

ADVOCACY COALITION
FOR SUSTAINABLE
AGRICULTURE

[ACSA]

ANNUAL REPORT

2018





Advocacy Coalition for Sustainable Agriculture [ACSA]

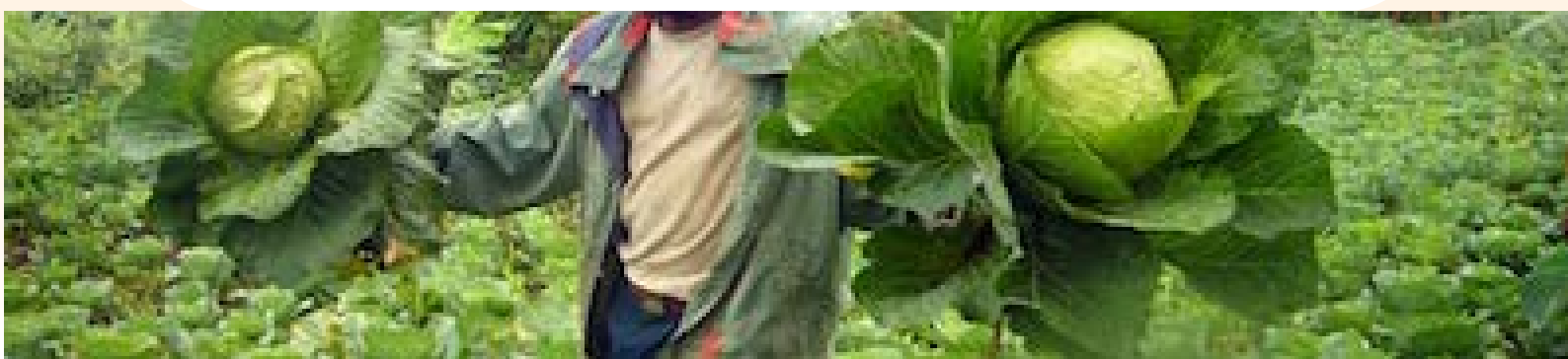
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Table of Contents

List of Acronyms	4
1.0 Introduction Over view of ACSA	5
1.1 Overview of ACSA	5
1.3 ACSA STRATEGIC DIRECTION	6
1.3.1 ACSA Mission	6
1.3.2 ACSA Vision	6
1.3.3 Core Values	6
1.3.4 Objectives	6
1.4 Word from the Chairperson	7
1.5 Word from the National Coordinator	8
2.0 ACSA Governance and Membership	9
ACSA governance structure is composed of a board, board committees, secretariat and membership that are guided by the board charter as elaborated below;	9
2.1 Board Representatives	9
2.2 LIST OF MEMBER ORGANISATIONS AND COVERAGE 2017	10
2.3 ACSA Board	11
2.4 ACSA Secretariat	11
2.5. Board committees	12
3.0 A glance at ACSA's Achievements and performance in 2019	13
3.1 Key High light 1.Organise Annual organic Agriculture Innovation Symposium;	13
3.1.1 Result Area 1: Organised a one day Annual organic Agriculture Innovation Symposium;	13
3.1.1 Result Area 2: Conducted Research on the first commodity value chains	15
4.1.3 Result Area 4: Board Orientation;	17
4.2 Key High light 2: Conduct Capacity building workshop on resources mobilization, lobby and advocacy and community seed systems;	18
5.0 Strategic Objective 2. Influence government support towards building the capacity of smallholder farmers in entrepreneurship skills.	19
6.0 Strategic Objective. Follow up Support to MOs and Farmer Groups.	20
6.1 Key highlight; Conduct follow up visits to MOs and farmer groups	20
7.0 Key Highlight : Annual Partners` Forum	22
7.1 Result Area 1: ACSA conducted the Annual Partners` Forum 2018	22
8.0 Key Highlight 1: Networking, linkage and capacity building of MOs to relevant service providers	23
8.1 Result Area 1: Influencing the development of various policies organized by other Partners:	23
9.0 ACSA Partners	25
9.1 ACSA subscribes to several networks	25
9.2 Local government partners	25
9.3 Development partners/ Donors	25
9.2 Challenges	25
9.3 Future Plans	25
9.6 Summary of Participation and Involvement of Members In ACSA activites at different levels	26
9.7 Auditors' report	28
9.8 Funding Trend and share of individual activities of the total budget	31
9.9 Activity plan for the Year 2018	34



List of Acronyms



ACSA:	Advocacy Coalition for Sustainable Agriculture
AFIRD:	Agency for Integrated Rural Development
CSBAG:	Civil Society Budget Advocacy Group
CSOs:	Civil Society Organizations
EMLI	Environmental Management for Livelihood Improvement
FG	Farmers' Group
FRA:	Food Rights Alliance
MAAIF:	Ministry of Agriculture Animal Industry and Fisheries
MMUDFA:	Mityana Mubende District Farmers' Association
MOs:	Member Organizations
MP:	Members of Parliament
NAE:	National Agriculture Extension
NOAP:	National Organic Agriculture Policy
NOGAMU:	National Organic Agricultural Movement of Uganda
OWC:	Operation Wealth Creation
PELUM:	Participatory Ecological Land Use Management
RIA:	Regulatory Impact Assessment
RUCID:	Rural Community in Development
SAP:	Sustainable Agriculture Programme
SODI:	Skills Oriented Development Initiatives
SHFs:	Small Holder Farmers
UGOPAP:	Uganda Governance and Poverty Alleviation Program
UNADA:	Uganda National Agro input Dealers Association
USAID EEA:	Enabling Environment for Agriculture



1.0 Introduction Over view of ACSA

1.1 Overview of ACSA

Advocacy Coalition for Sustainable Agriculture (ACSA) is a registered national network of Civil Society organizations (CSOs) working with Smallholder farmers and promoting Sustainable. ACSA 's focus areas are Sustainable Agriculture, Agricultural market development, research and advocacy aiming at increasing CSOs and farmers' understanding as well as participation in policy and budget issues affecting small holder farmers in Uganda.

Since June 2016 the coalition membership has grown under the support of Misereor – Germany from 7 ACSA core founder partners namely; [Caritas Kampala, Masaka Diocese Development Organization (MADDO), and Caritas Kabale, Hoima Caritas Development Organization (HOCADDO), Rural Community In Development (RUCID) Agency For Integrated Development (AFIRD), National Organic Agriculture Movement of Uganda (NOGAMU), Caritas Uganda and Participatory Ecological Land Use Management (PELUM) to 27 CSOs countrywide.

1.2 ACSA Operational Context in 2018

Institutional Context:

ACSA continues to envision 'An empowered small-holder farmers' community working in a favorable social, economic and political environment. This report comes at exactly after a very long journey moved by ACSA in realizing its Autonomy as an entity in delivering its work through the key approaches including; institutional strengthening from capacity enhancement, relationship building and Networking, participatory regional engagements, as well as media advocacy campaigns at all levels.

In order to build resilient and sustainable ACSA, the organization in 2018 invested in strengthening her institutional structures and governing policies both at secretariat and membership level for strong networks and collaboration among likeminded organisation, government, development partners, private sector and other stakeholders.

Strengthening the networks was very crucial to our work to ensure the growth of ACSA. In regard to governance systems, ACSA developed its three years strategic plan, Financial Manual, membership policy, and orientation of the new board with a signed code of conduct and Board charter with support from Misereor and USAID EEA. ACSA also embarked on the process widening its visibility by supporting regional engagements and quarterly review meetings at district local governments

1.3 ACSA STRATEGIC DIRECTION

3.1 ACSA Mission

To empower civil society organizations working with small holder farmers to demand for favorable policy environment for sustainable agriculture through advocacy, research, capacity building and information dissemination.

1.3.2 ACSA Vision

An empowered small-holder farmers' community working in a favorable social, economic and political environment.

1.3.3 Core Values

Accountability

Integrity

Transparency

Equal participation

Non discrimination

Creativity

Excellence

Love and care for the earth.

1.3.4 Objectives

1. To strengthen strategic partnerships, ventures and alliances for socio economic and ecological growth.
2. To Improve capacity of members in research advocacy.
3. To Enhance members capacity building in quality value addition for household income generation
4. To Strengthen institution capacity for effected management of ACSA meetings at district local governments



1.4 Word from the Chairperson



Dear friends, am privileged to have served as ACSA board Chair for the first year in 2018 after elections and I believe we have all seen the active engagement of the board and members since then as evident and documented in this report. ACSA is continuing to spearhead Agrarian policy and budget advocacy among her members at different levels following these thematic areas; Sustainable Agriculture, Agricultural market development and environment conservation, Research and documentation, Networks and Partnership Building. All the above interventions aim at increasing MOs and farmers` understanding and participation in addressing policy gaps and issues affecting small holder farmers in Uganda

It is important to note that during this year our effort have been directed to following up on the recommendations of the previous board and quite a lot has been achieved that include; Strategic planning, New project proposal development, Putting in placed operational policies and strengthening our engagements at different levels with particular emphasis on fast tracking the National organic Policy. These activities have been possible with the support from Misereor and USAID FTF EEA complimented by the line ministries (MAAIF, MWE), research Institutions and academia from Uganda and Germany plus other like-minded stakeholders. This has greatly increased our space in the policy and advocacy arena in Uganda. We shall continue to attract constructive membership as well as pursuing partnerships with likeminded CSOs, farmers, development partners and government for enhanced working relationship and constructive policy engagements in Uganda and beyond.

During the year 2018 more milestones have been reached at national level with the active participation of ACSA to have some relevant policies in place for example; National irrigation policy 2018, National Seed policy 2018, National fertilizer policy 2018 and that are pertinent for farmers and the agriculture sector in Uganda in general.

As ACSA growth in strength, we are particularly grateful to Misereor, USAID Feed the Future Enabling Environment, Caritas Kampala, ACSA board and membership whose financial and technical support is enabling this.

Sajjabi Eustace

ACSA Board Chairperson

1.5 Word from the National Coordinator



The role of ACSA in the agrarian policy and budget advocacy at different levels has increased in the year 2018 and this is seen in ACSA occupying a very relevant space as a key actor in Uganda. Quite a number of steps and land marks have been reached this year towards a strong, credible and autonomous coalition and these include: Finalizing of the operational policies and Strategic plan 2019 - 2023, which will be launched in the 2018 AGM; Board training and orientation; development and signing of the code of conduct by the board members; development of a board charter and more. I wish to commend USAID Feed The Future Enabling Environment for Agriculture that has supported ACSA institutional capacity development. ACSA has also strengthened partnerships and collaborations with relevant stakeholders at all levels to ensure an inclusive agrarian policy formulation and implementation process that responds to the aspirations of the marginalized group.

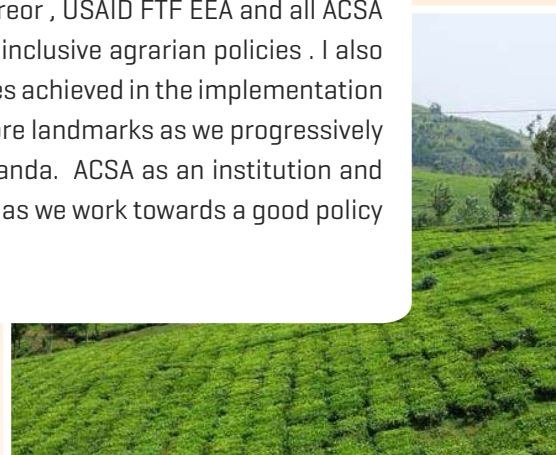
ACSA Membership has also grown to 28 members who are now have reasonable capacity that enables them position themselves to participate and benefit from various processes at national and local government levels. On behalf of the secretariat and the entire membership I commend the steps taken and the achievements so far enlisted towards a friendly agrarian policy environment for the smallholder farmers in Uganda, east Africa and internationally.

This year we are once again honored as the secretariat to share with you the great land marks of ACSA in a snapshot of our annual report 2018. ACSA has capitalized on institutional capacity development of the secretariat and Member organization; engagements leading to the passing of some key policies [National Seed Policy on the 22nd October 2018, Genetic Engineering Regulatory Bill 2018 on the 29th Nov 2018 and National Climate Change Bill 2018], engagement of local governments to effectively mobilize CSOs to participate in local government processes, building capacities of member organization at regional and National levels to effectively implement their activities as well as understand and participate in Uganda's policy formulation, implementation and budgeting processes. This has been done in partnership with some key stakeholders namely; UCSD, FRA, ACTADE, SEATIN, CSBAG UNFFEE among others.

I hereby present this year's ACSA Annual report 2018 highlighting the achievements of the year 2018 and I commend the government of Uganda, our development partners Misereor, USAID FTF EEA and all ACSA stakeholders at different levels for supporting policy engagements for inclusive agrarian policies. I also thank the entire ACSA membership for their contribution to the successes achieved in the implementation of ACSA activities and I strongly believe that this year will bring forth more landmarks as we progressively move towards an enabling environment for small holder farmers in Uganda. ACSA as an institution and her membership are committed to see this happen with God's guidance as we work towards a good policy environment for the farmers in Uganda.

"Collective Voices for Sustainable Agriculture"

Harriet Nakasi
National Coordinator ACSA



2.0 ACSA Governance and Membership

ACSA governance structure is composed of a board, board committees, secretariat and membership that are guided by the board charter as elaborated below;

2.1 Board Representatives

ACSA has a functional board comprised of 8 members derived from MOs as listed below;

Name	Organisation	Position
1. Mr. Eustace Sajjabi	AFIRD	Chairperson ACSA
2. Mr. Vincent Ssebukyu	P&V	Vice chairperson
3. Ms. Nakasi Harriet	Coordinator	ACSA (Secretary) Ex-Official
4. Mr. Kasibante Joseph	Kulika	Treasurer
5. Mr. Sserubula Patrick	MMUDFA	Member
6. Mrs. Sylvia Mukasa	UGOPAP	Member
7. Ms. Dorcus Asiimwe	Nnina Olugero	Member
8. Mr. Mutebi James	Caritas Kampala	Member



Board Members during quarterly Board meeting

2.2 LIST OF MEMBER ORGANISATIONS AND COVERAGE 2017

No	Name of Organization	District	Year
1.	Agency for Integrated Rural Development[AFIRD]	Wakiso	2006
2.	Alinyikira Producers And Marketing Co-Operative	Mubende	2018
3.	Caritas Hoima	Hoima	2006
4.	Caritas Jinja	Jinja, Kamuli, Luuka, Iganga,Mayuge and Namayingo	
5.	Caritas Kabale	Kabale	2012
6.	Caritas Kampala	Kampala,Mpigi and Wakiso	2006
7.	Caritas Kiyinda Mityana diocese	Mityana	2006
8.	Caritas Lugazi	Buikwe and Mukono	2014
9.	Caritas Masaka Diocesan Development Organization [MADDO]	Masaka, Rakai and Kalangala	2012
10.	Climate Change Alert	Kanungu	2006
11.	Caritas Kasese	Kasese	2018
12.	Environmental Management and Livelihood Improvement [EMLI].	Kampala, Wakiso, Luwero, Moroto, Buikwe and Kisoro	2018 2013
13.	Glory And Honor Is Yours Almighty Farther Forever And Ever Amen[GAHIYAFFAEA]	Luweero	2014
14.	Kakunyu Parents Support Association for Children with Special Needs	Lwengo , Nakasongola and Masaka	2014 2013
15.	Kazo Mixed Farmers` Association[KAMIFA]	Mubende	
16.	Mayuge Famers` Association	Buyikwe	2015
17.	Mityana- Mubende District Farmers` Association[MMUDFA]	Mityana and Mubende	2013 2014
18.	MutubaGumuMpigi Farmers` Association[MUMPIFA]	Mpigi	2006
19.	National Organic Movement of Uganda	National	
20.	Nina Olugero Foundation	Wakiso and Buikwe	2015
21.	Participatory Ecological Land Use Management	National	2006 2014
22.	P&V	Wakiso and Luwero	
23.	Rural Community in Development[RUCID]	Mityana and Mubende	2006
24.	Skills Oriented Development Initiatives[SODI]	Mpigi	2011 2010
25.	Sulma Foods	Luweero	
26.	UGOPAP	National	2018
27.	UYDNET	Buikwe	2014

2.3 ACSA Board

The following are the Board of Directors;



Mr. Sajjabi Eutsace
Chairperson



Mr. Ssebukyu Vincent
Vice Chairperson



Mr. Kasibante Joseph
Treasurer



Mr. Mutebi James
Member



Mrs. Sylvia Mukasa
Member



Mr. Serubula Patrick
Member



M/s Dorcus Asiimwe
Member

2.4 ACSA Secretariat



Ms. Harriet Nakasi
National
Coordinator-ACSA



Ms. Florence Nassuuna
Policy and Advocacy
Officer



Ms. Dorah Muggale
Accountant

2.5. Board committees

The secretariat through the board manual that is to be presented on the AGM 2018 has proposed the following committees and whose membership will be proposed in the AGM:

- Board Technical Advisory Committee (BTAC)
- Board Resource Management Committee (BReMC)
- Board Audit and Risk Management Committee (BARMC)
- Board Programs Committee (BPC)



3.0 A glance at ACSA's Achievements and performance in 2019

Strategic Objective 1: Research and documentation into appropriate irrigation technologies and up scaling them

3.1 Key High light 1.Organise Annual organic Agriculture Innovation Symposium;

3.1.1 Result Area 1: Organised a one day Annual organic Agriculture Innovation Symposium; ACSA Organized an annual organic agriculture innovation symposium held on 30th August 2018, at Makerere University food Science and Technology hall. The symposium drew 80 stakeholders including Researchers/Academia, CSOs, MOs, Line ministries, farmers and exhibitors.

A total of 6 innovators presented their new organic innovations that address farmers challenges including two from ACSA Member organizations like; Vermi culture by AFIRD, Wood Ash for soil nutrient recycling and pest management, together with other innovations such as Bio-Slurry Organic Fertilizer by Bio Gas Solutions Uganda, Organic pesticides from Juanco, and finally presentation on the German experience in organic nutrient recycling and pest control presented by Prof. Dr. Maria Mueller-LindenlaufNuertingen-Geislingen, Prof. Charles Sekyewa from Center for Ecosystems Research and Development [CERD] as academia. The Innovations were documented and published as the best practices in year 2018. They also stimulated a lot of debate and experience sharing among the stakeholders in the sector



Commissioner Crop-MAAIF [Mr. Alex Lwakuba]
Giving opening remarks during the innovation symposium



Mr. Samuel Nyanzi-CEO RUCID making a presentation of wood ash innovation

The symposium addressed the longer term outcry for sustainable Agriculture and organic farming communities in general as well as environmentally and socially friendly agro based inputs for crops and animal production in terms of organic nutrient recycling and pests and disease and management.



Coordinator -ACSA Making welcome remarks to stakeholders

Success story from the organic agriculture symposium 2018 from AFIRD.



2018 National Organic Agriculture symposium was the first of its kind spiced by a high level media coverage and attention hence a turning point in popularizing the concept of vermi culture countrywide but also increased the visibility of AFIRD as an organization. Since then, AFIRD received so many people who visited the organization and the project in particular to learn about the new technology. Of those, 30 people went on to buy the warms and started the good practice. The symposium created opportunities for networking with different stakeholders, among which Bio Gas Solution /SNV was among those who participated as innovators and later expressed interest in supporting AFIRD's innovation of vermi composting . The event was concluded by entering into a fruitful partnership with SNV to implement a bio fertilizer business case of 61million which I have seen increasing the production potential, packing and marketing of the product. We can now handle bulk sales of 500ltrs daily with vermi tea and bio slurry from the bio gas plant. This also increased on the number of kg of warms yield per month from 6kg to 11kg as warms which are being integrated with bio slurry for multiple farming benefits. `Lewmba Emmanuel, Advocacy Officer-AFIRD`



Prof. Dr. Maria Mueller-Lindenlauf Nuertingen-Geislingen University presents on the German experience in organic nutrient recycling and pest control

3.1.1 Result Area 2: Conducted Research on the first commodity value chains

ACSA Studies and Publications;

ACSA Commissioned two studies, one review and one policy popular version of a policy

i.) ACSA supported the review and update of the statistics and documentation of the draft National organic policy, Regulatory Impact Assessment and Implementation strategy as one of the activities to fast track the policy and also respond to concerns of the cabinet. These we accomplished and validated by the organic stakeholders in Uganda on 20th October 2018.

ii) The draft National organic agriculture policy was simplified into a one page popular version [a pager] giving a justification as to why Uganda needs the policy and the situational analysis of the organic farming. This is being used at different levels to inform the policy makers and to push the policy processes further.

Studies are as follows;

iii) Pig Value Chain in Uganda: Given the wide spread of the industry and its ability to sustain SHF households

This study provides an overview of past trends to include taking stock of all the activities along the value chain right from current level of organization of players, assessed the conditions within which the pig value chains in Uganda operate, and sets out a broader national context for the rapid and in-depth pig value chain assessments and analysis. The study further looks at the investment in business, production, consumption, marketing of pork, pork products, value addition options, key actors and, policy framework.

The research also considers exploiting piggery potential in relation to; social, economic and cultural benefits/attachments, multiple uses, breeds, market segmentation, as well as its demand and supply chain.

iv) Hibiscus[Rosella] Value chain.

The research aimed at leveraging Rosella-Hibiscus production and marketing to increase household incomes for smallholder farmers in Uganda was conducted country wide given the wide spread of the industry and its ability to sustain SHF households is generally aimed at getting an overview on the production, varieties, processing system and the market chains of Rosella [hibiscus] in the areas of study.

This therefore provided a deeper insight in the social and economic backgrounds of the people involved in Rosella local supply chains. It also gave the background information on the local conditions for the appropriate implementation of measures to ensure a sustainable, environmental, and fair production of high-quality Rosella [hibiscus] in different parts of the country and challenges faced by farmers. The assessment retraced the supply chain from the local farmer through the small traders up to the companies that process hibiscus locally for sale on larger markets and for export. Additionally, the study examined the socio-economic, medicinal and cultural background of work as far as this is necessary to understand the hibiscus business.

These studies were published and will be popularized during regular engagements organized not only by both ACSA and other partners to inform the agriculture sector players.



A three years' strategic plan (2019 to 2023), was developed. The process involved conducting interviews among MOs and other stakeholders to generate the SWOT of ACSA

The generated information resulted into organizing a Strategic Planning Retreat held from 3rd to 4th October 2018 at Imperial Royal Hotel under the support and facilitation of USAID- Feed the Future Enabling Environment for Agriculture (USAID-EEA).

22 MOs participated as follows; AFIRD, P&V, UGOPAP, MMUDFA, Nninaolugero foundation, Caritas (Hoima, Lugazi, Kasese, Kampala, Kiyindamityana and Maddo), Mayuge Farmers association, Kazo, Lwengo, Climate change Alert, Kulika, SODI, RUCID, Alinyikira, UYDNET, MUMPIFA, GAHIYAFFEAE and three stakeholders FRA, CAPCA, UCSD were attendance included;

The secretariat organized a 3 days workshop under the guidance and support from Misereor both financial and technically by hiring a Consultant to spearhead the process. This was held from 28th to 30th November 2018, at Cardinal Nsubuga Leadership Training Centre -Nsambya



4.1.2 Result Area 3: Developed ACSA theory of Change;



A roadmap was development for the transition of ACSA as autonomous entity by the consultant, board chairperson and the secretariat staff.

Two MOs were sampled for a field visits with the consultant to get acquainted with ACSA MOs work in advocacy (Caritas Lugazi and Mayuge farmers association).

15 MOs were Trained in theory of change and realigning it with the earlier developed strategic plan (Caritas Kampala, Kasese, Hoima, Lugazi,), P&V, AFIRD, Climate change alert, UGOPAP, MAYUGE farmers' group, Nninaolugero, UYDNET, Kazo, MMUDFA, GAHIYAFFAEA

A narrative for ACSA theory of change was developed

In the same regard, the consultant guided the secretariat in proposal writing for the first ACSA phase as an autonomous organization which was developed later and submitted to Misereor





4.1.3 Result Area 4: Board Orientation;



Left: Chief of party - USAID EEA, giving his remarks during Board Orientation. Right: USAID EEA - Staff in charge of Capacity building Orientating ACSA Board members in their duties & roles.

USAID- EEA Supported ACSA financially and technically to undertake Board orientation during a one day training for the newly elected ACSA Board and secretariat. The training aimed at increasing the BOD's understanding of cooperative governance principles, roles and responsibilities. The trained also validated the Code of conduct that was earlier developed. The BOD and secretariat staff unanimously agreed to sign the code of conduct and pledged for its implementation at all levels.

4.2 Key High light 2: Conduct Capacity building workshop on resources mobilization, lobby and advocacy and community seed systems;

4.2.1 Result Area 1: Training MOs in advocacy, marketing and community declared seed systems;

Conducted a 2 days capacity building workshop on Resource mobilization, Effective lobbying, Advocacy and Influence mapping and power, and community seed systems as well as its Role in climate change adaptation and resilience to address the members' Capacity gaps and support them in writing fundable proposals.

The training was held from 6th to 7th December 2018, at Hotel Jfrigh-Makerere Kikoni. 20 Members participated from ACSA MOs including; AFIRD, UGOPAP, MMUDFA, Nninaolugero foundation, Caritas(Hoima, Lugazi, Kasese, Kampala, Kiyinda Mityana, Kabale), Mayuge

Farmers association, Kazo, Lwengo, Climate change Alert, Alinyikira, UYDNET, MUMPIFA, GAHIYAFFEAE;

The training not only aimed at enhancing MO's capacity to write fundable proposals, in order to ensure strong, vibrant and sustainable networks, but also Understanding advocacy and power centers for lobbying purposes and understanding the role of MOs in promoting indigenous seed through community led seed systems for community resiliency.

The training in community led seed systems stimulated debate and resulting into organizing an exposure learning visits to Shema District Community seed bank for experience sharing. Members also expressed a need for ACSA to continuously document and disseminate seasonal farm gate prices of specific crops



5.0 Strategic Objective 2. Influence government support towards building the capacity of smallholder farmers in entrepreneurship skills.

5.1.1 : Key highlight; Popularize the climate change and national irrigation policies [through Media, engagements publications].

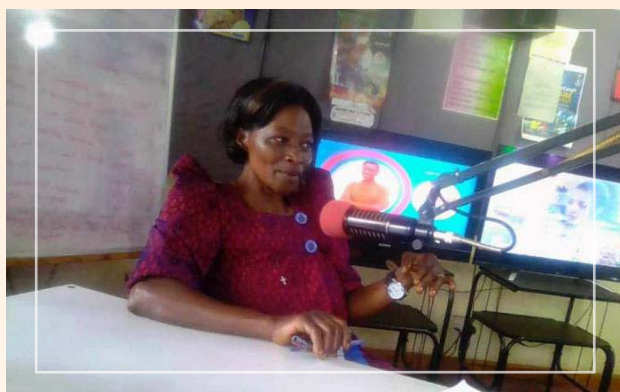
Result Area; 24 Radio talk shows on relevant policies Agro input , Best practices of Climatic change, Marketing and Value addition and 12 TV talk shows on relevant policies , Best practices of Climatic change and other related themes

136 listeners called within and after the radio programs asking and sharing information in regards to the above topics

22 theme based radio programmes have been conducted on 87.9FM Akaboozi

2 Radio programmes have been conducted at regional level on Tropical FM Mubende

Topics handled included; consumer education and awareness creation about increased levels of aflatoxins especially from the major food basket regions /districts[Mubende and Kamwenje] with 65% and 46% respectively, organic Agriculture policy(status, and market opportunities for small holder farmers), land issues, climate change and budget advocacy [Budgeting cycle, Analysis of the National Budget Frame work Paper for FY2018/19, 2019,2020 and its implications to smallholder farmers with presenters being drawn from, Local government technical persons, CSOs, Staff and farmers



The programmes have impacted on farmers greatly country wide based on the 167 callers who have watched the TV and read the news paper requesting for how they can access the SATs trainings, how to make organic fertilizers, technical advice on soil and water conservation, best ways of inter cropping the farms among others

12 Bi monthly themes based TV Programmes have been conducted on Bukedde TV 2

Major themes selected and handled Sustainable Agriculture with emphasis on Pest Management, soil and water conservation, food security, organic agriculture and nutrient recycling among others

12 presenters have been drawn from farming community, researchers, ACSA MOs, CSOs, and technical Staff from ACSA and SAP

12 bi monthly News paper pull outs on the similar topics have been used for increased outreach and visibility of ACSA.

6.0 Strategic Objective. Follow up Support to MOs and Farmer Groups.

6.1 Key highlight; Conduct follow up visits to MOs and farmer groups

6.1.1 Result area 1: ACSA also visited 2 new MOs during the mandatory pre-visit for assessment new members as a prerequisite for becoming ACSA member (Climate change Alert-Wakiso and Alinyikira Producers and Marketing Cooperative- Mubende district.

Others MOs visited include; Kakunyu Parents, UYDNET, BICODA, Caritas Lugazi, Kazo Farmers' association, RUCID, AFIRD, MPIFA and MMUDFA. Similarly, the visits also involved curtsey call to districts where MOs operate to understands advocacy issues and extent involvement of MOs and districts in engaging relevant offices

More follow-up visits to other MOs will be done in the next quarter with priority being given to P&V, GAHIYAFFAEA, and Climate Change Alert (Head office in Kanungu) District.

The secretariat had the opportunity to meet with both the technical team and farmers of Caritas Lugazi as well as with members of the Farmers association in order to exchange on their motivation to join ACSA.



ACSA Staff during pre visit meeting with new ACSA MO (Climate change Alert) and right: follow up visit to Caritas Lugazi



6.2.1 Key Highlight; Conduct regional TOT Value addition Workshops

6.2.1.1 Result Area 1: A two days TOT agribusiness workshops and value addition and one Exposure visit to Coffee value chain in Central region was conducted.



A TOT training was conducted from 31ST to 1ST Nov 2018 at Panorama Hotel Mubende. 30 TOTs from ACSA MOs were trained in Value addition including; KAZO, MMUDFA, CARITAS KIYINDA MITYANA and ALINYIKIRA processors and Marketing cooperative

- The training focused on adding value to the indigenous fruits and herbs including; Pineapples, Bananas, Mangoes, Mulondo [Mondiawhitei], Natural fertilizers[NPK], Sour soup [Anonamulicata], Tamarind, Natural grass straws, Knowledge tree [Mundulea sp.] and Nsusuuti



- Other areas addressed by the training were Methods of processing and market opportunities at different levels.

Given the nature of Mubende and Mityana, MOs expressed interest for capacity building in coffee value chain to enable their field extension officers and Farmers track all the activities along the coffee value chain right from agronomy practices of coffee [planting, day to day management, postharvest handling, processing, packaging, labeling and marketing Linkages to other relevant service providers.

The facilitators were drawn from Center for Ecosystems Research and Development [CERD] And Uganda Coffee Development Authority [UCDA].

- The training facilitated the process of identifying gaps along the production value chain that require support for value addition hence, making coffee an economically viable venture in agricultural production.

- The training necessitated organizing the Exposure Learning visits to Kaweri Farm/ Factory for the participants to consolidate and strengthen their understanding of the whole coffee value chain

7.0 Key Highlight : Annual Partners` Forum

7.1 Result Area 1: ACSA conducted the Annual Partners` Forum 2018



Key Highlights of the Partners` forum;

Due to the fact that 2018 AGM was elective in nature, several Board meetings were held in preparation to the partners` forum.

The elections were successfully organized based on free and fairly principles under the guidance of Lawyers from SOITA&CO. Advocates. The former Board was Dissolved and Election of Office Bearers and Board of Directors was done

The new board of directors was elected for a three years term of service including the Chairperson from AFIRD, vice chair from P&V, Treasure from Kulika and other 4 members from Caritas Kampala, MMUDFA, UGOPAPA, and Nnina Olugero Foundation.

23 Member organizations participated in the annual partners` forum. AFIRD, PELUM-Uganda, P&V, UGOPAP, MMUDFA, Nninaolugero foundation, Caritas [Hoima, Lugazi, Kasese, Kampala, and KiyindaMityana], Mayuge Farmers association, Kazo, Lwengo, Climate change Alert, Kulika, SODI, Alinyikira, UYDNET, MUMPIFA, GAHIYAFFEAE, Kakunyu.

Among other things, the partners` forum Received and adopted the Chairperson's Report and the Audited Financial Statements 2017. The partners` forum Appointed ACSA Auditors [BVL & Co

Recognition for Outstanding work during the 6years term in office:

The former board members made a presentation of recommendations to new board as well. The outgoing board was given certificate of recognition by the secretariat for their outstanding advocacy work and steering the growth of ACSA. These were dedicated this award to our Board members whose commitments and dedication made ACSA achieve various strides in their term of office.



8.0 Key Highlight 1: Networking, linkage and capacity building of MOs to relevant service providers.

8.1 Result Area 1: Influencing the development of various policies organized by other Partners:



Left: Stake holders pose for a group photo after the validation of the National Organic Agriculture Policy and **Right:** Advocacy officer -ACSA deliberating during the breakfast meeting for parliamentary committee on Agriculture

Result Area: Networking visits to relevant service providers and partners

- ACSA has effectively positioned herself as a key actor in national advocacy spaces aimed at shaping the national and international Agrarian policies and practices especially in representing CSOs to the Agriculture Sector Working Group [ASWG].
- ACSA actively participated in the review and inputting in the number of policies processes such as; National Seed Policy on the 22nd October 2018, Genetic Engineering Regulatory Bill 2018 on the 29th Nov 2018, National Climate Change Bill 2018 and NBFP and MPs FY 2019/2020.
- ACSA took a lead role in Organizing 3 planning meetings for the National horticulture conference which will be held soon, where ACSA, PELUM and NOGAMU were the CSOs brought on board to be part of the organizing committee which included scheduling the event dates and Identify potential funders of the conference.

- Organized and Participated in the ASWG related meetings both Pre & post ASWG meeting that sits Quarterly of which;- a one day evaluation meeting of the work CSOs representing others on ASWG for the year 2018. The meetings highlighted the wins and losses since additional CSOs were put on the ASWG and these included; Recognition and involvement of CSOs in all MAAIF processes; Organizing JASAR 2018 among others-
- CSOs representative were argued to lobby for positioning in spearheading key Agriculture sector events like JASAR 2019
- ACSA Participated in an AGM for the Uganda's climate change champions network supported by USAID EEA where ACSA has 4 representatives [Secretariat, EMLI, Kazo, and MUMPIFA] where the following are remarkable aspects from this event;
- ACSA is also part of the organizing committee for the 1st National Horticultural conference spearheaded by MAAIF.



Launch of the anti Aflatoxin Campaign – One of the high level platforms ACSA has engaged this Year

Participated in the Launch of aflatoxin campaign at Sheraton hotel supported by USAID EEA and took lead in awareness creation against aflatoxins through media like radio programmes, skits, drama and poems. The Campaign has been taken by SAP Caritas Kampala school greening program to engage pupils to design skits, drama and songs on the theme.

A fully fledged Network of UCCCN was put in place and launched having been initiated by Champions that were supported by USAIDEEA where ACSA has four MOs with one of them EMLI elected on the steering committee.

ACSA in conjunction with other CSOs organized a breakfast meeting and press conference for parliamentary committee on agriculture where a CSO position was presented to the committee



9.0 ACSA Partners

9.1 ACSA subscribes to several networks

- Uganda Coalition for Sustainable Development (UCSD) – for National and International Climate and environment related engagements
- Food Rights Alliance (FRA) – Capacity building and Agriculture related engagements at national levels
- Uganda Climatic Change Champion Network
- Civil Society Advocacy Budget Group (CSBAG) – Budget advocacy and Policy Analysis
- African Centre For Trade and Development (ACTADE) – Digitalisation of Agriculture Value chain
- Uganda National Farmers Federation (UNFFE)
- Climate action Network Uganda (CANU) – Climate change advocacy at national and International levels
- Consumer Education Trust (CONSENT) – Media Consumer awareness Campaigns

9.2 Local government partners

- Mpigi, Wakiso, Buikwe, Mayuge and Mubende district Local governments

9.3 Development partners/ Donors

- Misereor (the Project major Donor)
- USAID feed the future Enabling Environment in capacity building and Institutional development
- UNDP/FAO – Capacity building and engagement for Climate Change to Integrate Agricultural Sectors into National Adaptation Plans National Adaptation Program for Agriculture (NAP – Ag)

9.4 Challenges

- ACSA funding base is still limited
- A staffing gap
- Some activities require forwarding to committees before being brought to the board
- ACSA is still hosted by Caritas Kampala with very limited space

9.5 Future Plans

- Develop a Sustainability Strategy
- Attract more members of different categories
- Institute board working committees
- Finalise NGO registration
- Acquire secure and accessible office space
- Launch ACSA strategic plan

9.6 Summary of Participation and Involvement of Members In ACSA activities at different levels

MEMBER	ACTIVITIES										
	Institutional Capacity development	Capacity building at regional level	Capacity building at National level	Networking /workshops	Exhibitions and shows	Exposure visits	Farmer Research and dissemination	Follow up visits	District Engagements / Meetings	Media engagements	Linkages to service providers/ support
1. Agency For Integrated Rural Development (AFIRD)	✓		✓	✓	✓	✓	✓	✓		✓	✓
2. Alinyikira farmers' Cooperative	✓	✓	✓		✓	✓	✓	✓			✓
3. Caritas Hoima	✓		✓								
4. Caritas Jinja											
5. Caritas Kabale			✓								
6. Caritas Kampala	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
7. Caritas Kaseese	✓		✓	✓			✓	✓			✓
8. Caritas KiyindaMityana	✓	✓	✓		✓	✓	✓	✓	✓		✓
9. Caritas Lugazi	✓		✓	✓			✓	✓	✓		✓
10. Caritas MADDO	✓		✓	✓			✓	✓	✓		
11. Climate Change Alert (CCA)	✓		✓	✓		✓		✓			✓
12. EMLI	✓		✓	✓				✓			✓
13. GAHIYAFFEA	✓		✓	✓	✓		✓				✓
14. Kakunyu Parents	✓		✓			✓	✓	✓			✓
15. Kazo Mixed farmers	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

9.7 Auditors' report

9.7.1 Independent Auditor's Report

To the Members of Advocacy Coalition for Sustainable Agriculture (ACSA) Report on the Audit of the Financial Statements Opinion

We have audited the financial statements of "Advocacy Coalition for Sustainable Agriculture [ACSA]" for the year ended 31st December, 2018; which comprise of the Statement of Financial Position, Statement of Comprehensive Income, Statement of Fund Balances, Statement of Cashflows and Notes to the Financial Statements, including a summary of significant accounting policies.

In our opinion, the Financial Statements referred to above, present fairly in all material respects the financial position of ACSA as of 31st December, 2018 and of its financial performance and cash flows for the year then ended in accordance with ACSA Articles and Memorandum of Association, the Funding Agreements, Companies Act 2012 and other applicable Generally Accepted Accounting Principles.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing [ISAs]. Our responsibilities under those standards and guidelines are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of ACSA in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants [IESBA Code] together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises of "background information", "the statement of the Board Members' Responsibilities" and a "Management Report", but does not include the financial statements and our auditors report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Funding Agreement, Generally Acceptable Accounting Principles, ACSA Articles and Memorandum of Association, Companies Act 2012 and other applicable rules and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing ACSA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ACSA's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ACSA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ACSA to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding

independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

As required by the Companies Act 2012, we also report to you based on our audit, that:

1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account of the project have been kept by ACSA so far as appears from our examination of those books; and

3. The Statement of Financial Position is in agreement with the books of accounts.

The Engagement Partner on this Caritas Kampala/ KZE/MISEREOR funded Project audit resulting in this independent auditor's report is CPA Ben Okello Luwum – P0019.

.....
Ben Okello Luwum – P0019

.....
BVL & Co.
Certified Public Accountants of Uganda
Reg. No. AF 0039; P.O. Box 26285 Kampala,
Uganda Date:...../...../2019

9.7.2 ACSA - Statement of Financial Position as at 31st December, 2018

	Note	2018 UShs	2017 UShs
Assets:			
Non- Current Assets	6.3	4,674,913	-
Current Assets			
Cash and Bank Balances	6.4	2,592,045	24,119,181
Suscriptions Receivable	6.5	700,000	-
Total Assets		7,966,958	24,119,181
Fund Balances and Liabilities:			
Fund Balances:			
Accumulated fund Balances	5.4	1,992,045	23,119,181
Capital Grant	5.4/6.6	4,674,913	-
Liabilities:			
Accounts Payable	6.7	1,300,000	1,000,000
Total Fund Balances and Liabilities		7,966,958	24,119,181

These Financial Statements were approved by the Board on...../...../2019; and were signed on its behalf by:

.....
Coordinator
M/s. Harriet Nakasi

.....
Treasurer
Mr. Joseph Kasibante

.....
Chairperson Board
Mr. Eustace Sajjabi

9.8 Funding Trend and share of individual activities of the total budget

Figure 1: ACSA Funding trend

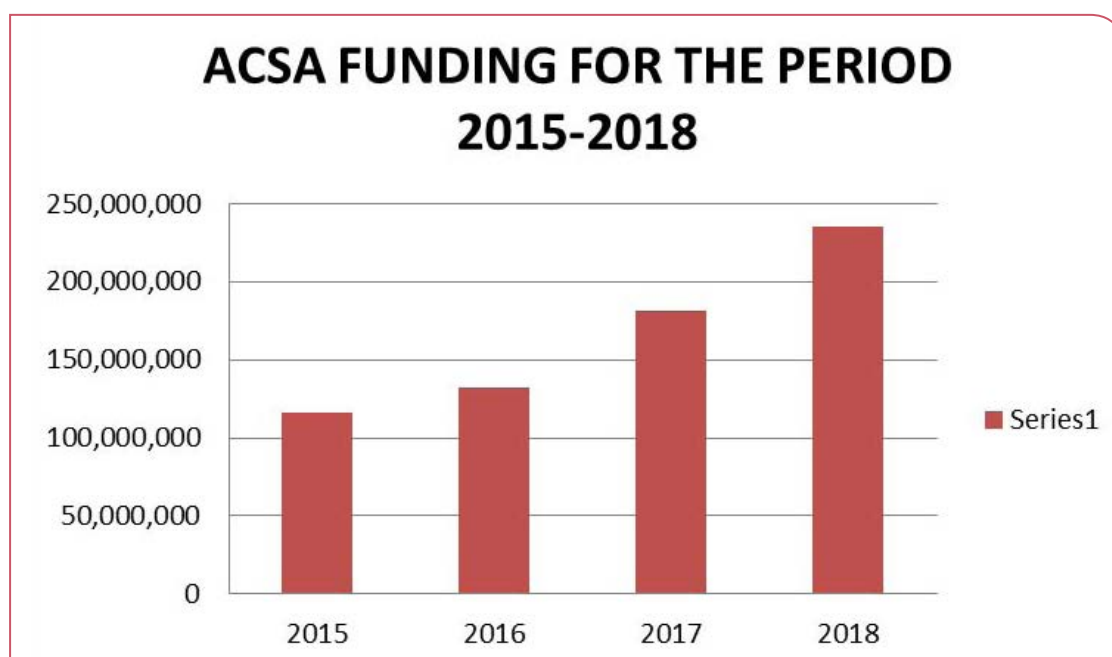


Figure 2: Share of ACSA individual activities of the total budget in 2015

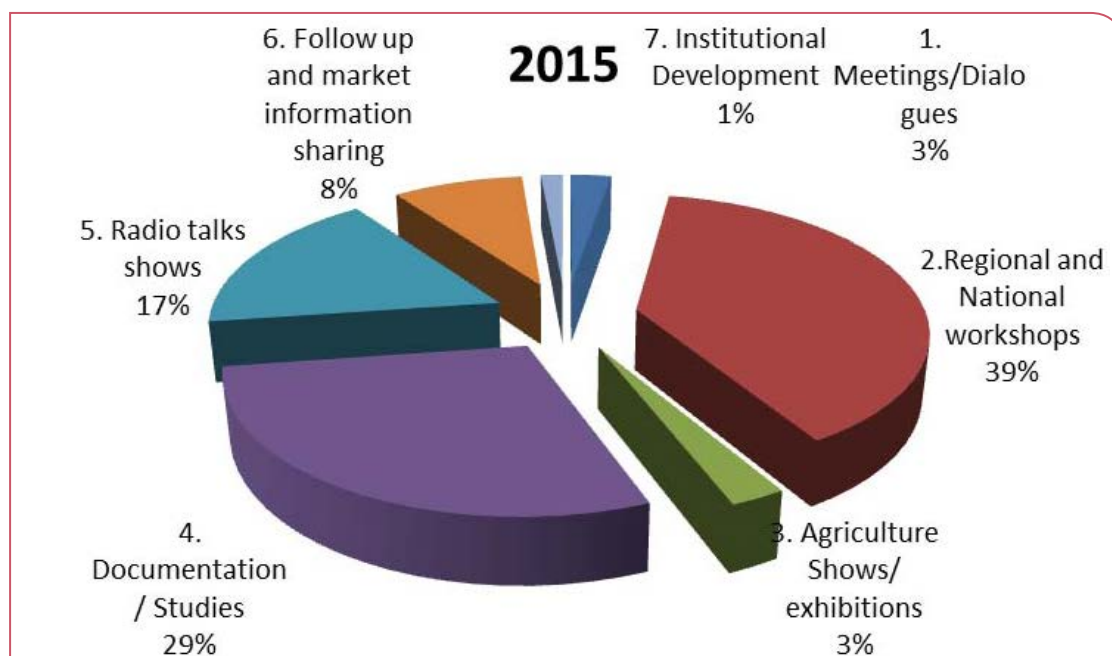


Figure 3: Share of ACSA individual activities of the total budget in 2016

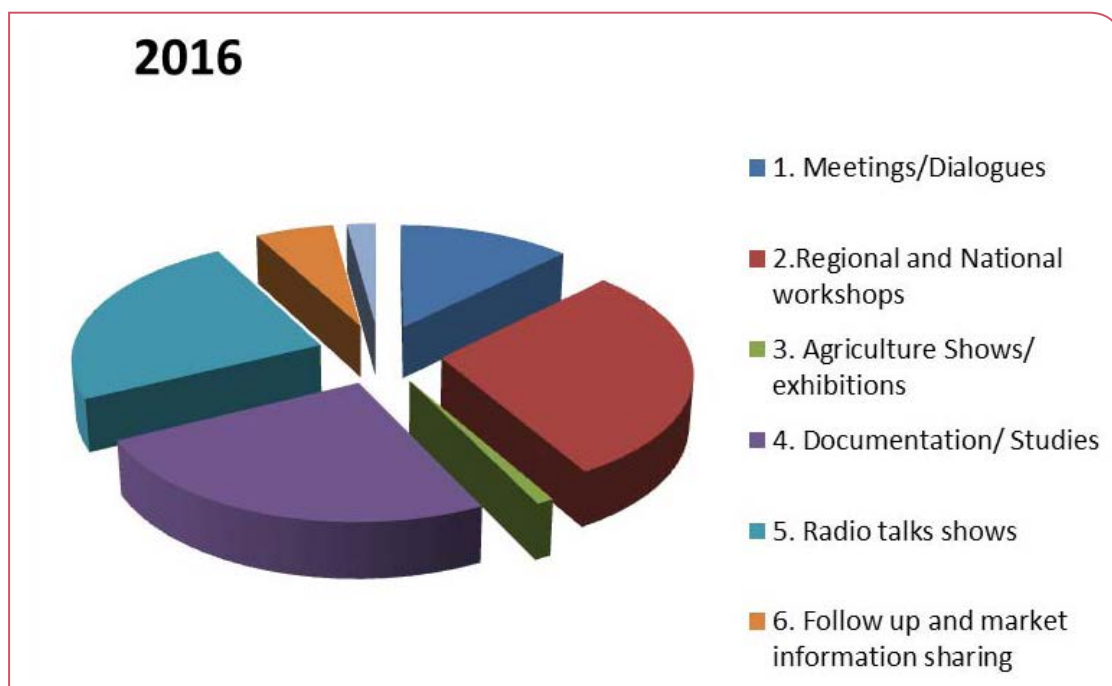


Figure 4: Share of ACSA individual activities of the total budget in 2017

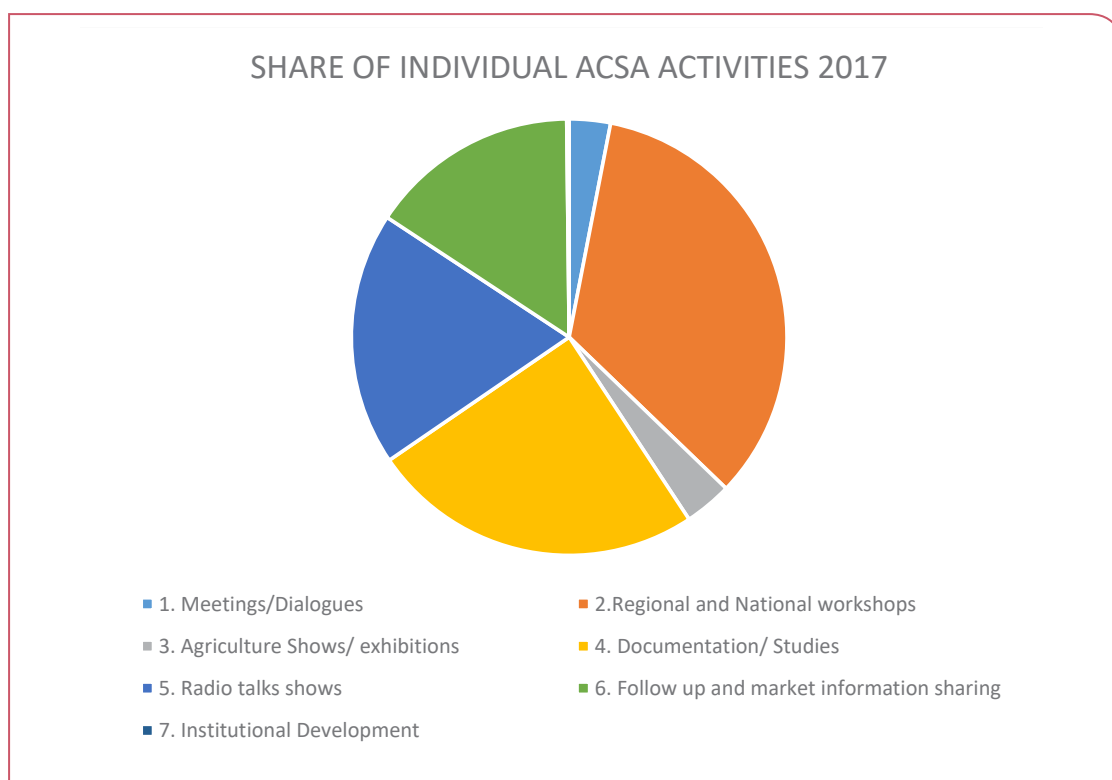
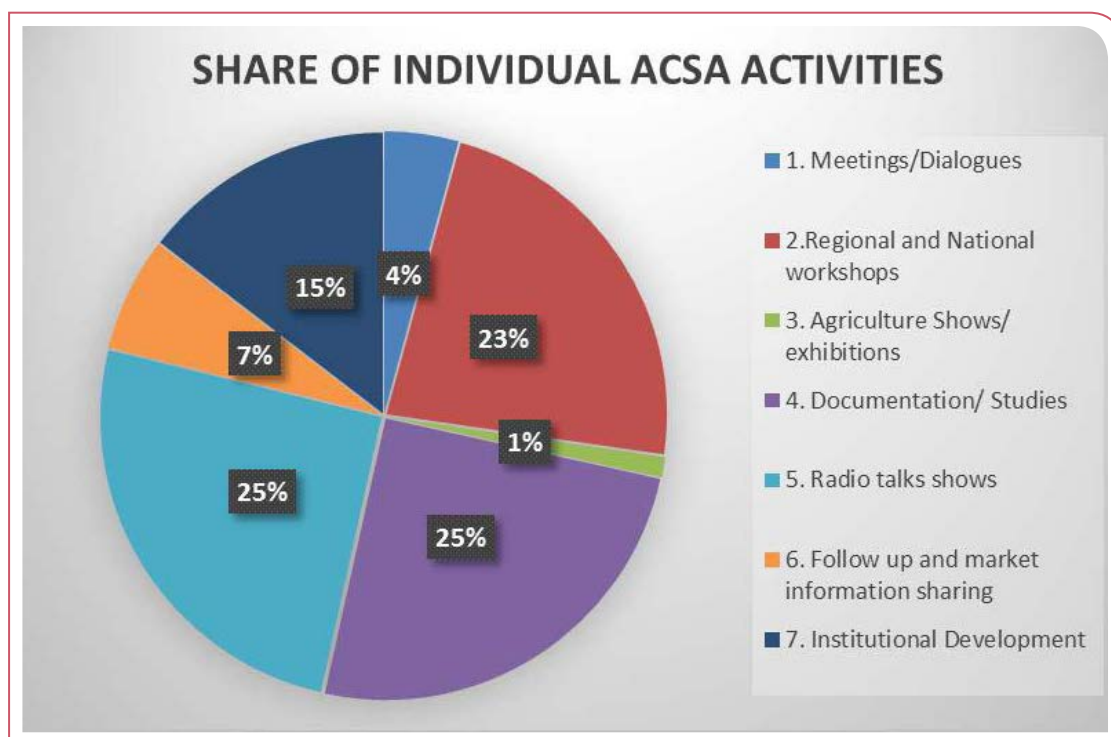


Figure 5: Share of ACSA individual activities of the total budget in 2018



9.9 Activity plan for the Year 2018

Objective	Activity	Months				Person responsible
		Q1	Q2	Q3	Q4	
Conduct research on selected commodity value chains	Dissemination workshop	√	√	√	√	ACSA/ MOs
Facilitate agribusiness trade shows and exhibitions by farmers	Publishing findings		√			ACSA SECRETARIAT
	Support MOs to participate in Shows	√		√		ACSA/ MOs
Conduct Exposure visit at regional level on Coffee value chain (KAZO, MMUDFA, Kiyinda Mityana and Alinyikira)	Exposure to seed systems and coffee value chain	√			√	ACSA SECRETARIAT
Launch of the Strategic Plan – SP (USAID EEA)	Exchange for MOs Organize a meeting to launch SP		√			
Documentation of phase 1 best practices	3 Video documentary of MOs best practices	√	√	√	√	ACSA/ MISEREOR
Training of MO advocacy focal persons and community climate change Agents(1 Training)	Organize a national capacity building workshop	√				ACSA SECRETARIAT
Training MOs in advocacy, marketing and community declared seed systems	Organize a national capacity building workshop			√		ACSA SECRETARIAT
Annual sustainable organic agriculture research and innovation dissemination conference	Organize a national Symposium	√	√	√		ACSA/MOs
Organise Annual Partners` Forum 2018	AGM for MOs			√		SECRETARIAT/BOD
Follow up of MOs and Farmer Groups	Field visit to 5 MOs	√	√	√	√	ACSA SECRETARIAT

Popularize the climate change and national irrigation policies(through Media, engagements publications)	Publish news paper pullouts on organic policy	✓	✓	✓	✓	✓	ACSA ECRETARIAT
Sensitization on Sustainable Climatic change Smart Agriculture, Agro-inputs and Agrarian related policies through TV programs	TV talk shows	✓	✓	✓	✓	✓	ACSA SECRETARIAT
Training Community Climate Change Agents (CCCA) at region levels.	Organize a regional capacity building workshop	✓					ACSA SECRETARIAT
Annual Regional Sustainable organic agriculture exhibition and Symposium	Organize a regional dissemination workshops		✓	✓	✓	✓	ACSA SECRETARIAT
Exchange visit for experience sharing on best practices of climatic change					✓		ACSA SECRETARIAT
Develop a database for agrarian related policies in Uganda.	Develop simplified policy versions(organic agriculture and others pagers)	✓	✓	✓	✓	✓	ACSA SECRETARIAT
Networking, linkage and capacity building of MOs to relevant service providers		✓	✓	✓	✓	✓	ACSA SECRETARIAT
Networking, linkage and capacity building of MOs to relevant service providers							ACSA SECRETARIAT
Quarterly board meetings		✓	✓	✓	✓	✓	ACSA SECRETARIAT
Periodic participation in Budget conference at Sub County and district levels		✓	✓	✓	✓	✓	ACSA/MO
Develop 3 community model seed systems		✓	✓	✓	✓		ACSA/MO
Vehicle running, maintenance and repair(1)		✓	✓	✓	✓	✓	ACSA SECRETARIAT



Contacts

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