



ACSA

ANNUAL REPORT

2021

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LIST OF ACRONYMS

ACALISE	African Centre of Excellence in Agro-Ecology and Livelihood Systems
ACSA	Advocacy Coalition for Sustainable Agriculture
AFIRD	Agency for Integrated Rural Development
ASSP	Agriculture Sector Strategic Plan
ASWG	Agricultural Sector Working Group
CANU	Climate Change Action Network
CERD	Center for Ecosystem Research and Development
CONSENT	Consumer education Trust
CSBAG	Civil Society Advocacy Group
CSO	Civil Society Organization
EEA	Enabling Environment for Agriculture
FRA	Food rights Alliance
FY	Financial Year
JASAR	Joint Agricultural Sector Annual Review
MAAIF	Ministry of Agriculture Animal Industry and Fisheries
M & E	Monitoring and Evaluation
MMDUFA	Mityana Mubende District Farmers Association
MP	Member of Parliament
MoL	Ministry of Lands
MTIC	Ministry of Trade Industries and Cooperatives
MWE	Ministry of Water and Environment
MUMPIFA	Mutuba Gumu Mpigi Farmers Association
MUK	Makerere University Kampala
NACORI	National Agriculture Coffee Research Institute
NARO	National Agriculture Research Organisation
NDP	National Development Plan
NGO	Non-Governmental Organization
NOAP	National Organic Agriculture Policy
NOGAMU	National Organic Agriculture Movement of Uganda
OA	Organic Agriculture
PELUM	Participatory Ecological Land Use Management
PGS	Participatory Guarantee System
P & V	People and Views
RUCID	Rural Community In Development
SEATIN	Southern and Eastern Africa Trade Information and Negotiations
SODI	Skill Oriented development Initiatives
UCSD	Uganda Coalition for Sustainable Development
UGOCERT	Uganda Organic Certification
UMU	Uganda Martyrs University
UNFFE	Uganda National farmers' Federation
URSB	Uganda Registration Services Bureau
UYDNET	Uganda Youth Development Network

1.0 OVER VIEW OF ACSA

1.1 INTRODUCTION

Advocacy Coalition for Sustainable Agriculture (ACSA) is a legally registered national network of Civil Society Organisations (CSOs) which works with smallholder farmers to promote sustainable agriculture, agricultural market development, environmental conservation and undertakes research and advocacy. This work is aimed at increasing farmer's understanding of policy issues affecting small holder farmers in Uganda. ACSA's mandate is "Advocating for the agrarian policy environment for small holder farmers in Uganda". ACSA has membership of 31 CSOs spread country wide in 28 districts as follows; Arua, Buikwe, Hoima, Kagadi, Kakumiro, Kalangala, Kanungu, Kasanda, Kabale, Kasese, Kibaale, Kikube, Kumi, Luwero, Lwengo, Madi-Okollo, Maracha, Masaka, Masindi, Mayuge, Mityana, Mpigi, Mubende, Mukono, Nebbi, Rakai, Rubanda and Wakiso. ACSA's focus areas are; Advocacy and Lobbying, Research and documentation, Capacity building of Member Organizations, Capacity building of ACSA secretariat, networking and partnership Building.

1.2 ACSA OPERATIONAL CONTEXT IN 2021, INSTITUTIONAL CONTEXT:

ACSA has continued to position herself as agrarian policy and budget advocacy institution since November 2014 to effectively support the

membership in undertaking policy and budget advocacy towards an enabling environment for Small Holder Farmers (SHFs) in Uganda to thrive. This has been done primarily by ensuring that ACSA CSO membership are compliant with the national laws as well as having strengthened institutions to effectively undertake advocacy and lobbying at different levels. Secondly, ACSA has ensured that stakeholders along the agriculture value chain understand the policies affecting them and are able to participate in the processes to ensure pro poor farmers policies and budgets for improved service delivery.

Quite a numbers of opportunities have been availed to the members to engage duty bearers and farmers in advocacy following the four focus areas of; Advocacy and Lobbying, Research and documentation, Capacity building of member Organizations, Capacity building of ACSA secretariat, Networking and partnership Building despite COVID – 19 pandemic lockdown. This has proven that with relevant capacity building and exposure of CSOs, they can be resilient even though hard times such as COVID – 19, and remain visible and relevant in their line of work.

This period has also been characterized by the capacity building and mentorship of ACSA team of trainers and mentors in effective lobbying and advocacy under the support of Misereor – Germany. These will continuously provide technical support to the membership as deemed necessary.

1.3 ACSA STRATEGIC DIRECTION



ACSA Strategic Objectives;

1. ACSA Member Organizations (MOs) and smallholder farmers influence the agrarian policy and budgeting processes at local and national level
2. ACSA Member Organizations (MOs) have improved their capacity to access, generate and disseminate research and farmer-based innovation for evidence based advocacy at local and national level
3. Strategic Partnership and coordination is fostered among ACSA member organizations and other stakeholders for collective action towards improved service delivery by smallholder farmers are enhanced at local and national level.
4. ACSA member organizations have enhanced their capacity to support smallholder farmers towards improved access to reliable and profitable markets
5. ACSA secretariat is providing effective services to the member organizations(MOs)

1.4 WORD FROM THE CHAIRPERSON

Dear Partners it is an honor to have been elected as a new Chairperson of ACSA board for the second term following the General elections held on the 30th October 2021. Whereas the year 2021 was mired with the second wave of COVID –19 pandemic, a number of milestones were reached by the network at national, Secretariat and membership levels as highlighted in this report. I extend my appreciation to the secretariat and membership for their active participation in all ACSA activities and at different fora in amidst of the challenging times of the pandemic. This has culminated into these major land marks reached by ACSA this year 2021;

The Year 2021 presented another milestone in Uganda's organic subsector through the establishment and launch of two organic Market outlets, where ACSA has been a key partner in consumer awareness across various media. This is foreseen to respond to the issue of inadequate local market development for farmers' organic products in Uganda.

Nonetheless, all ACSA's achievements during the year 2021

have been enumerated in this annual report with a clear indication that ACSA is very visible in contributing to the Agrarian policy and

budget advocacy at different levels and , in favor of smallholder farmers in Uganda. This is one of the processes contributing to ACSA Vision of "Smallholder farmers living in a Sustainable Environment" and her "Relevant agriculture policies and services for Small Holder Farmers (SHFs) are implemented to foster profitable sustainable agriculture enterprises". I wish to congratulate ACSA



membership for having

elected a new board that will run from 2021 to 2023, and this is composed of Eustace Sajjabi (Chairperson), Vincent Ssebukyu (Vice Chairperson), Joseph Kasibante (Treasurer), Sylvia Nakanyike (Member), Mutebi James (Member) and Florence Kakande (Member). I urge you all to uphold ACSA to greater heights as we all pursue inclusivity in policy and budget processes to ensure equity, effectiveness

and efficiency in service delivery.

"Smallholder farmers living in a Sustainable Environment" and her "Relevant agriculture policies and services for Small Holder Farmers (SHFs) are implemented to foster profitable sustainable agriculture enterprises".

At this point I would like to commend ACSA for the good collaboration with Misereor – Germany, the major funding

partner, whose contribution is supporting the implementation of ACSA activities following the thematic areas of ACSA Strategic plan 2019 to 2023, which are; Advocacy and Lobbying, Research and documentation, Capacity building of member Organizations, Capacity building of ACSA secretariat, Networking and partnership Building. Generally, ACSA interventions aim at increasing MOs

and farmers' understanding and participation in addressing policy gaps and issues affecting small holder farmers in Uganda. Secondly, I appreciate the role of the Board and the Secretariat for continuously maintaining strategic partnerships and linkages with MAAIF, MWE, UMU/ ACALISE, MUK with whom they have jointly supported various engagements at different levels among CSOs, Local government and farmers. ACSA is committed to continue attracting likeminded strategic partnerships and membership as collaborators and funding partners to jointly support and pursue an enabling environment for smallholder farmers in Uganda and beyond to thrive.

During this year 2021, ACSA has directed a lot of efforts in ensuring that the membership has the capacity to undertake effective lobbying and advocacy through Misereor supported training and mentorship program, conducted by Mr. Richard English in collaboration with Mrs. Josephine Beck-Engelberg, which has resulted in establishing of a team of ACSA trainers and mentors in Lobbying and advocacy at different levels. The membership has also been capacitated in the use of online for engagements, meetings, fundraising in amidst of COVID – 19 lockdown and restrictions. With these capacities, I strongly believe that we shall all continue to contribute to improved service delivery especially among the smallholder farmers for improved livelihood.



Sajjabi Eustace - ACSA Board Chairperson



1.5 WORD FROM THE NATIONAL COORDINATOR

Dear Partners, on behalf of ACSA secretariat, am honored to present to you the contribution of the network to the Uganda's agrarian policy environment for the year 2021. I wish to begin by appreciating the role of the government of Uganda in creating an enabling environment for CSOs to operate. Secondly, am indebted to Misereor – Germany our major funding partner for the unrelenting contribution to Uganda's social and economic development and ACSA in particular. Whereas the year 2021 was still mired by the second wave of COVID -19 pandemic, ACSA Board and Secretariat have maintained relevancy among the membership in amidst of the challenging times. The work of the network has continued to follow these thematic areas; Advocacy and Lobbying, Research and documentation, Capacity building of member Organizations, Capacity building of ACSA secretariat, Networking and partnership Building, which were all contributing to the overall goal of Relevant agriculture policies and services for Small Holder Farmers (SHFs) are implemented to foster profitable sustainable agriculture enterprises “ . One of the major achievements this year was the establishment and launch of two organic Market outlets, where ACSA was very instrumental in national awareness creation through media as part responding to the need for organic local market development for farmers' organic products in Uganda. .

Once again COVID – 19 Pandemic was a test to all CSOs on their roles as to whether their contribution to livelihood enhancement can survive the storms as well as their ability to adjust to the changing times with respect to technology use and innovativeness in service delivery. Despite the above, ACSA was able to achieve the following; training and mentorship of member CSOs in effective lobbying and advocacy by Mr. Richard English, generating a pool of ACSA advocacy trainers and mentors to support the network, election of the new board of directors to serve for the period 2021/22 to 2023/24, continued to disseminate the National Organic Agriculture Policy (NOAP),2019, Participated in the generation of issues the Organic Agriculture bill at different levels in collaboration with other stakeholders, ACSA was able to participate various policy processes like Genetic Resources for Food and Agriculture Policy. Lastly, ACSA organized the 5th national organic agriculture innovation and research dissemination symposium 2021), which provided a platform for wider stakeholders in Uganda, to share Organic Innovations and research that responds to the gaps



in organic implementation. On the other hand ACSA Partnership with MUK and UMU/ACALISE continues to narrow the gap between research and farmers as well as strengthening CSOs collaboration with Academia to foster evidence based research and advocacy. Nevertheless, all the above achievements could not be reached without the support of ACSA Board members and Board committee who have provided technical support to all activities at different levels

I wish to commend all ACSA strategic partners for the good collaboration in pursuit of the enabling policy environment for farmers to thrive, through policy and budget engagements and these include but not limited to, CERD, CSBAG, FRA, MAAIF, MWE , MUK, PELUM ,SEATIN ,UFCVP, UMU/ ACALISE, UNFFE, USAID FTF EEA. Last but not least, I commend ACSA membership for the unprecedented commitment to contribute to her vision of “Smallholder farmers living in a Sustainable Environment and together we can achieve

“Collective Voices for Sustainable Development”

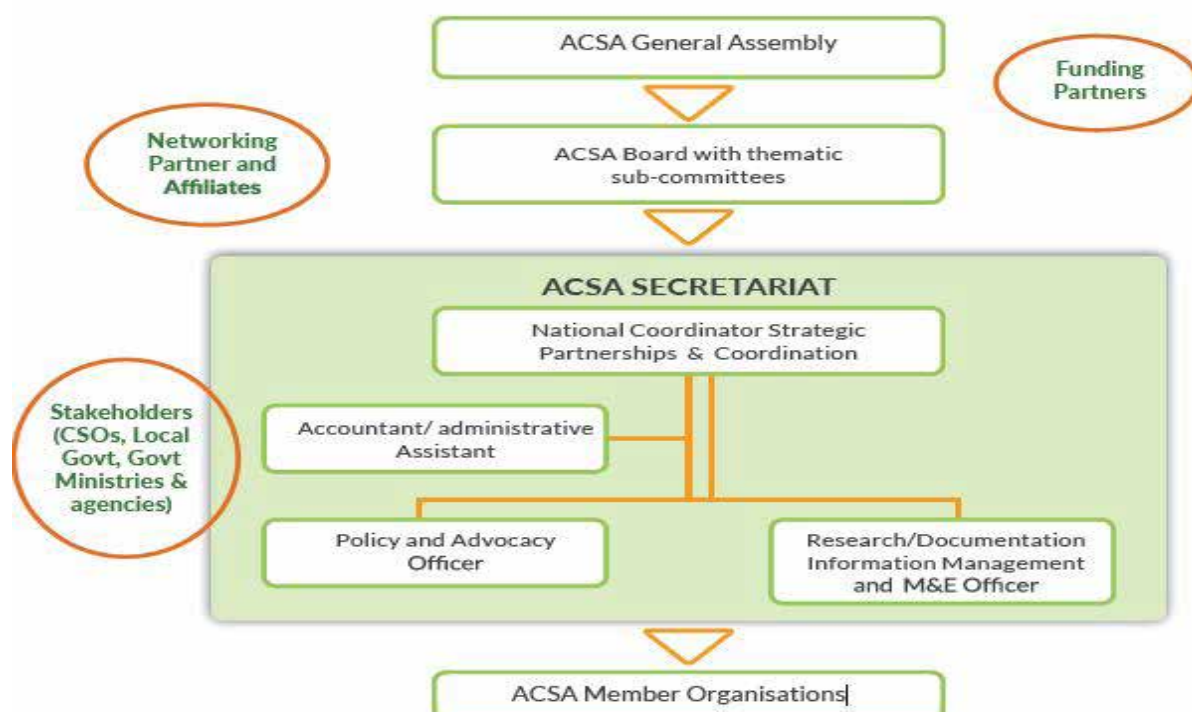
A handwritten signature in blue ink, which appears to read 'Harriet Nakasi', is positioned above the name of the National Coordinator.

Nakasi Harriet - National Coordinator

2.0 ACSA GOVERNANCE AND MEMBERSHIP

ACSA governance and Institutional development is guided by the various operational and legal instruments that include; the Memorandum and Articles of Association, Board Charter, Operational policies and Procedure Handbook, Code of Conduct, Strategic Plan 2019 - 2023 , Complaint Mechanism Policy and Procedures, Resource Mobilization Strategy 2021-2025 among others. The organizational structure is composed of a General Assembly, Board Technical Advisory Committee, Board of Directors, Board committees, Secretariat, Membership ,Funding partners, Networking Partner and Affiliates, and other likeminded Stakeholders that include CSOs, Local Government, Government Ministries and Agencies as per ACSA Organogram below;

ORGANOGRAM OF ADVOCACY COALITION FOR SUSTAINABLE AGRICULTURE (ACSA)



2.1 ACSA BOARD REPRESENTATIVES

ACSA has a functional board comprised of 8 members derived from the Member CSOs but with relevant competences to support the secretariat as below;

#	Name	Organization & Designation	Position on ACSA Board
	Mr. Eustace Sajjabi	AFIRD – Director	Chairperson
	Mr. Vincent Ssebukyu	P&V – Director	Vice chairperson
	Mr. Kasibante Joseph	KULIKA – Financial manager	Treasurer
	Mrs. Florence Kakande	EQUATOR COMMERCIAL – Director	Member
	Mrs. Sylvia Mukasa	UGOPAP – PMC Coordinator	Member
	Ms. Asiimwe Dorcus	NninaOlugero - CEO	Member
	Mr. Mutebi James	Caritas Kampala – Coordinator	Member
	Ms. Nakasi Harriet	National Coordinator	ACSA (Secretary) Ex-Official

2.2 SUMMARY OF ACSA TARGET GROUP

#	Item	Numbers
	Total Member Organizations	30
	Categories	
	Non Government Organization	14
	Farmer Organizations(Cooperatives and Associations)	06
	Faith based organization	06
	Networks	04
	Total Farmers	25,343
	Total Farmer groups	1,082
	Farmer Cooperatives	07
	Total Households	17,235
	Female Farmers	14,710
	Male Farmers	10,633
	Youth Farmers	5,066
	Schools	57
	Sub Counties	127
	Districts	28

2.3 LIST OF MEMBER ORGANIZATIONS AND COVERAGE AS AT 31ST DECEMBER 2021

#	CSO	Districts of Operation	Year of Joining ACSA
	Agency for Integrated Rural Development (AFIRD)	Wakiso	2006
	Caritas Hoima	Hoima, Kagadi, Masindi, Kakumiro, Kikube, Buliisa	2006
	Caritas Kabale	Kabale, Rubanda, Rukiga	2006
	Caritas Kampala	Wakiso	2006
	Caritas Lugazi	Buikwe, Mukono	2012
	Caritas Masaka Diocesan Development Organization (MADDO)	Kalangala, Rakai, Masaka Lwengo	2006
	Caritas Kasese	Kasese, Kyenjojo, Kibaale	2018
	Climate Change Alert	Kanungu	2018
	Environmental Management and Livelihood Improvement (EMLI).	Country wide	2013
	Equator Commercial Ltd	Wakiso, Mpigi	2019
	GAHIYAFFAEA	Luwero	2014
	Heat International (HI)	Arua, Madi-Okollo, Maracha, Nebbi	2019
	Homeland Organics	Mubende	2019
	Integrated Child Services(ICS)	Arua, Madi-Okollo,	2021
	Kakunyu Parents Support Association for Children with Special Needs	Lwengo	2014
	Kazo Mixed Farmers ` Association (KAMIFA)	Mubende	2013
	Kiganda farmers' Cooperative	Kasanda	2014
	KULIKA Uganda	Wakiso Mityana, Mubende Kiboga, Arua, Nebbi , Lira, Oyam, Kamuli, Iganga, Kumi	2018
	Mayuge Famers ` Association	Mayuge	2015
	Mityana- Mubende District Farmers ` Association(MMUDFA)	Mityana, Mubende, Kasanda	2013
	Mutuba Gumu Mpigi Farmers ` Cooperative (MUMPIFA)	Mpigi	2014
	National Organic Movement of Uganda (NOGAMU)	Countrywide	2006

#	CSO	Districts of Operation	Year of Joining ACSA
	Nina Olugero Foundation	Wakiso, Buikwe	2006
	Participatory Ecological Land Use Management (PELUM)	Countrywide	2015
	People and Views (P&V)	Mpigi	2006
	Prometra Uganda	Wakiso , Mpigi	2019
	Rural Community in Development (RUCID)	Mityana, Kiboga, Kyankyanzi	
	Skills Oriented Development Initiatives(SODI)	Mpigi, Wakiso	201i
	SULMA Foods	Luweero	2010
	Uganda Governance and Poverty Alleviation Program (UGOPAP)	Country wide	2018
	Uganda Youth at Risk Development Network (UYDNET)	Buikwe	2014

2.4 ACSA MEMBERSHIP PAYMENT AS AT 31ST DEC 2021

#	CSO	Year 2020	Year 2021
1	Agency for Integrated Rural Development (AFIRD)	✓	
2	Caritas Hoima	✓	✓
3	Caritas Kabale	✓	
4	Caritas Kampala	✓	✓
5	Caritas Lugazi		
6	Caritas Masaka Diocesan Development Organization (MADDO)	✓	✓
7	Caritas Kasese	✓	
8	Climate Change Alert		
9	Environmental Management and Livelihood Improvement (EMLI).		
10	Equator Commercial Ltd	✓	✓
11	GAHIYAFFAEA	✓	✓
12	Heat International (HI)	✓	
13	Homeland Organics	✓	✓
14	Integrated Child Services(ICS)		✓
15	Kakunyu Parents Support Association for Children with Special Needs	✓	
16	Kazo Mixed Farmers` Association (KAMIFA)	✓	✓
17	Kiganda farmers' Cooperative		
18	KULIKA Uganda	✓	✓
19	Mayuge Famers` Association	✓	✓
20	Mityana- Mubende District Farmers` Association (MMUDFA)	✓	✓
21	Mutuba Gumu Mpigi Farmers` Cooperative (MUMPIFA)	✓	
22	National Organic Movement of Uganda (NOGAMU)	✓	
23	Nina Olugero Foundation	✓	✓
24	Participatory Ecological Land Use Management (PELUM)	✓	✓
25	People and Views (P&V)	✓	✓
26	Prometra Uganda	✓	✓
27	Rural Community in Development (RUCID)	✓	
28	Skills Oriented Development Initiatives (SODI)	✓	✓
29	SULMA Foods	✓	
30	Uganda Governance and Poverty Alleviation Program (UGOPAP)	✓	✓
31	Uganda Youth at Development Network (UYDNET)	✓	✓

2.5 ACSA BOARD OF DIRECTORS

The following are the Board of Directors



Eustace Sajjabi
Chair Person



Vincent Sebukyu
Vice Chairperson



Joseph Kasibante
Treasurer



James Mutebi
Member



Sylvia Nakanyike Mukasa
Member



Kakande Florence
Member



Dorcus Asiimwe
Member

ACSA's uniqueness in operation as an active membership network implies that the board has to constantly be in touch with the members and hence has to be very technical in operations to guide and deliberate on the operations and finances of the network quarterly. The major contribution of ACSA Board has been; constantly looking at the approaches to advocacy and how they create impact on the activities of the network; Provide input in the formulation of policies governing the network and membership in general ; Technically review the reports both narrative and financial to guide the secretariat of improvement of performance and quality of work; Identification of necessary strategic linkages for the network and MOs ; accompany the members to provide technical support on instructional and governance issues for sustainability of network and Engages other stakeholders on behalf of the members

ACSA CO-OPTED BOARD COMMITTEE MEMBERS



Goretti Kibone
Audit and Risk Management Member Committee



Julius Musimenta
Programs Committee Member

TECHNICAL STAFF ACSA SECRETARIAT



Harriet Nakasi
National Coordinator / Strategic Partnerships & Coordination



Florence Nassuuna
Policy & Advocacy Program Officer



Alex Mwine
Monitoring & Evaluation Officer



Joan Lule
Accountant/
Administrative Assistant



Benjamin Kato
IT Officer

SUPPORT STAFF ACSA SECRETARIAT



Umaru Maberi



Mucunguzi Gaburiyeri

ACSA Board Committees

The secretariat through the Memorandum and Articles of Association and Board Manual provides for the thematic operational committees and whose membership was also endorsed by the General Assembly as below;

Board Committee	Name of the Members	Organization
Board Technical Advisory Committee (BTAC)	1. Joseph Kaggwa	Humentum
Board Resource Management Committee (BRMC)	1. Vincent Sebukyu - Chairperson 2. Dorcus Assiimwe 3. Mutebi James	People and Views Nninolugero Caritas Kampala
Board Audit and Risk Management Committee (BARMC)	1. Joseph Kasibante - Chairperson 2. Goretti Kibone 3. Joan Lule 4. Nakasi Harriet	KULIKA Uganda Uganda Revenue Authority Advocacy Coalition for Sustainable Agriculture Advocacy Coalition for Sustainable Agriculture
Board Programs Committee (BPC)	1. Nakanyike Sylvia - Chairperson 2. Florence Kakande 3. Musimenta Julius 4. Nakasi Harriet 5. Nassuna Florence	Uganda Governance & Poverty Alleviation Program Equator Commercial Agency for Integrated Rural Dev't Advocacy Coalition for Sustainable Agriculture Advocacy Coalition for Sustainable Agriculture

ACSA Board Committee Meetings held at the Secretariat

Board Programmes Committee meeting,



Risk and Audit Committee



Resource Mobilization committee



3.0 ACSA'S ACHIEVEMENTS AND PERFORMANCE IN 2021

3.1 CAPACITY BUILDING OF MEMBER ORGANISATION

Major Objective 1: ACSA Member Organizations and smallholder farmers influence the agrarian policy and budget processes at local and national level.

Expected Outcome

Capacity building of ACSA MOs, SHFs and Local governments in budget and policy processes.

MOs and SHFs are aware and trained about the budget cycle and content of the relevant policy issues

- ✓ 42% of MOs and 16022 SHF households participated in agrarian policy and budget processes at National level
- ✓ 42% of MOs and 17672 SHF households participated in agrarian policy and budget processes at Sub County and district (local government) levels
- ✓ 9 policies were passed with ACSA's and MOs' influence at the national level.

Key High light for 3.1:

The role of ACSA in capacity building of MOs, farmers and local governments in budgeting process and issue identification/analysis cannot be under estimated. ACSA MOs, SHFs and local governments were mobilized to participate in budget and policy processes through budget trainings in budget cycle, analysis, monitoring and the relevant policy issue identification. Building on this momentum, ACSA together with other CSOs continue to engage government and other Stakeholders, especially MoFPED and CSBAG, on issues of budget performance monitoring and service delivery improvement, through our periodic engagements, participation in Programme Working Group Meetings and other technical working groups of government. Notably, the involvement of CSOs in the Local Government Budget Consultative (LGBC) meetings for the FY 2021/22 therefore fits perfectly within the remit of complementing government efforts to improve service delivery and budget performance through government programs like the parish development model.

Training of ACSA members in Budget advocacy:

- ACSA trained 6 selected MOs including: UGOPAP, AFIRD, NNINA OLUGERO, MMUDFA, CARITAS LUGAZI, CARITAS MADDU and ACSA Staff in budget analysis and monitoring as part of the process of inputting into to the National Budget Framework Paper (NBFP) to generate CSOs position in line with the FY 2021-22 budget, NBFP (FY 2021-22), and NDPIII by a budget specialist as facilitator drawn from CSBAG. Participants were taken through budget analysis techniques, budget monitoring and tracking, budget expenditure adjustment for inflation, monitoring shifts in sector priorities and planning. This training enhanced Capacity of MOs and grassroots communities to participate and influence government budget decisions

at national and local government level. These skills have enabled communities to effectively monitor budget performance and service delivery. With these skills, communities have become more vigilant in making their community leaders accountable. We witnessed increased community activism to demand for better service delivery and accountability from the local leaders. This is a result of the continued training programs that we have instituted and also facilitating community budget dialogues and interface meetings with community leaders. We also witnessed the abilities of ACSA members to develop position papers improve and their participation in engaging local governments and leaders on budget matters enhanced.

Increasing MOs and SHFs access to evidence for advocacy

- Most citizens lack requisite information and knowledge especially on sector investment plans, work plans, budget execution and performance, which is critical if they are to hold their leaders accountable. In order to address this challenge, ACSA produced simplified, credible, synthesized and timely budget information that was used by MOs and farmers in general to support our various budget advocacy campaigns in 2021. Specifically, 400 knowledge IEC materials were produced, translated in the four local languages (LUGANDA, ATESO, LUGBAR, RUNYANKOLE /LUKIGA) published and disseminated among stakeholders in 2021 including



budget guides/charts, position papers and Pictorial versions of the National Organic policy and National Seed Policy

Strengthened Capacity of MOs and Local Government staff in development of Ordinance /Bylaw

- ACSA strengthened her collaboration with District Local governments and signed Memorandum of understanding (MoU) with Mpigi and Mayuge district. ACSA organized 3 days training in Bylaw /Ordinance development processes for 20 participants from Mayuge and Mpigi district local government's staff and political leaders from 20th to 22nd October 2021 at Jevine Hotel-Lubaga. The major objective of the trainings was to build capacity of District

Local Government Officials and the MOs capacity enhance in understanding the processes of developing, popularization and enforcing Ordinances and Bylaws among the district technical persons and political leaders based on the Local Government Act. The trainings covered a number of subjects including, The Legislative Drafting Process & Ordinance Making Process, The Language of Legislation, drafting a Legislative Sentence, Structuring & Organization of a Bill for Legislation, Practical Drafting of a Bill and Drafting a Penal Provision in an Ordinance. The consultant contracted and engaged by ACSA Her Worship Justice Mrs. Florence Nakachwa Dolo trained the participants in Bylaw /Ordinance development processes.

Each district local government identified its specific issues that required regulations like, post-harvest handling and regulating the fishing community by Mpigi district local government and Maize and striga Ordinance for Mayuge district local government



Her Worship Justice Mrs. Florence Nakachwa Dollo facilitating the training,

Mayuge district technical staff and MOs



Mpigi district technical staff during the three days training in Bylaws and ordinance



Engagements and Participation in National and lower level budgeting processes

- ACSA participation in the budget process and representation has not only been enhanced but also effective. Together with other partners like CSBAG, PELUM Uganda, UFCVP, UNFFE, Caritas Uganda, Community Integrated Development Initiatives (CIDI), Eastern and Southern Africa Small Scale Farmers' Forum (ESSAF), CAPCA, OXFAM, Food Rights Alliance (FRA), World Vision Uganda (WVU) and Trocaire.

We were able to meet parliamentary committee on Agriculture and Joint Agro industrialization Programme Annual Review where we jointly delivered and presented our position paper on key Ministerial Policy Statement, CSO Positions under the theme: **Agro industrialization- a vehicle for inclusive growth, employment and wealth creation and budget for FY 2020/21.** The successful development of quality position papers, which can be banked on by policy makers in budget debates, has not only enabled ACSA to actively participate in the budget process but also provided an opportunity to represent its membership effectively on different committee at National levels

- 11MOs have been supported to participate in the District Budget Conference and evidence monitoring and consultation to generate district specific issues for inclusion in the national budget with focus on assessing the district performance in the FY 2021/22, challenges in extension service delivery as well as discussing issues affecting service delivery at the district level in Luwero, Wakiso, Mpigi, Lwengo, Masaka, Mayuge, Mubende, and Arua, including: P&V, AFIRD, SODI, Sulma, Caritas MADDO, BICODA, KAKUNYUU, KAZO, HOMELAND, HEAR INTERNATIONAL and ICS.



CSOs during Budget and policy engagement meetings National with Natural resource/ Agriculture Parliamentary Committee and other stakeholders



Major outcomes

- ✓ ACSA continued to witness increased number of members' confidently integrating budget and policy advocacy in their work. As a result, the total budget allocation to agriculture sector increased from UGX1,053.6 Trillion in FY2019/20 to UGX1,321.05 Trillion in FY2020/21. This thus increased the sector's percentage share of the national budget from 3.2% to 3.7% respectively and increased access to water for production, access to value addition equipment as well as Restoration of forests through tree planting campaigns in Wakiso, Mpigi and Mubende Districts
- ✓ Furthermore, our ability to develop alternative proposals has received positive recognition from our stakeholders especially parliamentarians and Ministry of Finance, Planning and Development (MoFPED). Out of the 16 CSO Proposals generated, developed and presented to the Parliament under Agro-Industrialization in the FY 2020/21, 10 have been adopted by the Government for funding including; expediting the formulation of the Agricultural Extension Bill and designing of the agricultural extension strategy 2021/22 to address the problems of extension services in the country and more so to facilitate the effective implementation of the Parish Development Model (PDM).
- ✓ Districts where ACSA operates were very receptive in participating in the process and knowledgeable about issues for inclusion in their budget
- ✓ 5 MOs including; AFIRD, P&V, SODI, Homeland and KAZO have used the budget charts and analyzed LG agriculture specific budgets to engage their district local governments and farmers, both physically and through Media

3.2 RESEARCH AND FARMER INNOVATIONS

Major Objective 2: ACSA Member Organizations (MO) have improved their capacity to access, generate and disseminate research and farmer-based innovation for evidence-based advocacy at local and national level

Expected Outcome

- ✓ 45% of MOs have identified and documented innovations and best practices.
- ✓ 45% of MOs had successful collaboration with professional research institutes on various project activities and thematic areas
- ✓ 2 research studies have been conducted to support the National Organic Agriculture Policy 2019
- ✓ Conducted a study on **leveraging Sugar Cane production for Food and nutrition security of households in sugarcane growing areas in Uganda, to enhance** understanding of the situation and to support advocacy endeavors towards alleviating the vice by promoting enterprise mix.
- ✓ One farmer-based innovation documented

Key High light for 3.2:

In a bid to enhance the advocacy on the critical issues that affect smallholder farmers in the agriculture sector, ACSA strategically partnered with the Research institutions to increase research uptake and adoption at all levels. ACSA initiative of documenting and upscaling innovations increases farmers' motivation to contribute to localized problem in the agriculture sector. Nurturing such capacity calls for capacity building and financial support, an area ACSA has continuously prioritized over the years and the year 2021 in particular. The impact attributed to ACSA's role has been stimulated by informative studies together with documentation of farmer-based innovations and good practices that are regularly conducted and disseminated. The overarching aim is promoting inclusivity and effectiveness of agrarian policy formulation processes in addition to enhancing the knowledge base of smallholder farmers across the country as one of the critical approaches in pursuing successful advocacy. In this year we have continued to register various strides in research and a key milestone attributed to ACSA's partnership and close collaboration with research institutions and line ministries like MAAIF. Our strategic collaboration with UMU/ACALISE, MUK, NARO and CERD has amplified farmer research and innovations that supports evidence-based advocacy at all levels. Needless to say, that ACSA annually identifies, documents and publishes an innovation that addresses the prevailing gap in the agriculture sector.

- During year 2021, KULIKA Uganda's Innovation was prioritized, documented, and later published, unveiled during the 5th Annual National Organic Agriculture Symposium where KULIKA TEPHROSIA SUPER BIO PESTICIDE was disseminated as the innovation of the year 2021.
- ACSA organized a successful 5th Annual innovation symposium at Grand Global Hotel Makerere under theme: "Stimulating Investments in Farmers' Innovations as one



Ms. Florence Ddumba making the main presentation on Kulika Tephrosia Super Bio Pesticide



Panelists
(Ms. Florence Ddumba, Farmer and Dr. Br. Marious Muronggo-UMU.



MCs and stakeholders during the Annual Innovation Symposium 2021



Launch of the coffee study

- way to address Challenges in the implementation of NOAP, 2019".
- In this effort, Kulika Tephrosia Super Bio Pesticide an innovation for pest management was unveiled as the main innovation for 2021 by COMMISSIONER Crop certification and inspection-Paul Mwambu
 - As a complementary to the day`s main innovation, UMU / ACALISE Black Soldier Fly Larvae was documented, published and disseminated as a commercial protein substitute and presented by the University PHD Student at the symposium.
 - In a similar way, the previous Innovation of Black Off was fast tracked with positive efficacy tests and acquired a temporary certificate
 - Relatedly, the event was used as a platform to Launch and Dissemination of "A comparative study on the profitability of organic and conventional coffee value chain in Uganda" by Vice Chancellor UMU, UCDA, UNFFE and ACSA, where over 68 participants participated in the event from CSOs, academia/ Researchers, Certification bodies, MAAIF, farmers and private sector.
 - In another, 4 Dissemination meetings for sugarcane study were successfully organized



1 - Sugarcane study technical dissemination meetings at UYDNET -BUIKWE

2,3 & 4 - Dissemination meeting at Mayuge DLG

“Experience and a success story from sugarcane growing district -Mukono District Local Government:

“Mukono and the surrounding sugarcane growing districts had numerous challenges stemming from poor choice of our economic enterprise as a major source of income for farmers to thrive on. Quite often, our farmers have opted to renting out most of their land to relatively well-off farmers and investors for sugarcane production with each acre at less than UGX 1,000,000 in Buikwe, Kayunga, Mukono district for four cuttings close to take 5-6 years so as to address the pressing needs for immediate cash notably school fees and medical bills. This denied access to land for food production hence women and children resorted to selling cheap labour in efforts to get food thus worsening food insecurity. With reduced Revenue from sugarcane due to decreasing prices offered from UGX 170,000 per ton in 2017 to UGX 110,000 per ton in 2020 in Buikwe and being bought at UGX 90,000/ in Hoima and Kikuube, our farmers are not registered with the companies hence they ended up selling their cane in names of others who got loans from the company, hence being forced to contribute to paying a loan for a third-party farmer, which increased risk of loss. Relatedly, our farmers have been challenged with acquiring harvest permits and transport for their cane which compelled most of them to sell the crop in the garden to middlemen, with each acre being bought at UGX 600,000 to 800,000 for four cuttings including the ratoon crop. As a result, Canes have been drying in the field as farmers fail

to pay some of the accredited sugar company transporters who demand bribes to pick the cane once they have taken quantities deemed enough to recover the loan advanced to the farmer. Therefore, frustrated farmers have cut down the cane, left in the field to be picked and used as firewood. The situation is compounded by lack of transparency in establishing actual quantities harvested from the farmers' field when the company staff and or accredited transporters pick sugarcane from the farmer's field, deliver it to the company and the weighing and adjustments for rubbish being conducted in the absence of the farmer or his/her representative. Furthermore, farmers used to sign production contracts/agreements with the sugar companies without fully comprehending the contents due to language barriers. Worse still, lack of strong collective voice and bargaining power among the smallholder farmers to effectively engage the sugar companies to represent interests of the smallholder farmers is yet another pressing factor. All the above factors have been revealed and justified by ACSA study that provided us with facts and figures which has enabled us to engage the responsible stakeholders on the matter. As Mukono district we have engaged the lead sugarcane companies (Metha) in Lugazi and the sugarcane out grower associations for sensitization, stakeholder mapping and profiling, registration for certificate issuance to ease monitoring and regulation of the non-compliant sugarcane companies with in the area and have registered some positive change. Much thanks to our partners ACSA whose meaningful advocacy, financial and technical support not only in the study and dissemination but also for farmer empowerment has fueled our journey to food and livelihood security. Says, "Chairperson LCV Mukono district-Hon. Rev. Peter Bakaluba Mukasa".

The meeting generated diverse ideas for the next steps for the district Sugarcane production advocacy agendas including:1, which provided a ground for better understanding the existing Bylaws and their progress and relevance to sugarcane production

- In response to the major highlighted challenge of marketing for plantation sugarcane production, all participants

requested for alternatives products and ACSA has Commissioned a study on the Sugar cane plantation value chain analysis and cost benefits analysis among the stakeholders in the sugarcane growing districts, with an aim of coming up with viable possible options for sugarcane that farmers can choose from.

Other achievements in relation to Research and Farmer based innovations include;

- A series of meetings both physical and virtual were organized with MUK and other stakeholders on the 23rd November 2021 and 21st January 2022, regarding the development of the bio-sensor which involves the development of a user-friendly technology to test residual chemical on products in the markets
- MOs were supported and trained in the use of ICT and can now participate effectively

¹ Re-sensitization of stakeholders on the Sustainable and proper use of land, Development, reviewing and implementation of existing bylaws on sugarcane growing within the districts, District intervention in the sugarcane selling chain to enable farmers benefit from sugarcane business, the district should sensitize on the alternative cash crop e.g. Cashew Nuts, Setting Minimum prices for buying sugarcanes, Advocate for women's Land rights, Re-echoing the Sustainable development goals by emphasizing End Poverty, Zero Hunger and Sustainable land use, Development of Food Security Bylaws, Create and strengthen farmers' cooperative for lobbying, Encourage agriculture diversification among communities, Commercial department at the district to follow-up on the way how contracts are signed between the farmer and the company, Government should address the issues that farmers raised on the investors, Price fluctuation is as result of Supply and Demand, hence need to embrace value addition during bumper harvest-Use the Parish development Model, Sensitization of the community about land use change, Advocate for a clear line of taxation in sugarcane business, District must take up its mandate to clean the sugarcane industry

in online meetings

- P&V, UGOPAP, EQUATOR, SODI, KAZO, NNINA OLUGERO PROMETRA UGANDA and UYDNET MOs have been supported to address organizational IT challenges like hosting and using zoom, websites improvement, online visibility of Moss activities
- MO Like BICODA, MMUMPIFA, UYDNET, KIGANDA, HOMELAND AND KAZO whose locations have very poor internet band width have been highlighted for support with MiFi's to facilitate their online engagements with ACSA and other stakeholders



Engagement meeting with PHD research students from Switzerland



UMU Team visiting ACSA offices to discuss EOA curriculum development



Swedish PHD student on completing his Coffee organic repellent study

Major outcomes:

- ACSA is part of the committee that develops the Biosensor for verifying organic products in market
- Caritas Kampala and Hoima have been linked with UMU to benchmark on the Black soldier Fly of UMU as a protein substitute
- 8 MOs (KAZO, Nnina Olugero, Caritas Kampala, Kakunyu, MMUDFA/MFO, Equator, UYDNET and GAHIYAFFAEA) currently registered members and are sharing their documented experiences on the virtual platform
- MMUDFA was linked with CERD for value addition into herbal product development
- *MOs can now effectively host virtual meetings and engaging stakeholders online*
- *MOs can ably utilize features like screen sharing and breakaway rooms.*

ACSA Media Engagements

The year 2021 remains unprecedented due to the outbreak of COVID-19 and the tougher Lock down measures imposed that proved the indispensable role and growing value of media especially in facilitating extension service delivery to the farming community, an approach used by ACSA to reach out to the public. ACSA has used Media advocacy to broaden public policy debates on agricultural issues beyond the agricultural systems to engage various stakeholders on issues and forces that impinge on the farming communities. It also provides an exciting platform for airing controversy and framing policy debates. Several media engagements through Radio talk shows, TV Talk shows and Newspaper pullouts have been generated and aired on the sustainable farming systems (Ecological Organic Agriculture) and budget issues. ACSA organized radio, TV and Newspaper pullouts to publicize membership position on the agriculture and national budget for Financial Year 2020/21. And through the social media ACSA has also continued to share agriculture related updates aimed at increasing public awareness on organic farming and budget literacy as well as creating awareness about key issues in this year's budget. There is an increased discussion in both the ecological organic agriculture and the budget through our pages and this has also connected us to other likeminded individuals and organizations.

- 12 Radio programs , 12 TV Talk shows and 12 Newspaper pullouts have been aired on 87.9 FM Akaboozi Kubiri, Bukedde TV 2 and

Bukedde new paper respectively presented by 11 MOs(RUCID, KULIKA UGANDA, CARITAS KAMPALA, CARITAS LUGAZI, BICODA, UYDNET, EQUATOR, MMUDFA, HOMELAND, SODI and KAZO), UCDA, UMU /ACALISE under the topic: Understanding the Piggery Value Chain and Basic Requirements for Piggery Farming, CSO's role in providing Extension and Advisory services to pupils to sustain schools and younger generation in agriculture projects, Black Soldier Larvae, CSO's role in providing Extension and Advisory services in amidst COVID-19, Making Digital Agriculture work for smallholder farmers in amidst and Post COVID-19, How CSOs are supporting the access of agro-inputs to SHFs, organic certification and marketing, Dissemination of KULIKA Bio peptides, How to organize famers to contribute to maize value chain, Requirements for Okra farming market, Understanding the Coffee Act and its implications to other stakeholders.

“As a result of ACSA publicity in Newspaper pullout, we have been able to get linked to NARO and we started a bean project where our farmers were given breeder seeds. Our farmers have been able to multiply the seed and currently up to 80% of our farmers have access to quality and genuine bean seeds for their planting on a timely manner”. Says Mr. George Kizito -Caritas Lugazi



ACSA and UCDA TV talk show on the National Coffee Bill



Mrs. Florence Kakande - Equator Commercial, discussing on value addition and processes certification processes and pumpkin value chain

Major Outcomes

- ✓ As a result, Mityana District Modern Farmers Ltd(MDMF) has acquired more markets for Okra across the country and 6 groups (3women and 3 youth groups) have been trained in okra value chain
- ✓ BlackOff was recognized and popularized in the whole country as an organic biofertilizer
- ✓ MOs like Homeland, UYDNET, BICODA, KAZO have attracted other farmer groups and schools to their ecological organic agriculture learning center across the country
- ✓ As a result of media engagements on need for organic certification and marketing, 12 farms under Kulika, Bidhampola Mayuge cocoa plantation, Kwenu Kampala – Nuba, Agrobasics, Nina Olugero Foundation, Eco Mamas Global Community gardens Jinja and Gracious corner urban farm Bukeerere and Vermi pro are undergoing the process of organic certification



Mr. Samuel Kabuye -UYDNET discussing on value addition and processes certification processes and pumpkin value chain



Mr. Aloysius of Kazo Farmers on Heart FM Mubende discussing about climate change and climate resilient practices

3.3 NETWORKING AND PARTNERSHIP BUILDING

Major Objective 3:

Strategic partnership and coordination among ACSA member organizations and other stakeholders for collective action towards improved service delivery to smallholder farmers is enhanced at local and national level

Expected Outcome

- ✓ **59%** of MOs have participated in lobbying and advocacy activities both at national and local levels
- ✓ **24%** of MOs had a MoU with service providers to supply quality products

Key High light for 3.3.

- ACSA organized a joint meeting with PELUM and UFCVP to generate issues for the JASAR/Agro-industrialization Review CSO position from the 21st - 22nd September 2021, where a CSO position paper was presented
- Organised jointly with other stakeholders an engagement meeting with MAAIF and CSOs on the ASWG/Programme Working Group.
- 6 MOs (Kazo, Homeland, MDMF, BICODA, Nnina Olugero Foundation and UYDNET) were identified and supported by AFSA and ACSA to participate in the week-long capacity building organized by RUCID from 5th to 11th September 2021 at RUCID Training center, The training aimed at establishing a network of health soil Health food initiatives in Uganda and also provided networking opportunities to ACSA MOs like MDMF which acquired 3 markets to supply Okra tea spices to Kyankwanzi, Mityana-Kireku and Kampala-Gulu markets as well as venturing into herbals as new product developed out of the engagement.
- 15 MOs² were trained in integrating Human

Rights based approach to advocacy in relation to Gender Equality facilitated by Counsel David Kabanda - CEFROTH held on 31st September 2021, at ACSA Offices. Areas of focus included; Understanding Human rights based approach to advocacy, Understanding Gender Equality in advocacy, Understanding advocacy for Food Justice, relationship between Human Rights and Gender, Key advocacy issues at local and national levels and Major requirements for certification of food products

- AFIRD organized and conducted a dialogue meeting with Nansana division and farmers on the 31st/01/2022. Farmer groups from the sub-counties of Masuliita, Gombe and Mende presented their issues including:3
- 3 MOs (Kazo Farmers, Caritas Lugazi and UYDNET) were supported to participate in the week long “National Youths in Agro-Ecology Symposium” with the theme of unlocking the Organic agriculture/ agroecology business potential for youth livelihood improvement organized by PELUM and YALTA Africa in October 2021. As a result, youth from Homeland and Caritas Lugazi have already replicated the organizing of youth farm exchanges and value addition to sweet potatoes to produce queen cakes among other products
- Equator was linked to CERD – Uganda and NOGAMU /Caritas Kampala outlets for marketing of products
- Mityana District Modern Farmers (MDMF) has been linked to CERD for product development of herbal medicines which has proved to be very effective for diabetes
- P&V was linked to Mpigi district local government to access simple irrigation technology to support water for agricultural production

KAKUNYU, HOMELAND ORGANICS, KAZO FARMERS, SODI and UYDNET

³ Agro-input delivery from the government, Low extension services delivery, unregulated agro-input dealers, Lack of enough information on Government programs and policies (Parish Development Model, Lack of enough information about the National budget process, Land-related issues. There are still lots of challenges on land matters in the Wakiso, Limited access to clean safe water, Insecurity regarding theft of produce from farm and store

² AFIRD, MMUMPIFA, MMUDEFA, CARITAS MADDU, CARITAS KAMPALA, SODI, BICODA, NNINOLUGERO, UGOPAP, KULIKA Uganda,

- 2 Farmer Associations under SODI have successfully lobbied post-harvest handling equipment from the Agriculture Cluster Development Project (ACDP) under MAAIF supported by the World Bank.
- Hear International participated in the dissemination and review of the food and nutrition ordinance in partnership with Arua District NGO forum, National Agriculture Policy (NAP) and the National Agricultural Extension Policy (NAEP) among others.



Left and Middle: ACSA MOs during capacity building Training in Human Rights based approach to advocacy Facilitated by Council David Kabanda



ACSA M&E staff training at Prometra staff (MO) in M&E basic



Left: Youth in Agroecology and Business track Africa (YALTA and Right: Youth training in RUCID on vermiculture



Major outcomes:

- ✓ MOs have replicated the best organic agriculture/ agro ecology practices of among farmers
- ✓ Homeland and Kazo organized and lobbied the district local government and centenary bank for tree planting campaign in Mubende district
- ✓ UYDNET and Equator came up with a joint strategy to promote and establish markets for pumpkin value chain in Uganda
- ✓ Home land and PELUM have undertaken strategic plan development for homeland with technical support from volunteers
- ✓ Nnina Olugero and UYDNET have established a joint strategy for technical backstopping of their farmer groups in sustainable agriculture techniques and backyard farming
- ✓ MOs like UYDNET, has been very exemplary in initiating joint strategies with other MOs in areas of popularizing Value Addition and pumpkin value chain in HOCADDO, AFIRD, Homeland, Nnina Olugero, KAZO, BICODA, Caritas Lugazi and Equator
- ✓ Kisuuto Farmers Group in Muduma Sub County received a coffee milling equipment while Nakirebe farmers group received a maize milling equipment each worth UGX. 410M

3.4 MARKET ACCESS

Major Objective 4:

ACSA member organizations have enhanced their capacity to support smallholder farmers towards improved access to reliable and profitable markets

backstopping in use of online marketing services. The tailored training depends on the marketing needs of individual MOs and have targeted the use of social media in marketing as a driving tool in today's market

Expected Outcome

- ✓ **38%** MOs have established marketing strategies that rely on market information.
- ✓ **14%** of MOs attained at least one form of certification as a way of adhering to quality standards of their products.

Key High light for 3.4.

MOs and SHFs organize and participate in exhibitions at local, regional and national level

- ACSA Conducted a training in IT and online services to enhance members/ farmers` capacities among 15 MOs (AFIRD, BICODA, Caritas Kampala, Caritas Hoima, Equator Commercial, GAHIYAFFAEA, Homeland Organics, Kazo, MMUDFA, Nnina Olugero, SODI, UGOPAP). This is one of the accompanying programs of ACSA to offer MOs tailored training and technical



MOs and staff during IT/ Online training



- In order to boost online marketing and digitalization of agriculture, ACSA has partnered with different marketing agencies like Farm Gain Africa and WAKANDI to provide weekly market information for MOs and farmer groups via phone texts and email, with emphasis on 4 weekly commodity prices that are sent to 100 farmer groups in form of phone texts (SMS) as well as digitalizing VSLAs and Farmers cooperatives to boost farmers' enterprises online with WAKANDI and the MOU is yet to be signed to kick start the collaboration
- In this endeavor, ACSA sends One weekly email to 30 MO marketing focal persons containing of a weekly performance of Uganda's key crops providing an analysis of factors behind performance of each commodity providing forecasts of future as well as a seasonal outlook for agriculture commodities in Uganda
- Similarly, 2 seasonal pagers on minimum farm gate and market prices of key regional markets of key staple commodities was developed and shared to enable farmers to choose appropriate enterprises as well as timely planting to maximize yields.

Some of the
Market Outlook
and seasonal
pagers Photos



- 23 weekly market outlooks that analyses the performance of Uganda's key crops in the local and regional boarder markets have been provided including the analysis of factors behind performance of each commodity providing forecasts for the future
- Both the monthly and weekly pagers contain the analysis of the entire agriculture market and the performance of specific enterprises and provide recommendation for the following season. For instance, the scarcity of rains during the first season of 2021 led the analysis to encourage farmers to plant early for the second season where indeed rains for the second season came earlier for farmers in the Central and western parts
- Over 160 people reached on a monthly basis with our 'Weekly Market Outlook' blog on the website.

As a result, Positive feedback from individuals who identified markets and got insights on how to prepare for the growing seasons via the website as well as feedback on request for support in marketing and value addition as a result of the weekly market outlook blog.

“The weekly market information has been able to feed into our information system where our system forwards these messages to all our farmers. Different farmer groups have accessed various market for their produce while the market outlook has helped our farmers to make seasonal enterprise choices” Says, Mr. Matovu Geoffrey- Caritas Hoima.

- Relatedly, as a key component in the National organic Agriculture, the need to establish, promote and sustain Organic market outlets countrywide was very crucial for sub sector visibility. As a key stakeholder and one of the lead CSOs in the NOAP processes, ACSA Supported the campaign of popularizing weekly and daily organic market outlets of Caritas Kampala at Nsambya and Abaita Ababiri –Entebbe respectively through media. ACSA also supported media launch of Abaita Ababiri -Entebbe organic market spearheaded by CERD in collaboration with MAAIF and other stakeholders including: CSOs, MAAF, Farmers and local leaders



Major Outcomes:

- ✓ MOs and farmers have accessed markets with 2 farmer groups from AFIRD dealing in maize accessing a market of more than 3 tones
- ✓ HOCADAO continues to feed the received information into their system that develops which has led to many farmers accessing market
- ✓ A farmer group under Kiganda Coffee farmers was able to access market for Irish potatoes. They were able to get market for their 4 tones (40 bags) of Irish in Kafumbe Mukasa
- ✓ MOs are now utilizing social media platforms like face book to market their products, services and events (Equator, P&V, Nnina Olugero, Homeland, PELUM, NOGAMU)

INSTITUTION CAPACITY DEVELOPMENT AT MO AND SECRETARIAT LEVELS

Major Objective 5:

ACSA secretariat is providing effective services to the member organisations (MOs)

Expected Outcome

- ✓ Convened a successful general assembly for MOs in 2021
- ✓ A total of 5 systems, relevant policies and strategies are fully operational

Key High light for 3.5



ACSA Members during AGM 2021, at Grand Global Hotel

As a membership organization, ACSA is obliged to hold annual general meetings (AGM) as part of good governance principles to give accountability to the membership. 2021 AGM presented an opportunity for membership to understand and evaluate the organizational health. This included the presentation of the ACSA annual organizational reports/accounts and the chairperson's report. Apart from consolidating the yearly highlights of ACSA, such a meeting is and serves as an avenue for approving resolutions and votes on board elections. The secretariat further used this meeting to generate issues to be included in the next proposal for the period 1st August 2022 to 31st July 2025.

- ACSA organized 4 quarterly Board meetings in the year 2021, to review the key documents and give technical and oversight role at the secretariat.
- Additionally, ACSA organized and conducted an end of year board meeting held on 10th December 2021 at ACSA Board room to have an overview of the entire year 2021 and plan for the year 2022, where the secretariat presented the documents and plans for 2021 Annual General meeting for board input and advise accordingly

ACSA Board launching the Resource Mobilization strategy





Left; Board Programmes Committee meeting held on 19th August 2021, Middle: Resource Mobilization committee held on 20th August 2021

Risk and Audit Committee on 30th August 2021

6 Board Committee meetings have been organized as follows:

- The Board Programmes Committees meetings were held to review quarterly narrative reports, Work plan, Reviewed the ACSA Seed Advocacy activity Plan to merge similar activities and generate of MO specific activities as well as issues for the next proposal, selection of TOT trainers and evaluating the BPC Roles in addition to developing guidelines for selection of MOs of the Year 2020 and selection Small video competitors
- The Board Resource Mobilization Committee meetings have been key in generating ideas for reliable office space premises, developing strategies for ACSA diversification of funding, evaluating the roles of the BRMC and Presentation of outcome from MOs COVID – 19 Copying Mechanisms tool and mobility mechanism at different levels
- Relatedly, the board Audit and Risk Management committee has been instrumental in guiding the secretariat and accountant on financial matters, reviewing and discussing the financial reports
- Organized and conducted an annual board strategic reflection meeting where board members were able to evaluate ACSA activities and performance for the year 2021
- Organized a successful elective AGM 2021 on 30th September 2021 at Grand Global Hotel, where Six old board members were re -elected while 1 member (Mr. Patrick Sserubula of MMUDFA) declined and recommended Mrs. Florence Kakande of Equator Commercial Ltd who was seconded and replaced him as a new ACSA Board of director bringing in in the expertise of certification, product development and Marketing



MOs of the year 2021, Right: Mr. Patrick Baligeya the best MO, Middle Mrs. Florence Kakande 1st Runner up and Left: Mr. Samuel Kabuye 2nd Runner up

The secretariat and the board presented ACSA best MOs of the year 2021 including: BICODA, UYDNET & Equator Commercial Ltd, to the membership

- 2 Board monitoring visits were conducted in Buikwe and Masindi/Hoima districts Caritas Hoima during Masindi Seed Exposure respectively. The visits enabled the board to understand the Level of implementation of ACSA activities, how the organization has managed to engage Youths amidst limited funding, why the organization feels pumpkin value chain is the right enterprise for youths, Innovativeness, how the organization lobbies and attract many high level people and institutions of leaning, Gaps that are limiting success and Recommendations while the visit to Caritas Hoima was to establish their working relationship with the existing seed banks as a part of the ACSA Advocacy Seed Strategy development process.



Board and ACSA staff during the board Monitoring visit to UYDNET Buikwe and HOCADDO in Hoima



- Three Operational Policies were developed and approved by the board including: ACSA Resource Mobilization Strategy 2021 – 2025, Complaints Mechanism Policy, 2021 and Gender Policy, and MOs are also benchmarking on the above policies to develop individual organizational policies
- The secretariat successfully organized and conducted the yearlong Advocacy mentorship facilitated by Mr. Richard

English and Josephine. The Misereor supported Online advocacy training in general have built capacity of MOs to use and engage stakeholders online in lobbying and advocacy at different levels, as a result, MOs are now designing different activities to be implemented in the seed strategy that is being developed from the mentorship.

"We have used his skills, knowledge and tactics to acquire services from central and local governments. Through the power of establishing personal relationship with Mubende district production office, our farmers have been able to acquire simple irrigation equipment while one member was able to acquire an irrigation system worth UGX. 310million". **Mr. Julius Tumwebaze -Homeland Organics;**

- Organized a two days Board Training in organisational sustainability on 21st August 2021, with focus on: Organizational Capacity Assessment (OCA): Robustness of MO your financial management systems, SWOT and stakeholder analysis, Analysing your NGO's current income, Financial risk mapping, Resource audit, Financing options, Setting targets: Desired financing mix and general reserves levels, Income diversification plan, Designing supporting financial policies, Setting milestones: Knowing that MOs are on the right course, and Action planning

Staff
exposure
visit to value
addition
Incubation
centre



End of
year Board
Retreat and
training



Follow up and Exposure Visits:

- 30 MOs have been visited at least 2 times in the period under review (A total of 60 visits) have been conducted both physically and online. These visits were carried out as monitoring, updating MOs M&E, identifying and documenting model farmers, innovations as well as providing technical backstopping on MOs activities



ACSA Secretariat follow up visit to Nnina Olugero

visit to Prometra



Follow up visit to Homeland



- 2 Exposure Visits have been supported and organized for 10 MOs 4 and Staff in Caritas Lugazi and Bidhampola community-based development Association in Mayuge district whose experience in advocacy and lobbying at district local government level was so commendable by members. Caritas Lugazi shared credible mile stones in famer/community mobilization for their support towards organizing a successful advocacy campaign on improving the quality of extension service delivery in sub county level in Mukono and Buikwe district.
- Another Seed experiential learning and

Exposure visit to Masindi for held on 2nd -3rd December 2021 hosted by HOCADCO. Participants visited Masindi seed company Ltd (Owned by Masindi Farmers Association) and Cooperative society (Out grower association), Community seed Bank and Nalweyo Seed Company. The visit exposed MOs to different seed systems and their multiplication and preservation and provide a platform for dialogue and experience sharing on the regulatory frameworks, benefits, current threats and challenges faced by farmer managed seed systems.

⁴ UYDNET, Homeland, Caritas Lugazi, AFIRD, KAZO, CARITAS KAMPALA, CARITAS MADDO, CARITAS HOIMA, KULIKA UGANDA and UGOPAP

“The capacity building provided by ACSA in seed has enabled us to train our farmers in community managed seed systems and so far, we launched a number of community seed banks established by independent farmers and farmer groups within their communities in this short period of less than a year” says, Mr. Eustace Sajjabi, CEO -AFIRD



A Visit and interaction with NASECO seed Farm



interaction with company Staff



seed collection and sorting exercise



Outcomes:

- Sofa, 5 MOs (KAZO, Homeland, CARITAS Kampala, Caritas Hoima and Caritas Lugazi) have established the community seed banks
- 1 MOs (UYDNET,) is in the process of establishing the community seed banks
- AFIRD has strengthened its Community seed bank based on the knowledge acquired from the visit
- It further enabled MOs to access the desired superior quality seed from fellow farmers and companies like NASECO, MADFA,
- MOs/farmers were able to acquire market opportunities and prospects for their indigenous seed.

Major Challenges Encountered:

- The hiking rates of fuel prices are interrupting activities at different levels
- Procedures of engaging stakeholders in developing and implementing policies through bylaw/ordinance takes place at different levels and includes (Issue identification, capacity building of Stakeholders in the processes, Drafting and review, Presentation of drafts for review and validation by different stakeholders and presentation of the draft to Attorney general) all of which call for adequate financing and time.
- There is still limited understanding of the new government programs like the Parish Development Model not only by farmers but also among the technical team, calling for wider sensitization for effective participation of all
- Tight timelines for participation and consultation of the Budget processes at different levels as well as inadequate budgets and human resource limit equitable and effective service delivery
- Lack of commitment by other CSOs in the implementation of joint activities at national level, has led to delay of some policy processes
- Limited capacities of innovators to pursue further steps in the certification process of their innovations prior to approval by MAAIF and other certification bodies

Lessons Learnt:

- Organizing exposure visits accelerates MOs learning since they are able to interact with various stakeholders in a selected value chain, with answers to pertinent questions and useful linkages created
- Accompanying and Tailored trainings across the project thematic areas has proved to be effective in bridging MO individual capacity gaps, hence strengthening MOs` areas of specialization
- Undertaking research/studies on critical issues affecting smallholder famers like the Sugarcane study exposes activities and interventions that require massive awareness and advocacy at local government level (Land, gender mainstreaming etc.).
- ACSA`s emphasis on Agrarian Policy and Budget advocacy has positioned the network to be invited at different policy related consultations and participation in policy and organic related engagements at national, regional and international levels

4.0 ACSA PARTNERS

4.1 ACSA NETWORKING PARTNERS

Name of Partner	Area of partnership and Collaboration
African Centre For Trade and Development (ACTADE)	Climate Change policy development processes advocacy at National level
Center for Ecosystem Research and Development(CERD)	Up scaling of research and generation of Innovations that respond to gaps in Organic Agriculture at Local and national levels
Center for food and Adequate living Rights (CEFROHT)	Food justice and Human Rights based approach to agrarian Advocacy local , national , regional and international levels
Civil Society Advocacy Budget Group (CSBAG)	Coordination of CSOs in related Budget advocacy and Policy Analysis at National and regional levels
CIDSE	Human rights under Our land Our life Platform engagements at Regional and Continental levels
Climate action Network Uganda (CANU	Climate change advocacy at national and International levels
Consumer Education Trust(CONSENT)	Media Consumer awareness Campaigns and advocacy
Ecological Organic Agriculture Initiative (EOAI)	Advocacy for ecological organic Agriculture at National and regional levels
ETO Consortium	Policy Engagements on Human rights beyond borders and Transnational Corporations
Food Rights Alliance (FRA)	Capacity building and Agriculture related engagements at national levels
Global Soil Partners	Engagements on Innovations and policies in soil related issues
IFOAM	Global engagements in ecological Organic Agriculture and Agro ecology
Power for all in Agriculture Platform	Advocacy for Renewable Energy

Name of Partner	Area of partnership and Collaboration
Southern and Eastern Africa Trade Information and Negotiations (SEATIN)	Policy engagements Trade related issues at National, regional and International levels
Uganda Coalition for Sustainable Development(UCSD)	Monitoring government commitments on Climate change policies at National, regional and International levels
Uganda Forum for Agriculture Advisory Services(UFAAS)	Extension service coordination and harmonization
Uganda National Farmers Federation (UNFFE)	Coordination and harmonization of farmers' voices at national level
Uganda Organic Certification (UgoCert)	Linkages of MOs and farmers to local, regional and international Certification,

4.2 DEVELOPMENT PARTNERS/ DONORS

- Misereor (the Project major Donor)
- UMU/ ACALISE - Organic Agriculture Research support
- USAID Feed the Future Enabling Environment in capacity building and Institutional development

4.3 LINE MINISTRIES AND GOVERNMENT AGENCIES

- Ministry of Agriculture Animal Industries and Fisheries (MAAIF)
- Ministry of Lands (MoL)
- Ministry of Trade Industries and Cooperatives (MTIC)
- Ministry of Water and Environment (MWE)
- National Agriculture Coffee Research Institute (NACORI)
- National Agriculture Research Organization (NARO)
- Uganda National Bureau of Standards (UNBS)
- Uganda Registration Services Bureau (URSB)

5.0 SUMMARY OF PARTICIPATION AND INVOLVEMENT OF MEMBERS IN ACSA ACTIVITIES AT DIFFERENT LEVELS

#	ACSA MEMBER ORGANISATION	ACTIVITY	Linkages to service providers / support	Media engagements	District Engagements / Meetings	Follow up visits	Farmer Research and Innovation dissemination	Exposure visits	Exhibitions and shows	Networking meeting /workshops	Capacity building at National level	Capacity building at regional level	Institutional Capacity development
1	Agency for Integrated Rural Development (AFIRD)				✓	✓	✓	✓	✓	✓	✓	✓	
	Bidhampala Farmers' Association	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	
	Caritas Hoima	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	
	Caritas Kabale												
	Caritas Kampala			✓	✓	✓	✓	✓	✓	✓			
	Caritas Kasese												
	Caritas Lugazi	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
	Caritas Masaka Diocesan Development Organization (MADDO)	✓	✓	✓	✓	✓	✓	✓			✓	✓	
	Equator Commercial Ltd	✓	✓	✓		✓	✓	✓	✓		✓	✓	✓
	GAHIYAFFAEA	✓		✓	✓	✓	✓			✓			✓
	Hear International (HI)				✓	✓	✓	✓	✓	✓	✓	✓	

#	ACSA MEMBER ORGANISATION	ACTIVITY										
		Linkages to service providers / support	✓		✓		✓		✓		✓	
		Media engagements	✓			✓		✓		✓		✓
		District Engagements / Meetings	✓			✓		✓		✓		✓
		Follow up visits	✓		✓		✓		✓		✓	✓
		Farmer Research and Innovation dissemination	✓	✓	✓		✓		✓		✓	✓
		Exposure visits	✓		✓		✓		✓		✓	✓
		Exhibitions and shows	✓			✓			✓			
		Networking meeting /workshops				✓		✓		✓		✓
		Capacity building at National level	✓	✓		✓		✓		✓		✓
		Capacity building at regional level	✓		✓		✓		✓		✓	✓
		Institutional Capacity development	✓		✓		✓		✓		✓	✓
	Homeland Organics		✓									
	Inter Child Service (ICS)											
	Kakunyu Parents Support Association for Children with Special Needs		✓									
	Kazo Mixed Farmers` Association (KAMIFA)		✓			✓		✓		✓		✓
	Kiganda farmers` Cooperative		✓			✓		✓		✓		✓
	KULIKA Uganda		✓			✓		✓		✓		✓
	Mityana- Mubende District Farmers` Association (MMUDFA)		✓			✓		✓		✓		✓
	Mutuba Gumu Mpigi Farmers` Cooperative (MUMPIFA)		✓			✓		✓		✓		✓
	National Organic Movement of Uganda (NOGAMU)					✓		✓		✓		✓
	Nina Olugero Foundation		✓			✓		✓		✓		✓
	Participatory Ecological Land Use Management (PELUM)					✓		✓		✓		✓
	People and Views (P&V)		✓			✓		✓		✓		✓
	Prometra Uganda		✓			✓		✓		✓		✓

#	ACSA MEMBER ORGANISATION	ACTIVITY
		Linkages to service providers / support
		Media engagements
		District Engagements / Meetings
		Follow up visits
		Farmer Research and Innovation dissemination
		Exposure visits
		Exhibitions and shows
		Networking meeting /workshops
		Capacity building at National level
		Capacity building at regional level
		Institutional Capacity development
	Rural Community in Development(RUCID)	
	Skills Oriented Development Initiatives(SODI)	
	SULMA Foods LTD	
	Uganda Governance and Poverty Alleviation Program (UGOPAP)	
	Uganda Youth at Development Network (UYDNET)	

6.0 INDEPENDENT AUDITOR'S REPORT

To the Members of Advocacy Coalition for Sustainable Agriculture (ACSA) Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of “Advocacy Coalition for Sustainable Agriculture (ACSA)” for the year ended 31st December, 2020; which comprise of the Statement of Financial Position, Statement of Comprehensive Income, Statement of Fund Balances, Statement of Cash flows and Notes to the Financial Statements, including a summary of significant accounting policies.

In our opinion, the Financial Statements referred to above, present fairly in all material respects the financial position of ACSA as of 31st December, 2020 and of its financial performance and cash flows for the year then ended in accordance with ACSA Articles and Memorandum of Association, the Funding Agreements, Companies Act 2012 and other applicable Generally Accepted Accounting Principles.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards and guidelines are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of ACSA in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises of “background information”, “the statement of the Board Members' Responsibilities” and a “Management Report”, but does not include the financial statements and our auditors report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Funding Agreement, Generally Acceptable Accounting Principles, ACSA Articles and Memorandum of Association, Companies Act 2012 and other applicable rules and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing ACSA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also: As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate

in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ACSA's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ACSA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ACSA to cease to

continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.


Report on Other Legal and Regulatory Requirements

As required by the Companies Act 2012, we also report to you based on our audit, that:

1. 1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. 2. In our opinion, proper books of account of the project have been kept by ACSA so far as appears from our examination of those books; and
3. 3. The Statement of Financial Position is in agreement with the books of accounts.

The Engagement Partner on this ACSA/KZE/MISEREOR funded Project audit resulting in this independent auditor's report is CPA Ben Okello Luwum – P0019..


Ben Okello Luwum - P0019


BVL & Co.
Certified Public Accountants of Uganda
Reg. No. AF 0039; P.O. Box 26285 Kampala, Uganda





Date: 19, May /2022

ACSA AUDIT REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER, 2020

5.2 ACSA - STATEMENT OF FINANCIAL POSITION AS AT 31ST DECEMBER, 2020

Advocacy Coalition for Sustainable Agriculture (ACSA) Audit Report and Financial Statements for the Year Ended 31 st December, 2020			
5.2 ACSA - Statement of Financial Position as at 31 st December, 2020			
	Note	2020 UShs	2019 UShs
Assets:			
Non- Current Assets	7.1	204,678,218	57,901,684
Current Assets			
Cash and Bank Balances	7.2	144,862,402	195,382,717
Subscriptions Receivable	7.3	2,100,000	1,200,000
Prepayments	7.4	5,100,000	6,800,000
Total Assets		356,740,620	261,284,401
Fund Balances and Liabilities:			
Fund Balances:			
Accumulated fund Balances	5.4	150,562,402	202,082,717
Capital Grant	5.4	204,678,218	57,901,684
Liabilities:			
Accounts Payable	7.5	1,500,000	1,300,000
Total Fund Balances and Liabilities		356,740,620	261,284,401

These Financial Statements were approved by the Board on 27th / 05 / 2021; and were signed on its behalf by:

		
National Coordinator M/s. Harriet Nakasi	Treasurer Mr. Joseph Kasibante	Chairperson Board Mr. Eustace Sajabi

Note: The notes to the financial statements, form an integral part of these financial statements.

A. Funding Trend and share of individual activities of the total budget

Figure 1: ACSA Funding trend for the Years 2018 to 2020

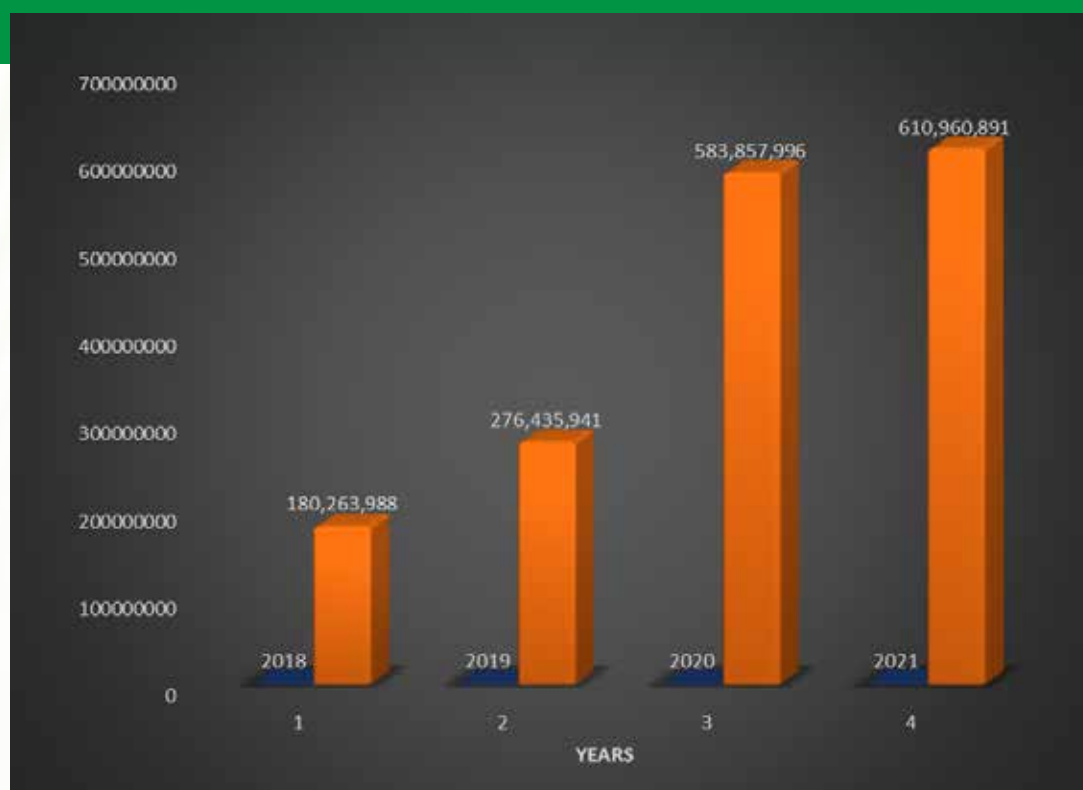


Figure 2: Share of ACSA individual activities of the total budget in 2018

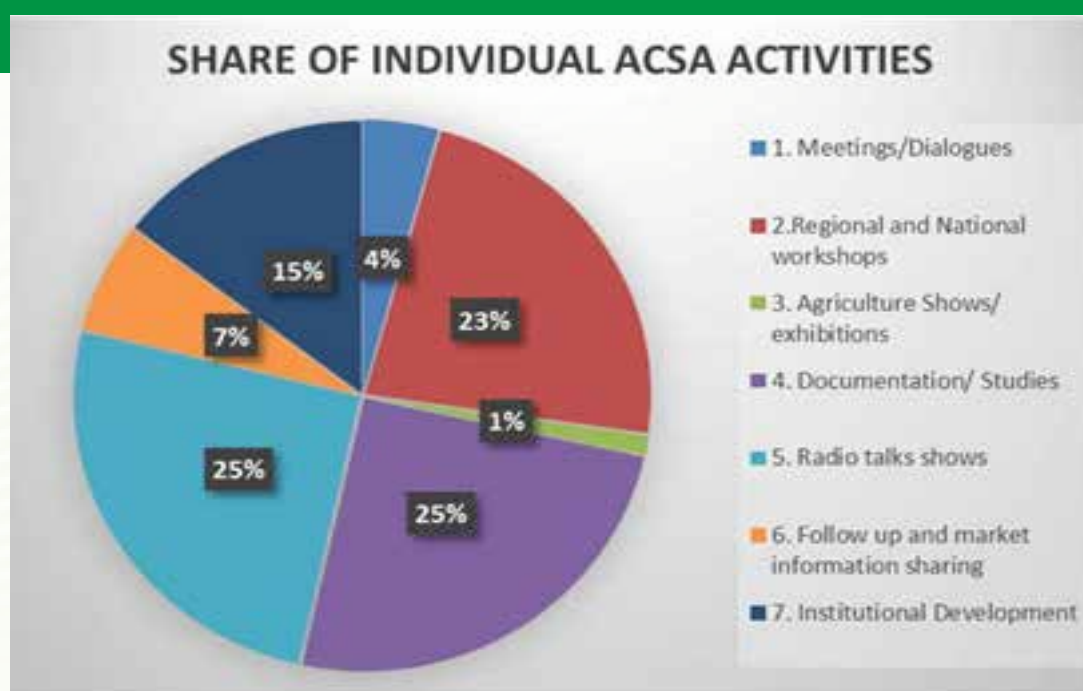


Figure 3: Breakdown of ACSA Total Budget in 2019

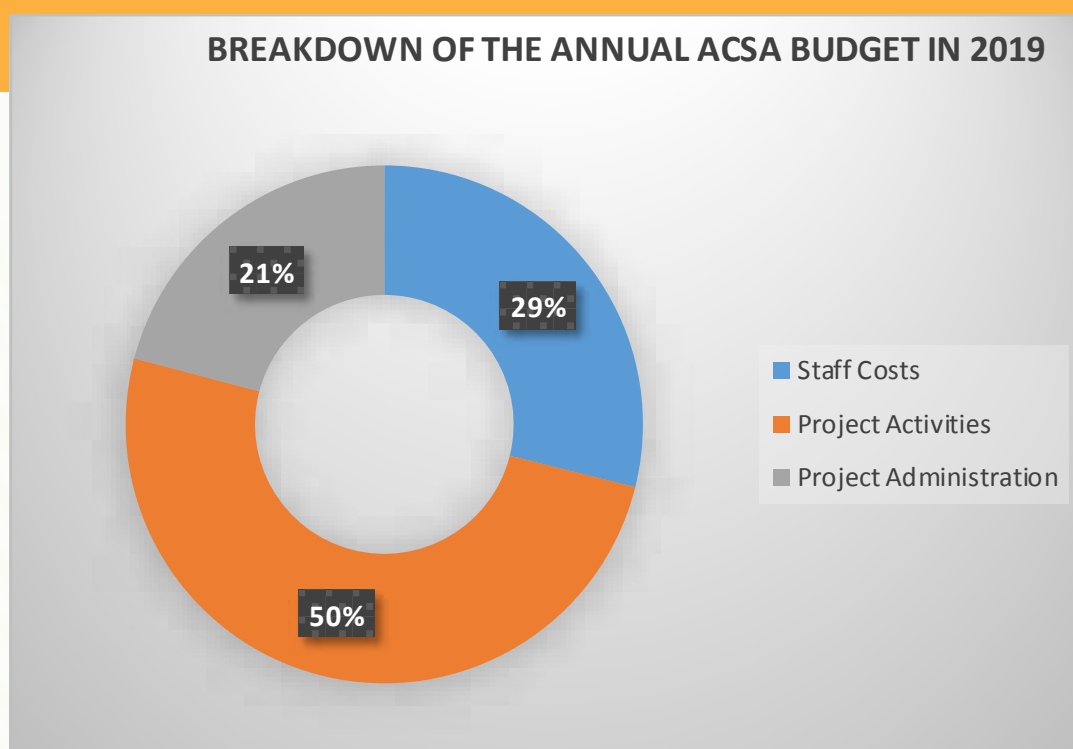


Figure 4: Share of ACSA individual activities of the total budget in 2019

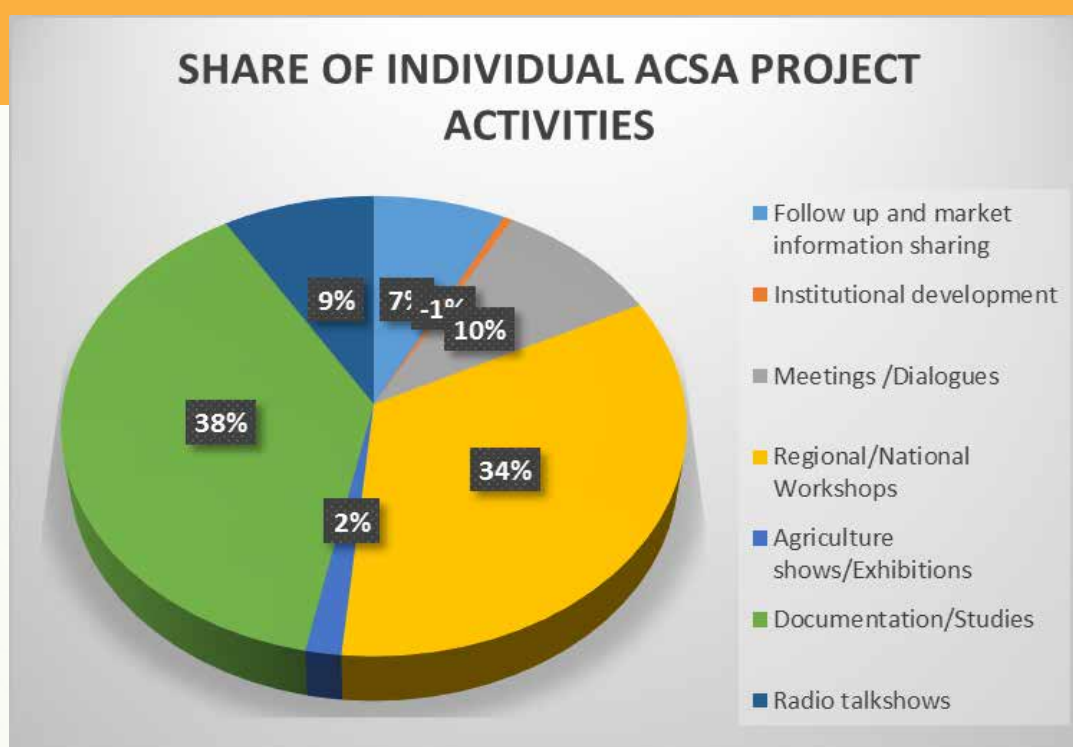


Figure 5: Breakdown of ACSA Total Budget in 2020

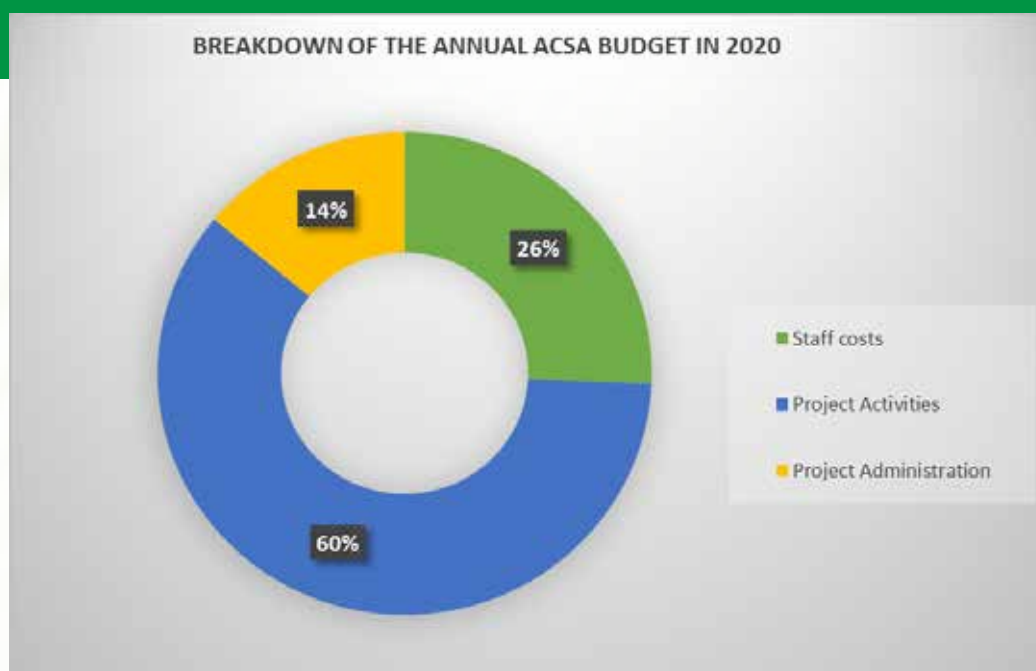


Figure 6: Share of ACSA Individual Activities of the Total Budget in 2020



Figure 7: Breakdown of ACSA Total Budget in 2021

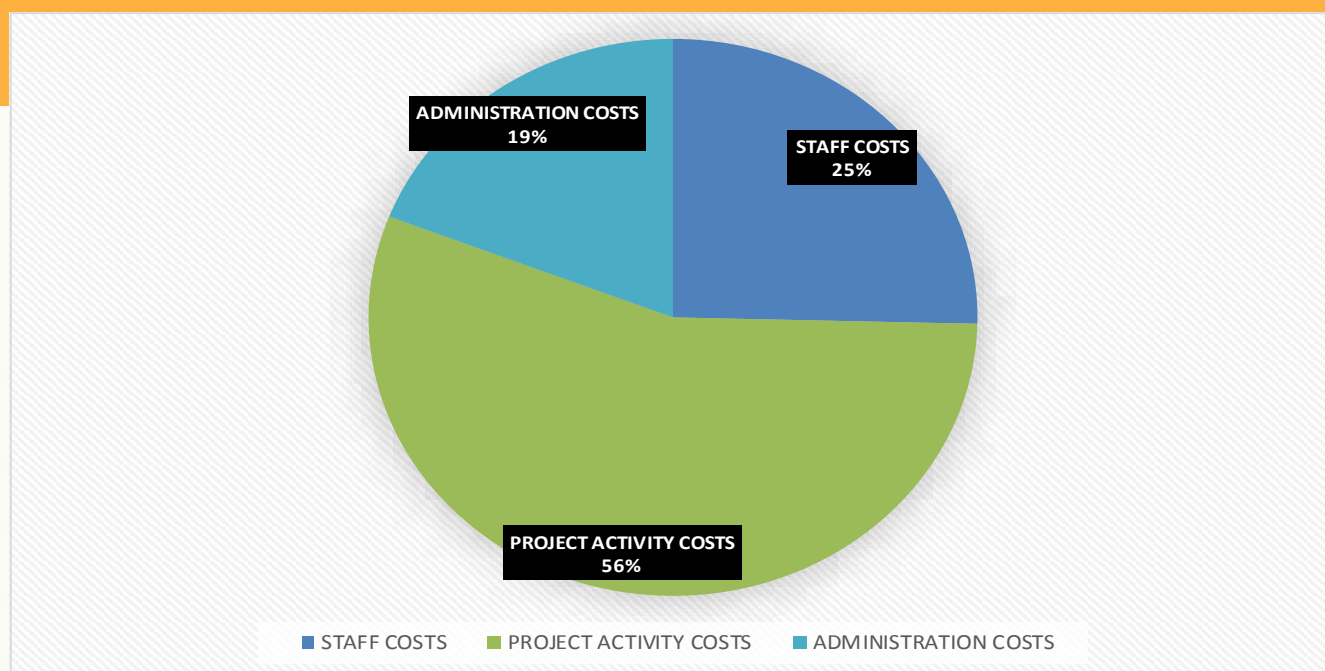
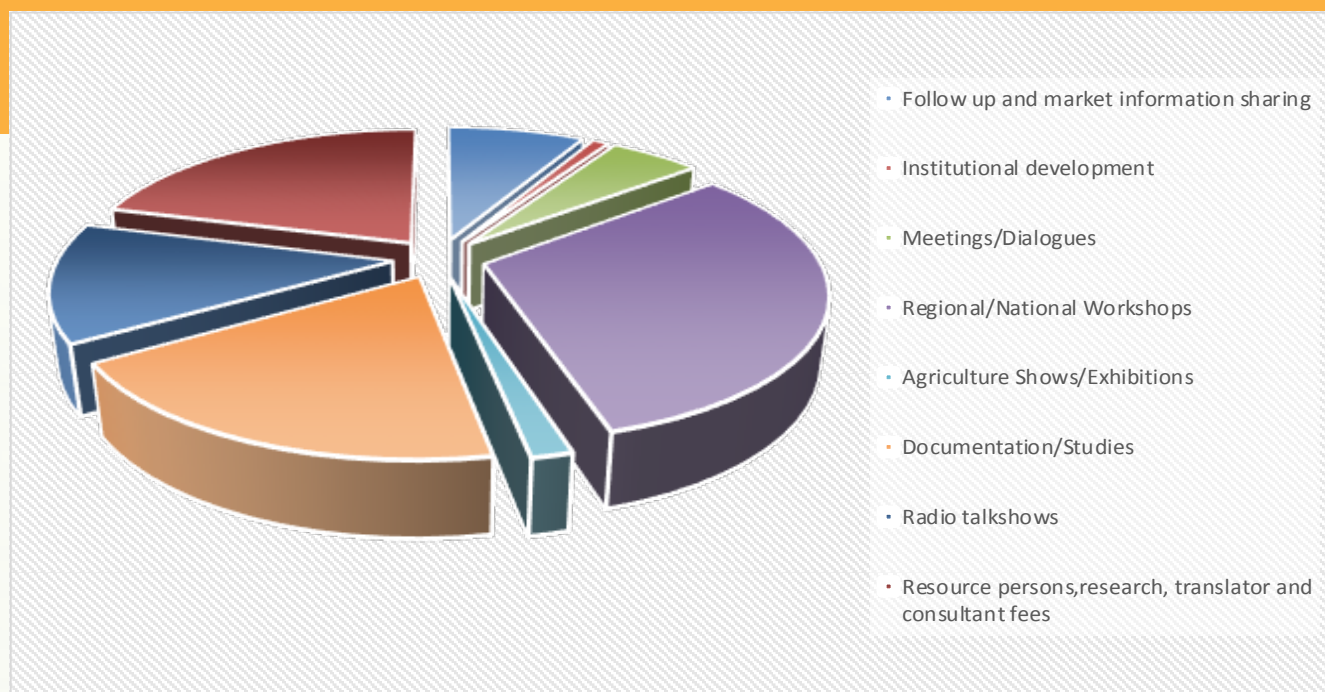


Figure 8: Share of ACSA Individual Activities of the Total Budget in 2021



B. Semi Annual Operational plan for the Year 2022

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.		Month							Responsible person	Engagement of MOs and other stakeholders
Out put	Activity	JAN	FEB	MAR	APR	MAY	JUN	JUL		
1.1. MOs and SHFs are aware of the budget cycle and content of the relevant policy issues	1.1.1 Carry-out media awareness and analysis about annual budget through radio Talk shows at regional and national levels								Secretariat CSBAG	HEAR, ICS, AFIRD, BIDICO, HOCADEO local governments & other stakeholders
	1.1.2 Develop, publish and disseminate sub sector specific budget analysis position papers (Climate change issues, agriculture, marketing& Trade , research and agro inputs)								Secretariat Consultant	ALL MOs, local governments & other stakeholders
	1.1.3 Develop, publish and disseminate a summarized page flier on relevant agrarian policies, (e.g. on seeds and other inputs, Environmental protection ,climate change , Water for production, organic agriculture, extension & mechanization etc.) and A summary pager for Evaluation of polices passed being implemented over years.								Secretariat Consultant	ALL MOs, local governments & other stakeholders
4.2 MOs and SHFs are mobilized to participate in budget and policy processes and to monitor them	4.1.6 Develop and publish pager realigning the national budget with ASSP, NDP and vision 2040								Secretariat Consultant	ALL MOs, local governments & other stakeholders
	4.2.1 Organize and conduct regional budget analysis fora								Secretariat	ALL MOs, local governments & other stakeholders
	4.2.2 Support MOs & SHFs participation in pre & post budget analysis and monitoring at local and national levels (one day training per region)								Secretariat	ALL MOs, local governments

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.	Month						Responsible person	Engagement of MOs and other stakeholders
4.3 SHFs demand for relevant service (government ministries and agencies, CSOs and district local governments) for popular versions and pictorials of relevant policies and documents	4.3.3	Develop advocacy mentorship and internship program among MOs (through supporting Advocacy focal person for week working in identified advocacy CSOs)					Secretariat Consultant Josephine	CARITAS MADDU, CARITAS LUGAZI, HOCARDEO, P&V, KAZO, HOMELAND, AFIRD, UYDNET
	4.3.4	Organize exchange visits for experience sharing in advocacy					Secretariat	CARITAS MADDU, CARITAS LUGAZI, P&V, KAZO, HOMELAND, AFIRD, BOCODA, NNINOLUGERO, MMFO, UYDNET, CARITAS KAMPALA, PROMETRA, KAKUNYU, UGPOAP
	4.3.5	Translate budget cycle charts in four local languages					Secretariat Consultant	ALL MOS
4.4. MOs and SHFs have the capacity to identify and develop issues to feed into the policy and budget processes in order to improve the conditions for sustainable farming	4.4.1	Train MOs & SHFs in Issue identification and prioritization at regional levels					Secretariat	ALL MOS
	4.5	SHFs demand for relevant service (government ministries and agencies, CSOs and district local governments) for popular versions and pictorials of relevant policies and documents					Secretariat	ALL MOS

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.	Month						Responsible person	Engagement of MOs and other stakeholders
4.5 ACSA representatives participate in national, regional & International agrarian policy development fora	4.5.1 Support Policy engagement meetings with relevant ministries(MAAIF, MTIC, MWE, MoL, at national , regional & international levels (ASWG etc.)- 10 meetings @year						Coordinator	PELUM NOGAMU LOCAL DOVERNMENTS HOCADEO, BICODA,MMPIFA
	4.5.2 Organize quarterly CSOs ASWG meeting to prepare, plan and evaluate the national level stakeholders' meetings						Coordinator	PELUM NOGAMU,UNFFE UFCVP FRA
4.6 ACSA representatives participate in policy analysis and position paper development at national level	4.6.1. Develop position papers in collaboration with other stakeholders(national Issues)						Secretariat	PELUM NOGAMU,UNFFE UFCVP FRA, CSBAG,CANU, CAPCA, CIDI, SEATIN, CONSENT
	4.6.2. Conduct policy engagement meetings with relevant ministries(MAAIF,MTIC,MWE, MoL & other stakeholders)						Secretariat	MAAIF, MWE, MoSTI, PELUM,NOGAMU,UNFFE UFCVP,FRA, CSBAG,CANU, CAPCA, CIDI, SEATIN, CONSENT
5.1 MOs are linked to research institutions (i.e. NARO, Universities etc.)	5.1.1 Organize engagement meetings with research institutions						Secretariat	UMU, MUK, NARO, NaCORI
	5.1.2 Link with Universities and research institutions for further research						Secretariat	UMU, MUK, NARO, NaCORI, MMFO, KULIKA
5.2 MOs are sensitized and trained in copyright and patenting laws	5.1.3 Develop a virtual platform for sharing research and Innovations						Secretariat	ALL MOs
	5.2.2 Sensitize and train MOs in patent and copyright related laws for their innovations							
							Secretariat	URSB, UNBS, EPRC, UMU, MAAIF & INNOVATORS

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.	Month						Responsible person	Engagement of MOs and other stakeholders
5.3 MOs identify and document farmer based innovations and best practices	5.3.1	Organise exposure and exchange visits to share best practices on relevant topics (like community seed systems, climatic change adaptation and mitigation, local level advocacy)					Secretariat	CARITAS MADDO, CARITAS LUGAZI, P&V, KAZO, HOMELAND, AFIRD, BOCODA, NNINOLUGERO, MMFO, UYDNET, CARITAS KAMPALA, PROMETRA, KAKUNYU, UGOPAP
	5.3.3	Support the identification of farmer based innovations and best practices					Secretariat	AFIRD, KULIKA, HOMELAND SODI, PROMETRA, MMFO, CARITAS LUGAZI, UYDNET, CARITAS KAMPALA, NNINOLUGERO, BICODA
	5.4	MOs identify joint issues for research to be carried-out, disseminated and patented by ACSA secretariat at International, national and regional level					Secretariat	ALL MOS
5.5 Experience sharing and dissemination by using different media is supported	5.4.3	Organize an annual Innovation and Research dissemination symposium at regional, national and international levels					Secretariat	ALL MOS
	5.4.4	Engage relevant stakeholders to implement the research recommendations					Secretariat	ALL MOS
	5.4.5	Popularize the best innovations and research results of the year through National agriculture events					Secretariat	EQUATOR, UYDNET, AFIRD, MMFO
	5.5.3	Train MOs & SHFs in the use of ICT materials and online services					Secretariat	ALL MOS
	5.5.4	Carry-out a Monthly radio program on sustainable agriculture related issues					Secretariat	AFIRD, KULIKA, HOMELAND SODI, PROMETRA, MMFO, CARITAS LUGAZI, UYDNET
	5.5.5	Support MOs and SHFs to engage in media (TV, Radio Newspapers at regional and national levels)					Secretariat	AFIRD, KULIKA, HOMELAND SODI, PROMETRA, MMFO, CARITAS LUGAZI ALL MOS

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.		Month						Responsible person	Engagement of MOs and other stakeholders
<p>6.1 MOs organize engagement frameworks (platforms, workshops, seminars) to develop joint advocacy and lobbying strategies for improved service delivery together with other MOs and stakeholders at local, national and international levels</p> <p>6.3 ACSA secretariat has established strategic partnerships at national and international level to support ACSA's advocacy work</p> <p>7.1 MOs and their farmer groups have a source of information on market prices and enterprises on the different markets (local, national, international)</p>	6.1.1 Link MOs/SHFs to local service providers							Secretariat	CARITAS MADDO, EQUATOR, UYDNET, AFIRD, MMFO, KAZO, HOMELAND, NNINOLUGEO, KAKUNYU, BICODA, HOCADEO, HEAR, ICS, GAHAEFEA
	6.1.2 Support MOs to develop joint lobbying strategies for improved service delivery							Secretariat	CARITAS LUGAZI, ICS, HEAR INTERNATIONAL, KAZO, HOMELAND, AFIRD
	6.1.3 Participate in National, regional and international fora							Secretariat	SECRETARIAT
	6.1.4 Support MOs to participate in National and regional fora							Secretariat	AFIRD, UYDNET, EQUATOR, P&V, UGOPAP, PROMETRA
	6.2 MOs have the capacity to lobby and engage relevant stakeholders							Secretariat	ALL MOS
	6.3.1 Subscribe to the relevant network, fora at national, regional and international levels							Secretariat	FRA, IFOAM, UFAAS, UCSD
	6.3.2 Organise joint events and fora with other stakeholders							National Coordinator	PELUM NOGAMU, UNFFEE UFCVP
	7.1.1 Provide market information service through SUASELL marketing application							Secretariat	FRA, SEATIN, ACTION AID, CIDI, CAPCA
									ALL MOS

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.		Month												Responsible person	Engagement of MOs and other stakeholders
Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.	7.2 MOs and their farmer groups are able to identify profitable enterprises for collective farming & marketing key staple commodities for sharing on the virtual platform	7.2.1	Train MOs and Farmers in enterprise selection (by MO focal person)											Secretariat & Mo Focal Person	ALL MOS
		7.2.2	Train MOs and Farmers in Collective marketing (by MO focal person)											Secretariat & Mo Focal Person	ALL MOS
		7.2.3	Support MOs to establish regional organic market outlets											Secretariat	KAZO, HOMELAND, CARITAS KAMPALA, EQUATOR, HOCCADEO, CARITAS LUGAZI
	7.3 MOs are able to train SHF in value addition and link them to partners for equipment	7.3.1	Train MOs in postharvest handling and value addition (by MO focal person)											Mo Focal Person	ALL MOS
		7.3.2	Link MOs to other service providers to access simple agro-processing equipment											Secretariat	ALL MOS
		7.3.3	Train MOs in Financial literacy by MO focal person											Mo Focal Person & Pa	ALL MOS
	7.4 MOs are aware on quality assurance standardization, certification and participatory guarantee systems	7.4.1	Train MOs in quality standardization, certification and participatory guarantee systems											Secretariat	ALL MOS
		7.4.2	Link MOs to local certification companies and institutions (2 fora)											Secretariat	BICODA, KULIKA, EQUATOR, MMFO, RUCID
	7.5 MOs and SHFs organize and participate in exhibitions at local, regional and national level	7.5.1	Support MOs to participate in agriculture related exhibitions at national level (Jjinja UMA, and Namboole).											Secretariat	EQUATOR, UYDNET, AFIRD, MMFO
		7.5.2	Support MOs to organize annual regional exhibitions to establish marketing linkages for organic products											Policy & Advocacy	CARITAS HOIMA, CARITAS LUGAZI, UYDNET, EEQUATOR

Objective 1: ACSA member organizations (MO) and smallholder farmers influence the agrarian policy and budget processes at local and national level.	Month						Responsible person	Engagement of MOs and other stakeholders
8.1 ACSA Board, thematic committees and AGM meetings are regularly organized and documented	8.1.1. Organize and document board meetings on quarterly basis.						Secretariat & Board Cord	BOARD MBRS
	8.1.2. Institute functional thematic committees (Finance, Programs and Human resource Committees) and hold quarterly meetings						Secretariat	BRMC,BPC, BARMC
	8.1.3 Organise and document annual partners' forum/ AGM for evaluation and planning purposes						Secretariat	ALL MOS
8.2 ACSA Board is effective in supervising, assessing and advising the operations of the secretariat	8.2.1 Carry-out bi-annual board monitoring visits to MOs						Secretariat	BOARD MBRS
8.6 ACSA secretariat applies an effective M&E system for project steering	8.6.3 Carry-out quarterly follow up visits of ACSA MOs						Secretariat	AFIRD, KULIKA, HOMELAND SODI, PROMETRA, MMFO, CARITAS LUGAZI, UYDNET,CARITAS KAMPALA, NNINOLUGERO, BICODA, P&V, KIGANDA,MMUPIFA, ICS, HEAR, RUCID, UGOPAP, EQUATOR, CARITA JJINJA, GAHAEEFA, CARITAS MADDO , CARITAS LUGAZI
	8.6.4 End of Project Self Evaluation with internal Consultant						Secretariat, Consultant	ALL MOS

GLOSSARY OF PICTURES FOR 2021



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