staff on the day to day happenings and engagements at the national and regional level.
- ACSA also disseminated the posters for Climate smart best practices of Maize and beans value chains which were developed and published in collaboration with USAID EEA. Here ACSA spear headed the production and dissemination of copies. A total of 400 were published and disseminated among different stakeholders.

Strategic Objective 3. Smallholder farmers' access to reliable markets strengthened

7.1 Key Highlight 1: Conduct annual fair trade campaigns at regional and national levels**7.1.2 Result Area 1:** Promote online coded collective marketing system.

ACSA in conjunction with SAP signed an MOU with Global wonders Technology to implement IT marketing Application among SAP farmers, ACSA MOs and the general farming community in Uganda. Both partners are instrumental in the admin of the APP

- The brand name is "**Suasell**" and to log on using www.suasell.com and follow the prompts using smart phone users can be linked to markets by posting their products and get feedback as they link directly with the buyers.
- ACSA has also joined digitalization of Agriculture value Chain with the lead organization being ACTADE where this is also being shared and popularized among wide stakeholdership



ACSA Staff guiding a farmer to logon to the marketing app

7.1.2 Result Area 2: Support MOs to participate in National Shows

ACSA Supported 30 farmers from Kazo and SAP Caritas Kampala, during an exposure visit to the source of the Nile Jinja agriculture show 2017. In the same way, ACSA supported and participated in UYDNET organized Pumpkin exhibition and farmer training in BUIKWE. MOs and their affiliated farmers have started implementing the new skills and innovations they acquired from the shows.



ACSA MOS and farmers during exposure visit to Jinja Show



Strategic Objective 4: Developing Strategic Partnerships and Alliances

8.1.1 Result Area 1: Influencing the development of various policies organized by other Partners:



Left: Listening in of the National Budget FY 2017/18 and Right: ACSA with Consultative meeting with Local Governments

In 2017, ACSA worked in close collaboration with other partners and CSOs to advocate and made meaningful contributions to various policy processes. We provided space to ACSA members, farmers and other stakeholders at different levels to analyze the policies, budgeting processes, and generate positions for alternative proposals, which were presented to the Parliamentary committees for example; National Climate change policy 2015, Biosafety and biotechnology bill 2012 among others.

4 Pre and post Agriculture Sector working Group Meetings(ASWG) were held among the inner circle to discuss and harmonize the CSO position on FY2017/2018 budget Framework paper presented to the ASWG. Through various engagements with ASWG, ACSA together with other CSO representatives have managed to contribute constructively to the Ministerial Policy Statement (MPS) for the FY

2018/19. Based on the influence of the ASWG team, the agriculture sector's priorities for FY2018/19 have been shaped in accordance with the national budget strategy 2018/19 and NDP2 as articulated in ASSP 2015/16-2019/20.

We are glad to report that ACSA together with other CSOs at the Agriculture Sector Working Group (ASWG), successively engaged members of the ASWG and a CSO position on the Ministerial Policy Statement was presented with emphasis to sustainable agriculture. These efforts yielded results as the first tracking of the National Organic policy and other engagement processes is going on.

Whereas ACSA has reached some milestones in the past years in the areas of Capacity building of MOs in the above important aspects, a few areas need to be strengthened

- Five (5) Consultative meetings at districts and CSO level have been conducted including; Wakiso, Mpigi, Mityana, Mayuge and Buikwe. These provide a basis for identifying specific issues for advocacy and prioritization in the national budget
- Four Pre and post Agriculture Sector working Group Meetings have been held among the inner circle to discuss and harmonise the CSO position on FY2017/2018 budget Framework paper presented to the ASWG

1.2. Staff capacity building

During 2017 all the staffs have participated in various capacity building training in the following areas;

- Methodology & Analysis for Gender gaps; - GALS or Gender Household Approach
- Community-based Risk Screening Tool – Adaptation and Livelihoods (CRiSTAL) – planning tool
- Evidence generation for adaptation planning - Introduction / application of Cost Benefit Analysis (CBA) methodology
- Integrating Disaster Risk Reduction (DRR) in Adaptation planning for agriculture sector
- Entrepreneurship development training
- Analysing CAADP policy and framework
- Budget advocacy and analysis and Budget analysis
- Advocacy
- Report writing

ACSA Partners

9.1 ACSA subscribes to several networks

- Uganda Coalition for Sustainable Development(UCSD) – for National and International Climate and environment related engagements
- Food Rights Alliance (FRA) – Capacity building and Agriculture related engagements at national levels
- Uganda Water and Sanitation NGO Network (UWASNET) - Water and Sanitation related Net works
- Uganda Climatic Change Champion Network
- Civil Society Advocacy Budget Group (CSBAG) – Budget advocacy and Policy Analysis
- African Centre For Trade and Development (ACTADE) – Digitalisation of Agriculture Value chain
- Uganda National Farmers Federation (UNFFE)
- Climate action Network Uganda (CANU) – Climate change advocacy at national and International levels
- Caritas Uganda – Biosafety and Biotechnology engagements
- Consumer Education Trust(CONSENT) – Media Consumer awareness Campaigns

9.2 Development partners/ Donors

- Misereor (the Project major Donor)
- USAID feed the future Enabling Environment in capacity building and Institutional development
- Institut für Angewandte Agrarforschung (IAAF) – Germany in Research in organic nutrient recycling
- GIZ – capacity building in Financial Literacy
- UNDP/FAO – Capacity building and engagement for Climate Change to Integrate Agricultural Sectors into National Adaptation Plans National Adaptation Program for Agriculture (NAP – Ag)

9.3 Independent Auditor's Report

To the Members of Advocacy Coalition for Sustainable Agriculture (ACSA)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of “**Advocacy Coalition for Sustainable Agriculture (ACSA)**” for the year ended 31st December, 2017; which comprise of the Statement of Financial Position, Statement of Comprehensive Income, Statement of Fund Balances, Statement of Cashflows and Notes to the Financial Statements, including a summary of significant accounting policies.

In our opinion, the Financial Statements referred to above, present fairly in all material respects the financial position of ACSA as of 31st December, 2017 and of its financial performance and cash flows for the year then ended in accordance with ACSA Articles and Memorandum of Association, the Funding Agreements, Companies Act 2012 and other applicable Generally Accepted Accounting Principles.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards and guidelines are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of ACSA in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

There are no key audit matters to communicate in our report.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the

financial statements in accordance with the provisions of the Funding Agreement, Generally Acceptable Accounting Principles, ACSA Articles and Memorandum of Association, Companies Act 2012 and other applicable rules and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing ACSA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for

the purpose of expressing an opinion on the effectiveness of ACSA's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ACSA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ACSA to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

As required by the Companies Act 2012, we also report to you based on our audit, that:

1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account of the project have been kept by ACSA so far as appears from our examination of those books; and
3. The Statement of Financial Position is in agreement with the books of accounts.

The Engagement Partner on this Caritas Kampala/KZE/MISEREOR funded Project audit resulting in this independent auditor's report is CPA Ben Okello Luwum – P0019.



	Note	2017	2016
		UShs	UShs
Assets:			
Non- Current Assets			
Current Assets			
Cash and Bank Balances	6.4	24,119,181	35,941,163
Total Assets		24,119,181	35,941,163
Fund Balances and Liabilities:			
Fund Balances:			
Accumulated fund Balances	5.4	23,119,181	34,941,163
Liabilities:			
Accounts Payable	6.5	1,000,000	1,000,000
Total Fund Balances and Liabilities		24,119,181	35,941,163

10. Annexes

A. Funding Trend and share of individual activities of the total budget

Figure 1: ACSA Funding trend

		2017	2016
	Note	Actual	Actual
		UShs	UShs
Installments from KZE/MISEREOR	6.3	133,419,922	130,996,602
Local contribution	6.3	12,368,000	1,345,000
Total incomes		145,787,922	132,341,602
Expenditures:			
Total expenditures	6.8	157,609,904	97,400,439
		157,609,904	97,400,439
Surplus/ Deficit for the year		(11,821,982)	34,941,163

These Financial Statements were approved by the Board on 9/8/2018; and were signed on its behalf by:

Coordinator	Treasurer	Chairperson Board
M/s. Harriet Nakasi	Mr. Eustace Sajjabi	Ms. Stella G. Lutalo

ACSA FUNDING FOR THE PERIOD 2014-2017

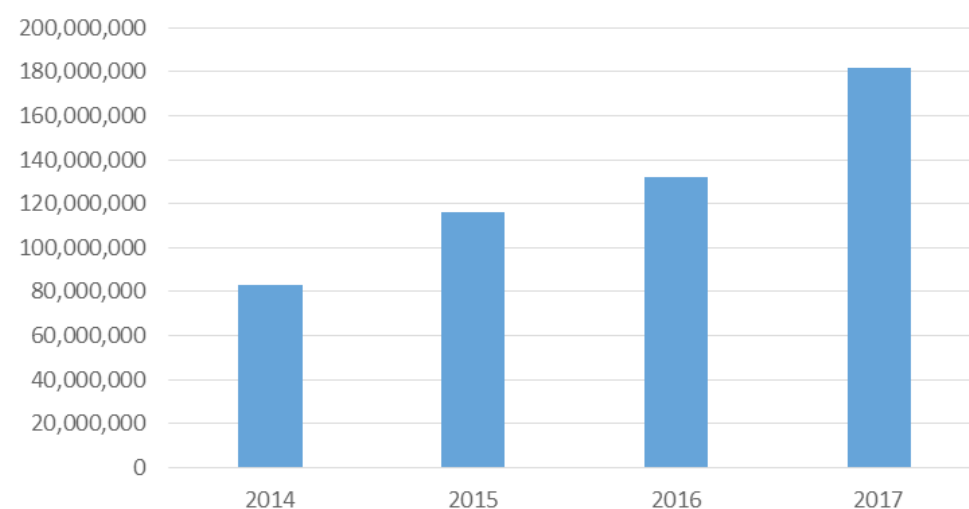


Figure 2: Share of ACSA individual activities of the total budget in 2014

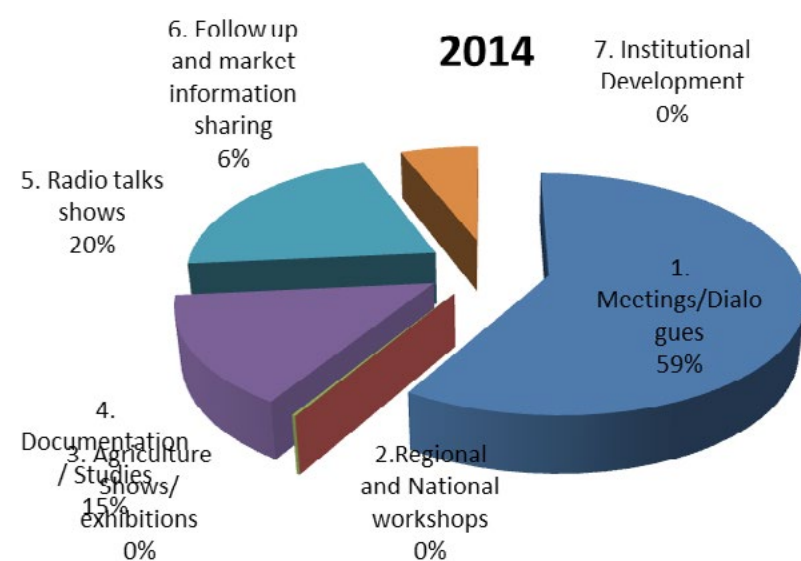


Figure 3: Share of ACSA individual activities of the total budget in 2015

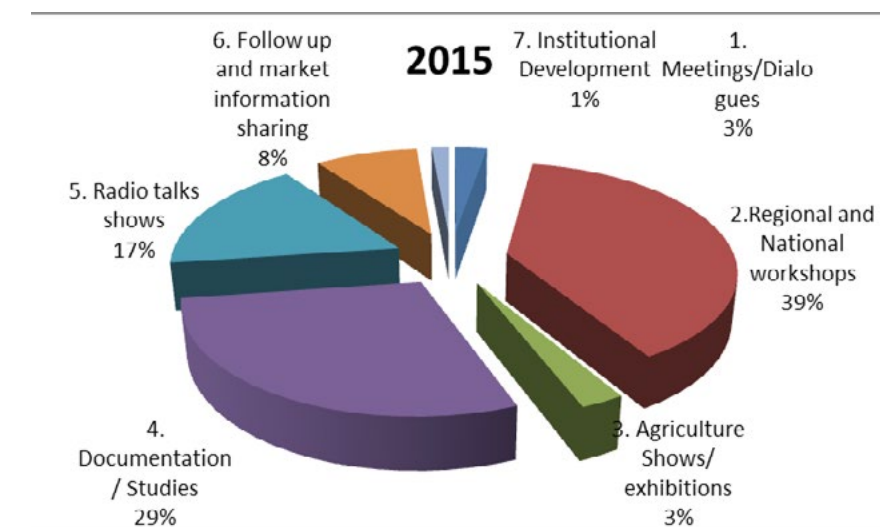


Figure 4: Share of ACSA individual activities of the total budget in 2016

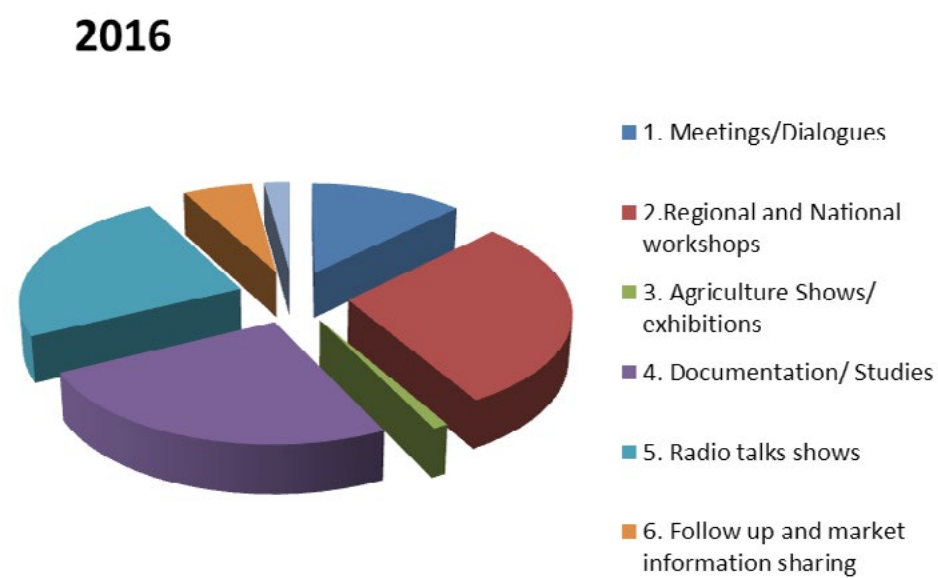
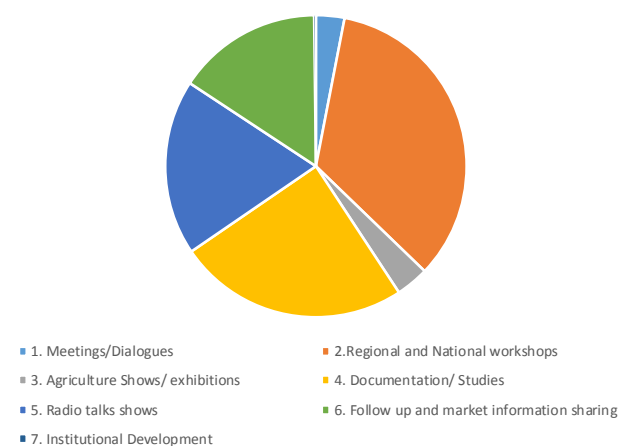


Figure 5: Share of ACSA individual activities of the total budget in 2017

SHARE OF INDIVIDUAL ACSA ACTIVITIES 2017

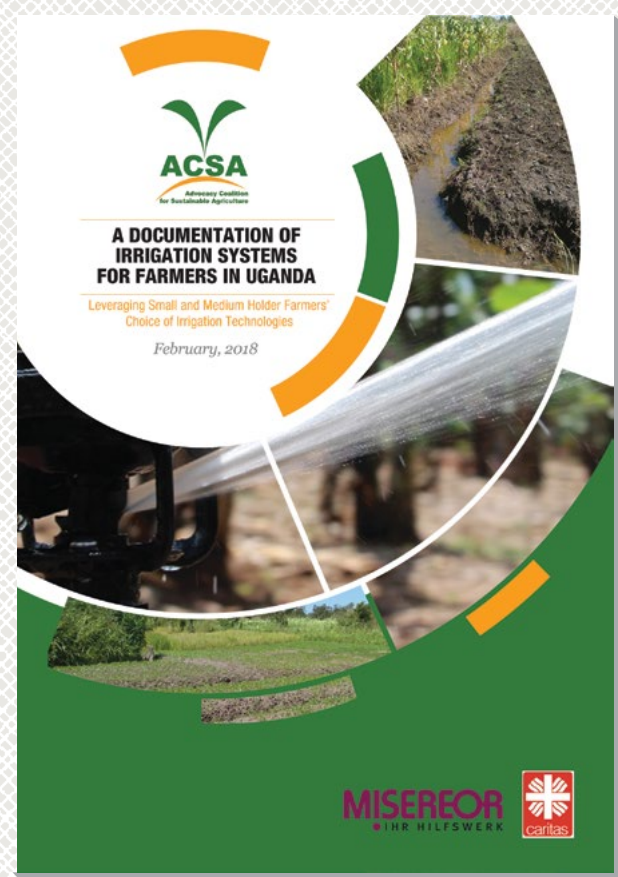
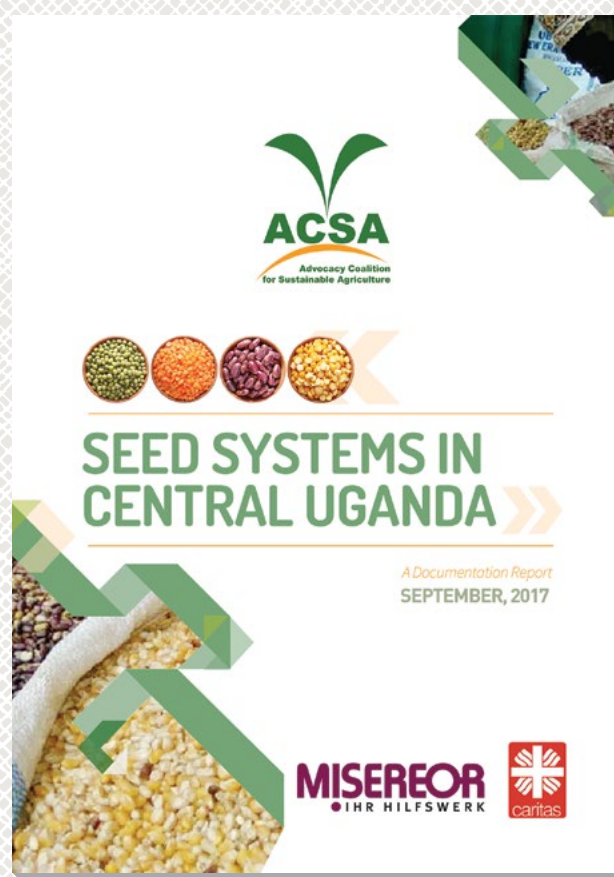


B. Activity plan for the Year 2018

Objective	Activity	Period Jan to Dec 2017				Person responsible
		Q1	Q2	Q3	Q4	
1. Market access promoted through value addition development approach among small holder farmers and MOs for increased incomes	• Ø Conduct 4 regional TOT trainings in agribusiness and value addition development for farmer leaders and trainers(4 Trainings)	√				ACSA/ MOs
	• Ø Conduct 4 regional trainings in Personal finance Management /financial literacy using village savings and loan association model	√				ACSA/ MOs
	• Ø Conduct research on selected commodity value chains	√				ACSA/ MOs
	• i. Research					
	• ii. Publication of findings					
	• Ø Facilitate agribusiness trade shows and exhibitions by farmers	√		√		ACSA/ MISEREOR
	• Ø Production of marketing calendars				√	ACSA/ MISEREORA
	• Conduct annual fair trade campaigns at national and regional levels				√	ACSA SECRETARIAT

2. Establish and enhance advocacy capacity among 24 ACSA MOs and 45 Farmer groups to advocate for sustainable organic methods at different levels to strengthen	• Training of MO advocacy focal persons and community climate change Agents(1 Training)	√	√	√	√	ACSA SECRETARIAT
	• Training MOs in advocacy, marketing and community declared seed systems		√			ACSA/ CONSULTANT
	• Annual sustainable organic agriculture research and innovation dissemination conference	√				ACSA/MOS
	• Follow up of MOs and Farmer Groups	√	√	√	√	ACSA/MOs
	• Popularize the climate change and national irrigation policies(through Media, engagements publications) – Radio and TV talk shows	√	√	√	√	ACSA/MOs
	• Support MOs to participate in pre and post budget dialogue(6 meetings)	√	√			ACSA SECRETARIAT
	• Training Community Climate Change Agents (CCCA) at region levels.			√		ACSA/MOs
	• Annual Regional Sustainable organic agriculture exhibition and Symposium		√			
	• Exchange visit for experience sharing on best practices of climatic change		√			ACSA/MOs
	• Develop a database for agrarian related policies in Uganda.	√		√		ACSA/MOs
	• Research and documentation into appropriate irrigation technologies and up scaling them		√			ACSA/MOs
	• Networking, linkage and capacity building of MOs to relevant service providers	√	√	√	√	ACSA SECRETARIAT
	• Quarterly board meetings	√	√	√	√	CONUSLTANT/ ACSA
	• Bi-annual review meetings		√		√	
	• Exposure visits for ACSA MOs			√		ACSA

ACSA Publications 2017



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