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# List of Acronyms

<b>ACALISE</b>	African Centre of Excellence in Agro-Ecology and Livelihood Systems
<b>ACSA</b>	Advocacy Coalition for Sustainable Agriculture
<b>AFIRD</b>	Agency for Integrated Rural Development
<b>BSLF</b>	Black Soldier Larvae Fly
<b>CONSENT</b>	Consumer education Trust
<b>CSBAG</b>	Civil Society Budget Advocacy Group
<b>CSO</b>	Civil Society Organization
<b>EEA</b>	Enabling Environment for Agriculture
<b>FRA</b>	Food rights Alliance
<b>FY</b>	Financial Year
<b>JASAR</b>	Joint Agricultural Sector Annual Review
<b>MAAIF</b>	Ministry of Agriculture Animal Industry and Fisheries
<b>MEMAGO</b>	Mende Masulita Gombe
<b>M &amp; E</b>	Monitoring and Evaluation
<b>MMDUFA</b>	Mityana Mubende District Farmers Association
<b>MP</b>	Member of Parliament
<b>MoL</b>	Ministry of Lands
<b>MTIC</b>	Ministry of Trade Industries and Cooperatives
<b>MWE</b>	Ministry of Water and Environment
<b>MUMPIFA</b>	Mutuba Gumu Mpigi Farmers Association
<b>MUK</b>	Makerere University Kampala
<b>NACORI</b>	National Agriculture Coffee Research Institute
<b>NAES</b>	National Agriculture Extension Strategy
<b>NARO</b>	National Agriculture Research Organization
<b>NAS</b>	National Agroecology Strategy
<b>NDP</b>	National Development Plan
<b>NGO</b>	Non-Governmental Organization
<b>NOGAMU</b>	National Organic Agriculture Movement of Uganda
<b>OA</b>	Organic Agriculture
<b>PELUM</b>	Participatory Ecological Land Use Management
<b>PGS</b>	Participatory Guarantee System
<b>P &amp; V</b>	People and Views
<b>RUCID</b>	Rural Community In Development
<b>SEATIN</b>	Southern and Eastern Africa Trade Information and Negotiations
<b>SODI</b>	Skill Oriented development Initiatives
<b>TOT</b>	Training of Trainers
<b>UCSD</b>	Uganda Coalition for Sustainable Development
<b>UgiFT</b>	Uganda Intergovernmental Fiscal Transfer
<b>UGOCERT</b>	Uganda Organic Certification
<b>UMU</b>	Uganda Martyrs University
<b>UNFFE</b>	Uganda National farmers' Federation
<b>URSB</b>	Uganda Registration Bureau
<b>UYDNET</b>	Uganda Youth Development Network



# I.0 Overview of ACSA

## I.1 Introduction

Advocacy Coalition for Sustainable Agriculture (ACSA) is now a legally registered national network of Civil Society Organizations (CSOs), which work with Smallholder farmers and Promote Sustainable Agriculture, Agricultural market development, Environmental conservation, research and advocacy. This work is aimed at increasing farmer's understanding of policy issues affecting small holder farmers in Uganda. ACSA's mandate is "Advocating for the agrarian policy environment for small holder farmers in Uganda". Currently, ACSA has membership of 28 CSOs (8 Faith Based Organizations, 3 Networks, 4 Farmers' Associations and 13 NGOs) spread country wide in 42 districts as follows; Arua, Buhweju, Buikwe, Buliisa, Bundibugyo, Bunyangabu, Buvuma, Hoima, Ibanda, Iganga, Kabarole, Kagadi, Kakumiro, Kalangala, Kamuli, Kasanda, Kasese, Kibale, Kiboga, Kibaale, Kikube, Kumi, Kyankwazi, Lira, Luwero, Lwengo, Madi-Okollo, Maracha, Masaka, Masindi, Mayuge, Mbarara, Mityana, Mpigi, Mubende, Mukono, Nebbi, Ntungamo, Oyam, Rakai, Rubirizi and Wakiso. ACSA's focus areas are; Advocacy and Lobbying, Research and documentation, Capacity building of Member Organizations, Capacity building of ACSA secretariat, networking and partnership building.

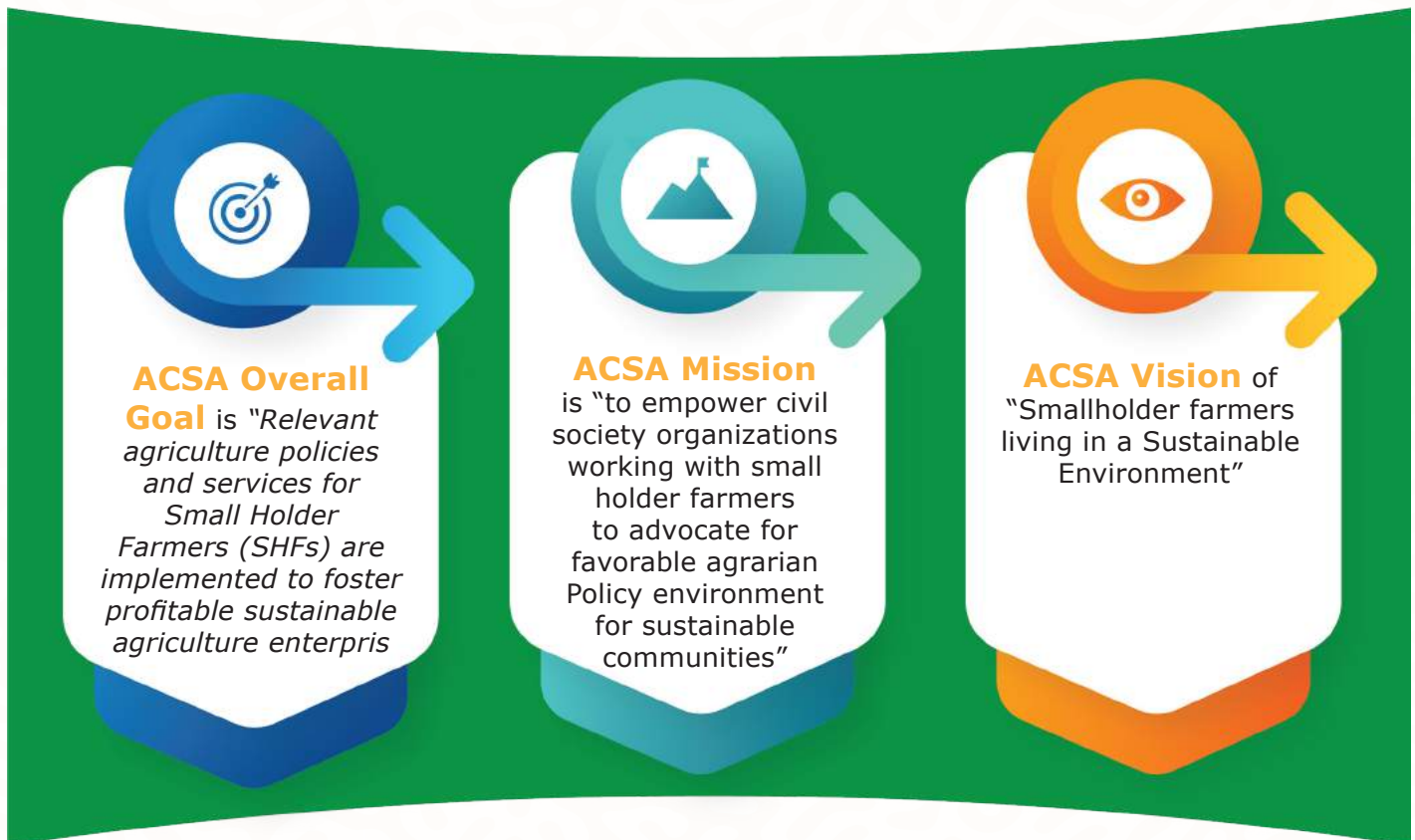
## I.2 ACSA Operational Context in 2021, Institutional Context:

In pursuance of Agrarian policy and advocacy initiatives, ACSA has continued to position herself as one of the major contributors to an enabling environment for smallholder farmers to thrive. Since 2007, the founding year of ACSA, much effort has been centered on supporting the membership to understand Uganda's policy and budget processes so that they collectively contribute towards increased participation of Small Holder Farmers (SHFs) at all levels for inclusivity. This has been done primarily by ensuring that ACSA CSO membership is compliant with the national laws as well as having strengthened institutions to effectively undertake advocacy and lobbying. Secondly, ACSA has ensured that stakeholders along the agriculture value chain understand their roles in government programmes to enable them access services and resources policies affecting them and are able to participate in the processes aimed at improving service delivery for all farmers in Uganda.

It is important to note that COVID presented a number of opportunities to both CSOs and farmers to refocus their interventions and work respectively as an adaptation to survival in amidst of dwindling external funding by effectively engaging local actors in a collective manner to pool resources and undertake actions geared towards engaging duty bearers in advocacy following the four ACSA focus areas of; Advocacy and Lobbying, Research and documentation, Capacity building of Member Organizations, Capacity building of ACSA secretariat, Networking and partnership building. As a result, many CSOs and smallholder farmers are now effectively accessing services and resources locally from the diverse stakeholders, which is contributing to sustainability of interventions and initiatives.

The year 2022 has also been characterized by implementing practices and knowledge imparted through previous advocacy capacity building and mentorship sessions facilitated by MISEREOR – Germany geared towards having strong CSOs that can collectively influence Uganda's agrarian policy direction to improve service delivery among smallholder farmers. As a result, ACSA member organizations can now undertake meaningful and participatory lobbying and advocacy in their respective areas.

## 1.3 ACSA Strategic Direction



### ACSA Strategic Objectives;

1. ACSA Member Organizations (MOs) and smallholder farmers influence the agrarian policy and budgeting processes at local and national level
2. ACSA Member Organizations (MOs) have improved their capacity to access, generate and disseminate research and farmer-based innovation for evidence-based advocacy at local and national level
3. Strategic Partnership and coordination is fostered among ACSA member organizations and other stakeholders for collective action towards improved service delivery by smallholder farmers are enhanced at local and national level.
4. ACSA member organizations have enhanced their capacity to support smallholder farmers towards improved access to reliable and profitable markets
5. ACSA secretariat is providing effective services to the member organizations (MOs)

## I.4 Word from the Chairperson

Dear Members, ACSA is once again honored to have convened this year 2023 Partners' Forum / Annual General Meeting (AGM). This follows the aftermath of the two- years period of COVID-19, which brought in new opportunities and ways of conducting business in Uganda. I thank the ACSA Secretariat for work well done in the year 2022 where a number of milestones were reached at national, secretariat and membership levels as highlighted in this report. I extend my appreciation to the secretariat and membership for their active participation in all ACSA activities and at different fora. I also congratulate the ACSA TOTs and advocacy Mentors for having accomplished the capacity building and awarded certificates by MISEREOR. I must say that now ACSA is a team of gurus in advocacy and lobbying who will provide accompanying technical support to the new members.

Annually, ACSA presents milestone to the membership with respect to the role of CSOs in Uganda's agrarian policy environment and especially to Sustainable organic agriculture and agroecology advancements in the country. This year 2022, ACSA and membership together with other stakeholders have contributed to a number of agrarian policy and budget processes as well as positive actions towards having an empowered CSOs and smallholder farmers to effectively participate in national programs for improved service delivery.

The year 2022 has led to yet more visibility of ACSA and membership as part of contributing to ACSA Vision of "Smallholder farmers living in a Sustainable Environment" and her "Relevant agriculture policies and services for Small Holder Farmers (SHFs) are implemented to foster profitable sustainable agriculture enterprises. At this point I wish to appreciate our major funding partners Misereor – Germany for approving the three-year second Phase of ACSA, which commenced on 1<sup>st</sup> august 2022, thank you for the good collaboration and partnership towards an enabling policy environment for smallholder farmers to thrive. Your contribution is part of the initiatives towards implementation of ACSA activities following the thematic areas of ACSA Strategic plan 2019 to 2023, which are; Advocacy and Lobbying, Research and documentation, Capacity building of member Organizations, Capacity building of ACSA



secretariat, Networking and partnership Building. Secondly, I appreciate UMU/ ACALISE - a World Bank supported program through the Ministry of Education for supporting technology transfer and exchange between University students' researchers and farmers and or CSOs. This is bridging the research implementation gap as well as providing relevance of University students' research among the farmers in Uganda. In general, all ACSA interventions are aimed at supporting and building capacity of Member organizations (MOs) and Smallholder farmers to understand and participate in processes and programs initiated by the government and Non-state actors to address agrarian issues affecting them.

In the year 2022, ACSA was also honored to have had visits from MISEREOR by Mr. Peter Meiwald - Head of Africa Department MISEREOR, Dr Sabine Dorlöchter-Sulser - Rural Development Dep for Africa/Middle East MISEREOR and Ms. Christine Flöter - Financial Management Consultant MISEREOR, thank you for the advisory visits to the network. With all the support and guidance from the various stakeholders, I am more than sure that we shall continue to contribute to improved service delivery especially among the smallholder farmers for improved livelihood.

**Sajjabi Eustace - ACSA Board Chairperson**



## 1.5 Word from the National Coordinator

Dear Members, on behalf of ACSA secretariat and membership, it is with much honor that I give you some updates about the work and contribution of the network to the Uganda's agrarian policy environment for the year 2022. I begin by commending the Government of Uganda for creating an enabling environment for CSOs to operate. Secondly, am indebted to Misereor – Germany our major funding partner for relentlessly supporting Uganda's social and economic development and ACSA in particular. The year 2022 was a period of recovery across sectors and the entire population following the COVID -19 pandemic which has also steered the various stakeholders to rethink their approaches and interventions at different levels.

I am glad to report that ACSA Board, Secretariat and the entire network have continued to grow strong and maintained relevancy among the membership and the county at large. The work of the network has continued to follow the four thematic areas of; Advocacy and Lobbying, Research and documentation, Capacity building of member Organizations, Capacity building of ACSA secretariat, Networking and partnership Building, all of which contribute to the overall goal of *Relevant agriculture policies and services for Small Holder Farmers (SHFs) are implemented to foster profitable sustainable agriculture enterprises* ". Of the many achievements this year 2022, the major one has been the start of the processes of having an agroecology strategy by a technical team made of MAAIF, ACSA, PELUM, NOGAMU and ESAFF. This framework will guide the intervention of agroecology actors' interventions in Uganda.

Whereas COVID-19 pandemic brought in some setbacks with respect to the work of member organizations among the farming community, many of them are now more creative in terms of remaining relevant and mobilizing resources locally, which has created sustainability of interventions. On the other hand, ACSA was able to achieve the following; Capacity building and mentorship of member CSOs in effective lobbying and advocacy by Mr. Richard English and Mrs. Josephine Beckengelberg was completed and an advocacy training manual was developed but yet to be published. Relatedly, the first lot of ACSA advocacy trainers and mentors is in place ready to train and mentor other MOs. ACSA has been and is still part of the Technical Working Group (TWG) that is developing the National Agroecology Strategy (NAS), National Extension Strategy (NAES), Genetic Resource for Food and Agriculture (GRFA) policy and Anti GMO Bill. ACSA participated in the fast tracking of the Organic Agriculture bill.



ACSA organized the 6th Annual National Organic Agriculture Innovation and Research dissemination symposium 2022), which provided a platform for wider stakeholders in Uganda, to share organic innovations and research that responds to the gaps in organic agriculture implementation. On the other hand, ACSA Partnership with MUK in developing a Pesticide residue Biosensor prototype is in progress, while the collaboration of ACSA with UMU/ACALISE continues to narrow the gap between research and farmers as well as strengthening CSOs collaboration with Academia to foster evidence-based research and advocacy. This year 2022, a platform for students, CSOs and farmer research and innovation exchange was established creating more opportunities for addressing the challenges of farmers by student researchers. Nevertheless, all the above achievements could not be reached without the support of ACSA Board members and Board committee who have provided technical support to all activities at different levels.

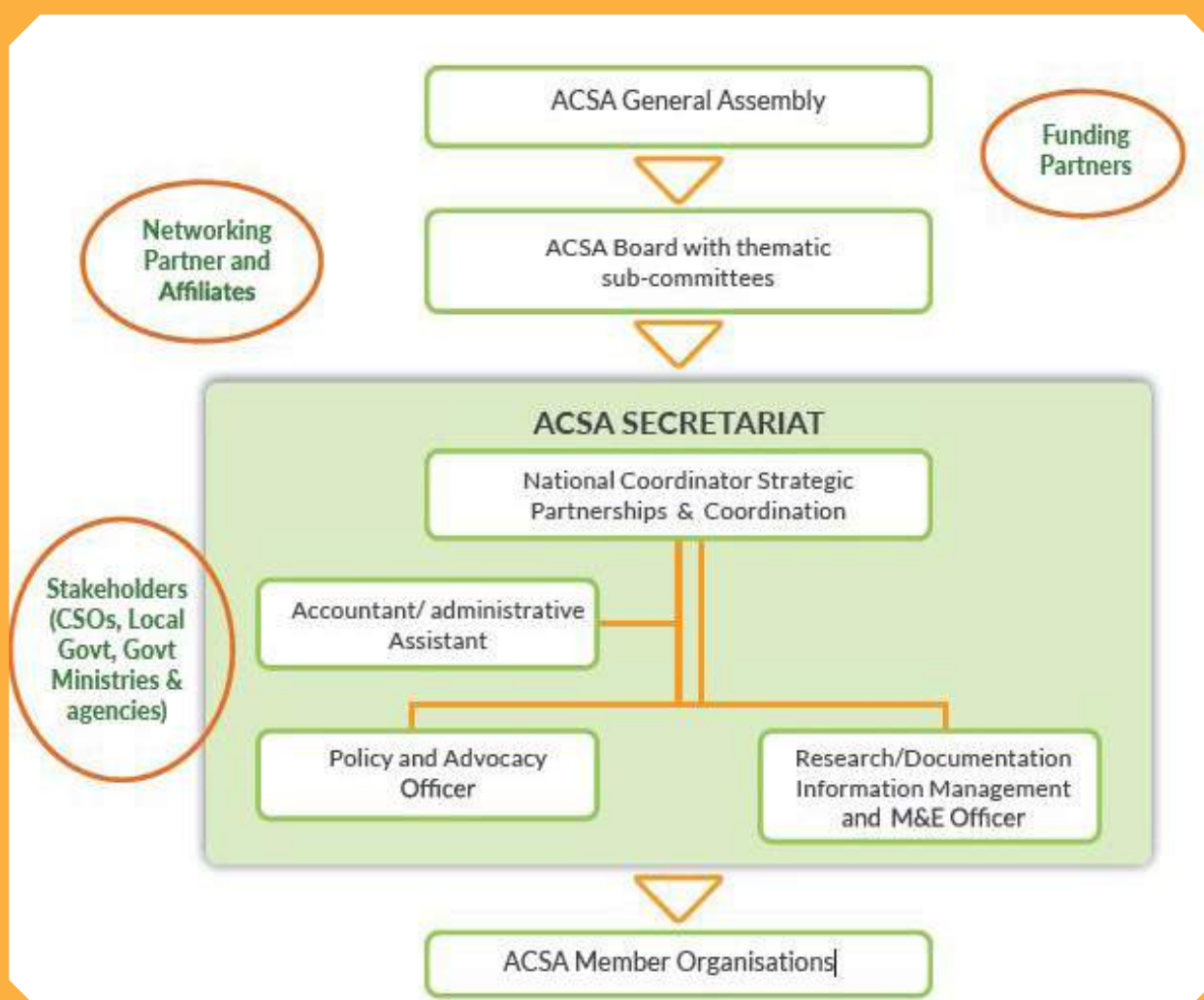
I commend the role of the ACSA Board and the Secretariat for continuously maintaining strategic partnerships and linkages with CSBAG, FRA, MAAIF and Agencies, MWE, MUK, PELUM, SEATIN, UFCVP, UMU/ ACALISE, UNFFE, USAID FTF EEA among others, with whom they have jointly supported various engagements in the year 2022 at different levels among CSOs, Local Government and farmers. ACSA is committed to continue attracting like-minded strategic partnerships and membership as collaborators and funding partners to jointly support and pursue an enabling environment for smallholder farmers in Uganda and beyond to thrive. Last but not least, I thank ACSA membership for the extraordinary commitment to contribute to ACSA vision of *"Smallholder farmers living in a Sustainable Environment* and together we can achieve "Collective Voices for Sustainable Development"

  
**Nakasi Harriet - National Coordinator**

## 2.0 ACSA Governance and Membership

ACSA's compliance to the national legal instruments is exhibited in the organizational governance and institutional development framework that is continuously guided by the operational and legal instruments that include; the Memorandum and Articles of Association, Board Charter, Operational policies and Procedure Handbook, Code of Conduct, Strategic Plan 2019 - 2023 , Complaint Mechanism Policy and Procedures, Resource Mobilization Strategy 2021- 2025, ACSA Advocacy Seed Strategy 2022 -2025 among others. The organizational structure is composed of a General Assembly, Board Technical Advisory Committee, Board of Directors, Board committees, Secretariat, Membership, Funding partners, Networking Partner and Affiliates, and other like-minded Stakeholders that include CSOs, Local Government, Government Ministries and Agencies as per ACSA Organogram below;

### Organogram of Advocacy Coalition for Sustainable Agriculture





## 2.1 ACSA Board Representatives

ACSA has a functional board comprised of 8 members derived from the Member CSOs but with relevant competences to support the secretariat as below;

#	Name	Organization & Designation	Position on ACSA Board
1	Mr. Eustace Sajjabi	AFIRD – Director	Chairperson
2	Mr. Vincent Ssebukyu	P&V – Director	Vice chairperson
3	Mr. Kasibante Joseph	KULIKA – Financial manager	Treasurer
4	Mrs. Florence Kakande	EQUATOR COMMERCIAL – Director	Member
5	Mrs. Sylvia Mukasa	UGOPAP – PMC Coordinator	Member
6	Mr. Mutebi James	Caritas Kampala – Coordinator	Member
7	Ms. Dorcus Asiimwe	Nnina Olugero Foundation – CEO	Member
8	Ms. Nakasi Harriet	National Coordinator	ACSA (Secretary) Ex-Official

## 2.2 Summary of ACSA Target group

#	Item	Numbers
1	Total Member Organizations	29
2	Categories	
3	Non-Government Organization	14
4	Farmer Organizations (Cooperatives and Associations)	04
5	Faith based organization	08
6	Networks	02
7	Total Farmers	27,570
8	Total Farmer groups	1,059
9	Farmer Cooperatives	32
10	Total Households	19,230
11	Female Farmers	16,235
12	Male Farmers	11,238
13	Youth Farmers	5,083
14	Schools	53
15	Sub Counties	122
16	Districts	46

## 2.3 List of Member Organizations and Coverage as at 31st December 2022

#	CSO	Districts of Operation	Year of Joining ACSA
1	Agency for Integrated Rural Development (AFIRD)	Wakiso	2006
2	Caritas Fort Portal	Bundibugyo, Bunyangabu, Kabarole,	2022
3	Caritas Hoima	Hoima, Kagadi, Masindi, Kakumiro, Kikube, Buliisa	2006
4	Caritas Kampala	Wakiso	2006
5	Caritas Kasese	Kasese, Kyenjojo, Kibaale	2018
6	Caritas Lugazi	Buikwe, Mukono	2012
7	Caritas Masaka Diocesan Development Organization (MADDO)	Kalangala, Rakai, Masaka Lwengo	2006
8	Caritas Mbarara	Ibanda , Buhweju Rubirizi	2022
9	Equator Commercial Ltd	Wakiso, Mpigi	2019
10	GAHIYAFFAEA	Luwero	2014
11	Hear International (HI)	Arua, Madi-Okollo, Maracha, Nebbi	2019
12	Homeland Organics	Mubende	2019
13	Integrated Child Services (ICS)	Arua, Madi-Okollo,	2021
14	Kakunyu Parents Support Association for Children with Special Needs	Lwengo	2014
15	Kazo Mixed Farmers` Association (KAMIFA)	Mubende	2013
16	KULIKA Uganda	Wakiso Mityana, Mubende Kiboga, Arua, Nebbi , Lira, Oyam, Kamuli, Iganga, Kumi	2018
17	Mayuge Famers` Association	Mayuge	2015
18	Mityana District Modern Farmers` Limited (MDMF)	Mityana, Mubende, Kasanda	2013
19	Participatory Ecological Land Use Management (PELUM)	Countrywide	2015
20	People and Views (P&V)	Mpigi	2006
21	Prometra Uganda	Wakiso, Mpigi	2019
22	Rural Community in Development (RUCID)	Mityana, Kiboga, Kyankyanzi	
23	Skills Oriented Development Initiatives (SODI)	Mpigi, Wakiso	201i
24	SULMA Foods	Luweero	2010
25	Uganda Governance and Poverty Alleviation Program (UGOPAP)	Country wide	2018
26	Uganda Youth at Development Network (UYDNET)	Buikwe	2014

## 2.4 List of Networking Member Organizations and Coverage as at 31st December 2022

#	CSO	Districts of Operation	Year of Joining ACSA
1	National Organic Movement of Uganda (NOGAMU)	Countrywide	2006
2	Participatory Ecological Land Use Management	Countrywide	2015

## 2.5 ACSA Membership Payment as at 31<sup>st</sup> December 2022

#	CSO	Year 2021	Year 2022
	Agency for Integrated Rural Development (AFIRD)	√	√
	Caritas Fort Portal		√
	Caritas Hoima	√	√
	Caritas Kampala	√	√
	Caritas Lugazi	√	
	Caritas Masaka Diocesan Development Organization (MADDO)	√	√
	Caritas Mbarara		√
	Caritas Kasese		
	Equator Commercial Ltd	√	√
	GAHIYAFFAEA	√	√
	Heat International (HI)		√
	Homeland Organics	√	
	Integrated Child Services (ICS)	√	√
	Kakunyu Parents Support Association for Children with Special Needs		√
	Kazo Farmers` Association (KFA)	√	√
	KULIKA Uganda	√	√
	Mayuge Famers` Association	√	√
	Mityana-District Modern Farmers` Organization (MDMFO)	√	√
	National Organic Movement of Uganda (NOGAMU)		√
	Nina Olugero Foundation	√	√
	Participatory Ecological Land Use Management (PELUM)	√	
	People and Views (P&V)	√	√
	Prometra Uganda	√	√
	Rural Community in Development (RUCID)	√	√
	Rwenzori Farmers` Cooperative Union (RFCU)		√
	Skills Oriented Development Initiatives (SODI)	√	√
	SULMA Foods		
	Uganda Governance and Poverty Alleviation Program (UGOPAP)	√	√
	Uganda Youth at Development Network (UYDNET)	√	√



## 2.6 ACSA Board of Directors

The following are the Board of Directors



**Eustace Sajjabi**  
*Chair Person*



**Vincent Sebukyu**  
*Vice Chairperson*



**Joseph Kasibante**  
*Treasurer*



**James Mutebi**  
*Member*



**Sylvia Nakanyike Mukasa**  
*Member*



**Kakande Florence**  
*Member*



**Dorcus Asiimwe**  
*Member*

ACSA as a network exhibits uniqueness in day today operations with active membership for relevancy. This has called for the board to be in touch with the members and secretariat to ensure professionalism in operations by guiding and deliberating on the progress and finances of the

network on a quarterly basis. In the Year 2023 the major contributions of ACSA Board were; constantly looking at the approaches to advocacy and how they create impact on the activities of the network; Provide input in the formulation of policies governing the network and membership

*in general ; Technical review of the reports both narrative and financial to guide the secretariat on improvement of performance and quality of work; Identification of necessary strategic linkages for the network and MOs ; accompany the members to provide technical support on instructional and governance issues for sustainability of network and Engage other stakeholders on behalf of the members*

## ACSA Co- opted Board Committee Members



**Goretti Kibone**

*Audit and Risk Management Committee Member*



**Julius Musimenta**

*Programs Committee Member*

## Technical Staff ACSA Secretariat



**Harriet Nakasi**

*National Coordinator / Strategic Partnerships & Coordination*



**Nassuuna Florence**

*Program Officer, Policy & Advocacy*



**Alex Mwiine**

*Monitoring & Evaluation Officer*



**Vicent Paul Mutaawe**

*Accountant/ Administrative Assistant*



**Kato Benjamin**

*Data Management & IT Officer*



**Ritah Lubuulwa**

*Research & Documentation*

## Support Staff



**Umaru Maberi**

*Driver*

## ACSA Board Committees

The secretariat through the Memorandum and Articles of Association and Board Manual provides for the thematic operational committees whose membership was also endorsed by the General Assembly as below;

Board Committee	Name of the Members	Organization
Board Technical Advisory Committee (BTAC)	1. Stella Lutalo 2. Joseph Kaggwa 3. Joseph Ssemakula	CivSource Humentum Uganda Martyrs University/ACALISE Programme
Board Resource Management Committee (BRMC)	1. Vincent Sebukyu - Chairperson 2. James Mutebi	People and Views Caritas Kampala
Board Audit and Risk Management Committee (BARMC)	1. Joseph Kasibante - Chairperson 2. Goretti Kibone 3. Judith Nabukeera Ssengendo 4. Vicent Paul Mutaawe 5. Nakasi Harriet	KULIKA Uganda Uganda Revenue Authority Centenary Bank Advocacy Coalition for Sustainable Agriculture Advocacy Coalition for Sustainable Agriculture
Board Programs Committee (BPC)	1. Nakanyike Sylvia - Chairperson 2. Florence Kakande 3. Musimenta Julius 4. Nakasi Harriet 5. Nassuuna Florence	Uganda Governance & Poverty Alleviation Program Equator Commercial Agency for Integrated Rural Dev't Advocacy Coalition for Sustainable Agriculture Advocacy Coalition for Sustainable Agriculture



## 3.0 ACSA's Achievements and performance in 2022

### 3.1 Capacity building of member organisation

**Major Objective 1: ACSA Member Organizations and smallholder farmers influence the agrarian policy and budget processes at local and national level.**

#### Expected Outcome

*Capacity building of ACSA MOs, SHFs and Local governments in budget and policy processes.*

MOs and SHFs are aware and trained about the budget cycle and content of the relevant policy issues

- ✓ 42% of MOs and 16022 SHF households participated in agrarian policy and budget processes at National level
- ✓ 42% of MOs and 17672 SHF households participated in agrarian policy and budget processes at Sub County and district (local government) levels
- ✓ 9 policies were passed with ACSA's and MOs' influence at the national level.

#### Key High light for 3.1:

##### **Strengthening the Capacities of ACSA Members in Budget Advocacy:**

In 2022, ACSA MOs and staff capacities were enhanced in different fields such as budget analysis and monitoring at national and regional level. A budget analysis and monitoring training was held in January 2022 for 6 ACSA MOs including: UGOPAP, AFIRD, NNINA OLUGERO, MMUDFA, CARITAS LUGAZI, CARITAS MADDO and ACSA staff with a budget specialist drawn from CSBAG. This strengthened their capacities to understand the current shift from the sector to programme approach that was affected FY2022/23. MOs were trained in budget analysis and monitoring as part of the process of inputting into the national budget framework paper to generate CSOs position in line with the FY2022/23 budget, NBFP (FY2022/23), and NDPIII.

##### **MOs' and smallholder farmers' empowerment to participate in the budgeting Processes:**

ACSA contributed to national level pre-budget press conferences in partnership with other CSOs spearheaded by CSBAG under the theme: "Key priorities for economic recovery and safeguarding livelihoods" held on 16th January 2022, where a CSO press statement on the National Budget Framework Paper for FY 2022/23 was presented.

In the same way, AFIRD and SODI were supported to participate in the District Budget Conference held on 5th November 2021 at Mpigi DLG to review the performance of the financial year 2020/2021 together with the district council, the technical

staff, Political leaders, CSOs and implementing partners like KOICA.

At regional level, several budget engagements were organized and supported with 11 MOs<sup>2</sup> being supported to participate in the District Budget Conference for evidence monitoring and consultations to generate district specific issues for inclusion in the national budget with focus on assessing the district performance in the FY 2022/23, challenges in extension service delivery as well as discussing issues affecting service delivery at the district level in Luwero, Wakiso, Mpigi, Lwengo, Masaka, Mayuge, Mubende, and Arua.

3 regional budget analysis fora were organized in the Eastern (BICODA), Central -Mityana and Mubende districts spearheaded by Kazo Farmers Association, Homeland Organics for pre and post budget media analysis on BABA FM and Heart FM respectively while 1 district budget consultative meeting was held and hosted by Mityana District Modern Farmers Organization (MDMFO) in the central. This capacity strengthening contributed to improving MOs' and ACSA staff technical competencies and ability to execute the organizational mandate. This can be evidenced by the level of policy and budget influencing work ACSA handled in the period under review

#### Major outcomes:

- 2 P&V, AFIRD, SODI, SULMA FOODS, CARITAS MADDO, BICODA, KAKUNYUU, KAZO, HOMELAND, HEAR INTERNATIONAL AND ICS

- The MOs and their farmers in Districts where ACSA operates were very receptive in participating in the processes and knowledgeable about issues for inclusion in their budgets. This has further enhanced the Decentralization Policy where a total of UGX 5.1 Trillion was provided as direct funding to the Local Governments since they play a key role in the implementation of national economic development programmes, as well as pursuing local economic development policies to strengthen economic growth.
- 5 MOs including; AFIRD, P&V, SODI, Homeland and KAZO have used the budget charts to engage their district local governments and farmers, both physically and through media

- Developed an analysis of the new property tax with respect to developing a brief and simplifying it to an ordinary person, its implication to SHFs, institutions, churches and citizens in general as well as recommendations to each stakeholder on ways adjust to the tax

### Major outcomes:

- 300 budget cycle charts were developed and published and disseminated among MOs and other stakeholders in different fora in collaboration with CSBAG
- MOs like AFIRD, P&V, SODI Homeland, MDMFO, UYDNET and KAZO have used the budget charts and simplified versions of BSFL and organic policies to engage their district local governments

### Alignment of Government Policy framework to individual Organizational Goals and popularization

Alignment of programme work to national policies and strategies is very vital in complementing to the government towards achieving the same goal and avoiding duplication and parallel systems. So, based on that, ACSA developed and published papers for realigning the National Budget with Local Government budgets:

- 6 Districts (Luwero, Lwengo, Masaka, Mayuge, Mubende, and Arua) of 8 MOs participated in district evidence monitoring and consultation to generate district specific issues for inclusion in the national budget FY 2022/23. Areas of focus included; achievements in the FY 2021/22 and challenges in extension service delivery
- 4 Districts were selected for Agriculture subsector specific budget analysis and development for FY 2022/23 namely: Buikwe, Mubende, Buvuma and Wakiso District Local Governments. The selection was based on availability of active MOs in the area of budget advocacy for ease of follow-up of issues, close collaboration in the specific districts, availability of new and old districts budget plans and implementation for Comparison purposes. The analysis and development of the FY 2022/23 Districts budget indicated more budget allocation to extension service delivery, increased access to water for production, access to value addition equipment, and restoration of forests through tree planting campaigns especially in different districts, hence generated entry points for the new districts as well as guiding in budget tracking and monitoring among MOs

### Influencing the mainstreaming of sustainable Organic agriculture and Agroecology in the national policy frameworks/strategies



Stakeholders during the regional consultative meetings of the National Agroecology Strategy (NAS) at Mukono and Peniel beach Entebbe spearheaded by PELUM Uganda.



10 Policy engagement meetings were held including; 4 consultative meetings<sup>3</sup> in the North, West, Central and Eastern part of the country; planning for a study to compile organic statistics; 5 Engagement meetings have been held to plan for regional consultations of National Agricultural Extension Strategy (NAES) 2021/22 -2025/26 following the expiry of NAES 2015/16 – 2020/21, with ACSA on Technical working group (TWG) as well as supporting and participating in the national and regional consultative meetings of the National Agroecology Strategy (NAS) spearheaded by PELUM Uganda.

- 9 Policy engagement meetings were conducted with relevant Ministries (MAAIF, MTIC, MWE, MoL and other stakeholders which included: Fast tracking the draft Policy GRFA, discussion about NOAP bill, Parish Model, follow up on the efficacy tests of innovations as follows: Supported Busoga Regional Dissemination Meeting for the National Organic Agricultural Policy 2019 (NOAP) and consultation of NOAP Bill together with NOGAMU, PELUM, MAAIF and UNEP held on 21/January/2022 at the district Council Hall Jinja where BICODA- Mayuge was supported to participate.
- Participated in the policy rating and prioritization workshop held on February 2022 at Esella Country Hotel organized by Economic Policy Research Centre (EPRC) as part of the GLOBAL RECAP having conducted a policy benchmarking assessment, which provided evidence on the existing policies, regulations and laws; and identified gaps therein in creating a healthy food environment in Uganda

Similarly, ACSA participated in an engagement meeting for multi-stakeholder's dialogue on unlocking the potential of the coffee value chains in Uganda held on 17th march 2022, at Sheraton hotel-Kampala, under the theme: "Fair for All, improving the coffee value chains in Uganda", organized by SEATINI- Uganda in collaboration with UCDA and Third World Network (TWN)AFRICA

### Advocating for effective implementation of the Parish Development Model (PDM):

ACSA together with CSBAG, Food Rights Alliance (FRA) and Action Against Hunger (ACF) developed

<sup>3</sup> North in Gulu city on 18<sup>th</sup> May 2022, Western region at Kabalole on 27<sup>th</sup> May 2022 at Fort view Hotel -Fort Portal Tourism City and Central Region on 11<sup>th</sup> June at Mukono ZARDI and the national consultative meeting was held at Hotel Africana-Kampala, and in July 2022 the Eastern was held in Mbale



Stakeholders during the PDM rollout meeting on the Left and Multstakelders dialogue on unlocking the potential of coffee value chain at silversprings and Golfcourse hotels respectively

a CSO statement on making Uganda's Parish Development Model work for smallholder farmers. The statement was presented to Members of Parliament on the Local Government and Public Service Committee. This contained key concerns on the Parish Development Model Implementation and policy recommendations for Government's consideration in its move towards the effective rollout of the PDM.

### Enhancing the Capacities of ACSA Members in Advocacy and Lobbying:



MOs during face to face virtual TOT training with Mr. Richard English and Josephine



Undertook the advocacy training and mentorship programs for MOs Advocacy Focal persons and other CSOs working with SHFs. In that regard, 12 virtual advocacy mentorship trainings and 1 face to face webinar was conducted facilitated by Mr. Richard English and Josephine. This resulted into the development and Launch of ACSA Seed Advocacy Strategy 2022-2025 together with a committee made up of MAAIF, NARO/PGRC and ACSA MOs.

#### Major outcomes:

- 8 MOs (AFIRD, MADDO, P&V, KAZO, HOMELAND, UYDNET, CARITAS LUGAZI, CARITAS HOIMA and 2 ACSA staff were intensively trained as TOT in advocacy mentorship and now have the capacity to train others both within and outside the community, with 7 of them being supported to acquire internet and communication equipment. All ACSA MOs are able to use, participate in and organise the online meetings. and engagements

*"We have used these skills, knowledge and tactics to lobby and mobilized resources locally in form of cash contributions from partners and friends, and other kind contributions like free airtime on to regional radio stations to popularize the week-long practical indigenous food camp 2022, which made the event very successful and colorful. Thank you ACSA for this opportunity". Mr. Julius Tumwebaze -Homeland Organics".*

#### Strengthened Capacity of MOs and District Local Government staff in development of Ordinance /Bylaw



ACSA has been very instrumental in supporting the improvement of the capacities of the district local governments as duty bearers who are pivotal

in the implementation of government policies and programmes. This has increased ACSA's recognition by district local governments hence widening her civic space based on the difference made in the policy arena at all levels. To facilitate effective service delivery at local level, ACSA conducted capacity building of 11 MOs<sup>4</sup> and 4 district official staff in developing and influencing the implementation of byelaws/ordinance in **July 2022** at Hotel Jfrigh, under the **theme: Role of CSOs and farmers in influencing and monitoring ordinances and bylaws development processes at local level.** The trainings covered a number of areas including; the Legislative Drafting Process & Ordinance Making Process, the Language of Legislation, drafting a Legislative Sentence, Structuring & Organization of a Bill for Legislation, Practical Drafting of a Bill and Drafting a Penal Provision in an Ordinance. The training was facilitated by **Lady Justice Mrs. Florence Nakachwa Dollo.**

#### Major outcome:

3 ACSA MOs including; Homeland organics, KAZO and MDMFO have lobbied for budget prioritization for selected seed banks and implementation of ordinances in their district level. Relatedly, Mpigi district has prioritized the development of some selected bylaws like, coffee and fisheries bylaws



*Left: Her worship Justice Mrs. Florence Nakachwa Dollo facilitating the training, Middle: Mayuge district technical staff and MOs while Right: Mpigi district technical staff during the three days training in Bylaws and ordinance*

<sup>4</sup> AFIRD, MDMFO, CARITAS KAMPALA, CARITAS LUGAZI, BICODA, NNINOLUGERO, HOMELAND ORGANICS, KAZO FARMERS, NINA OLUGERO, KULIKA UGANDA & HEAR INTERNATIONAL

## 3.2 Research and Farmer Innovations

**Major Objective 2:** ACSA Member Organizations (MOs) have improved their capacity to access, generate and disseminate research and farmer-based innovation for evidence-based advocacy at local and national level

### Expected Outcome

- ✓ 45% of MOs have identified and documented innovations and best practices.
- ✓ 45% of MOs had successful collaboration with professional research institutes on various project activities and thematic areas
- ✓ 2 research studies have been conducted to support the National Organic Agriculture Policy 2019
- ✓ Conducted a study on leveraging Sugar Cane production for Food and nutrition security of households in sugarcane growing areas in Uganda, to enhance understanding of the situation and to support advocacy endeavors towards alleviating the vice by promoting enterprise mix.
- ✓ One farmer-based innovation documented

### Key High light for 3.2:

**ACSA Contributed to evidence-based public policy making processes through generation of new knowledge and research.**



*Stakeholders during the 6th National Organic Innovation and Participants visiting the side exhibition during the Symposium 2022*

ACSA organized a successful 6th National Organic Innovation and Research Dissemination Symposium for disseminating the good practices and field-tested innovations generated and documented in areas organic pests and disease control/ management, organic nutrient recycling and livestock management among others, under the theme **"FARMER-LED INNOVATIONS IN SOIL FERTILITY MANAGEMENT, POST HARVEST HANDLING AND LIVESTOCK FEEDING FOR AN ORGANIC FARMING SYSTEM"** held in July 2022 at Grand Global Hotel Kikoni, which attracted over 80 participants from Farmers, CSO, Academia, Private sector companies, Researchers, Ministry and LG officials. Two main Innovations of the year were documented, unveiled and disseminated during the 6<sup>th</sup> annual innovation and dissemination symposium 2022 including: *Wonder Organic Foliar Fertilizer* (a Molasses enhanced See weed fertilizer) by Lutaaya Yossy and Kaggwa Micheal – youth farmers in Mityana District Modern farmer' Organization (MDMFO); *JIMUSA Pelleted Bio-slurry fertilizer*: A composite, enriched and user-Friendly pelleted bio-slurry fertilizer by Kakande Albert of MEMAGO - A farmer group affiliated to Agency for Integrated Development Initiative (AFIRD).



Innovators: Kaggwa Micheal from MDMFO -Kakonde youth group and Kakande Albert from AFIRD/ MEMAGO group making their presentations on Wonders foliar fertilizer and JIMUSA Pelleted Bio-slurry fertilizer respectively



Another innovation was presented by UMU/ACALISE as part of their complimenting research on how to increase the shelf life of Tomatoes in an organic Farming system. The students also showcased their research and innovations for Experience sharing and success stories in the use of black soldier Fly Larvae as a protein substrate in creating sustainable animal feeds in Uganda and Kenya

Dr. Br. Murongo Marius from UMU/ACALISE making his presentation

### Black off- a stress reliever on your organic farm

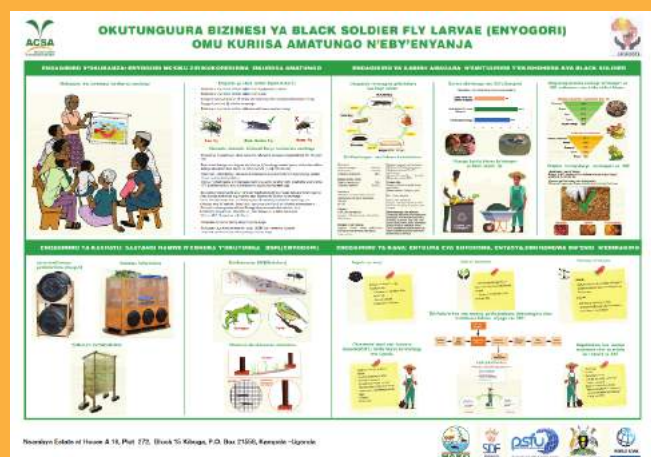
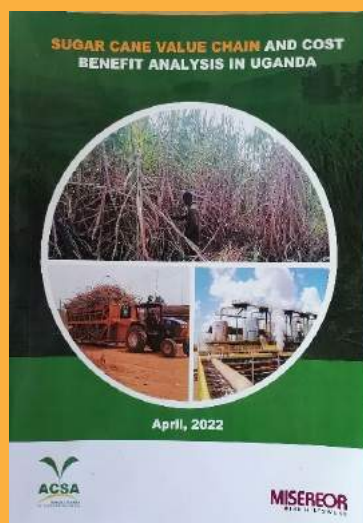
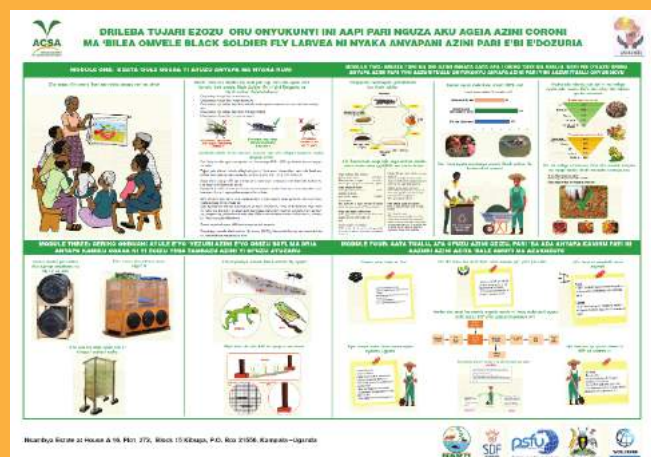
### A Success story from symposiums / innovations dissemination!!

"In the mid-2010, as a farmer, I noted with concern the aspect of soil fertility management, pests and diseases as one of the most pressing need and challenging monsters especially among the organic farmers in the country. I innovatively came up with an affordable and effective solution from the already existing local materials to enhance yields and produce high-quality crops through botanical formulations. The result of his ingenuity was BlackOff, a broad-spectrum bio-fertilizer that reduces reliance on harmful chemicals, improves soil health, and ensures long-term soil viability. By fixing atmospheric di-nitrogen and mobilizing essential macro and micro nutrients, BlackOff plays a crucial role in maintaining soil fertility and sustainability in organic farming. While many farmers recognized the value of BlackOff early on, its use was limited due to the lack of certification for a wide market use. As a member of MDMFO that has benefited so much in ACSA support in advocacy, BlackOff Innovation was identified and unveiled on the 5th ACSA National Organic Research and Innovation Dissemination Symposium 2021, by the Commissioner Department of Crop Inspection and Certification as the chief guest. This recognition created much visibility and marketing of BlackOff nationwide with efficacy and successful tests and field trials of the innovation across the country and a certificate to operate fully on market as a bio fertilizer from MAAIF. Within a few months of being on the market, BlackOff has gained national recognition among farmers within and outside the country. I thank ACSA through MDMFO that linked me to the Ministry of Agriculture, Animal Industry and Fisheries (MAAIF) –crop certification and Inspection whose role has triggered my mind to embark on challenging certification process to overcome this obstacle", **Says, Mr. Andrew Ssewanyana, a smallholder farmer from Retia Products Research and member of Mityana District Farmers Organisation (MDMFO).**



The event also included the Launch and Dissemination of Translated versions of Black Soldier Fly Larvae Animated booklet (Luganda, Lunyankole Lukiga, Swahili, Ateso and Lugbaratis) **and "A Study on Sugar Cane Value Chain and Cost Benefit Analysis in Uganda April, 2022"**.

## TRANSLATED BSFL CHARTS IN FIVE LOCAL LANGUAGES





## Enhanced Capacities of ACSA Member organizations in upscaling research and innovations- The case of Black Soldier Fly Larvae (BSFL).



Dr. Joseph Ssemakula giving his remarks during the platform

Organized a successful first Students-Farmer, CSO Research & Innovation Exchange Platform held on 7th December, 2022 at Faculty of Agriculture (ACALISE) at UMU under **theme: An interactive space for responding to challenges affecting agriculture productivity**. The meeting enhanced dialogue on Farmer-Student led research and innovations responding to key farmer issues. It further presented a discussion of how organic farming challenges such as soil fertility management, pest and disease management, post-harvest handling and livestock feeding can be solved organically thus contributing to the restoration of sustainable agricultural livelihood in Uganda

As part of disseminating students' research, ACSA organized a two-day training in BSFL from at ACSA Offices for 15 to enhance participants understanding of the concepts and principles of developing business opportunities of BSFL as a sustainable and environmentally-friendly alternative livestock feed resource in Uganda



MOs and farmers during a 2-day training in Black Soldier Fly Larvae as an alternative source of proteins in animal feeding

ACSA together with UMU/ACALISE organized and supported 10 PHD UMU/ACALISE Research students<sup>5</sup> to participate in the **Student, Farmer and CSOs Exposure and Experience Sharing in Research to Uganda Youth at Risk Development (UYDNET)** community-based organization working in Buikwe district, Najjembe Division coordinated by Mr. Samuel Kabuye, held on 10th November, 2022. The exposure focused on understanding different programme areas and how they are implemented in the community. The areas include; climate change, agro-ecology, HIV/AIDS. The visit fostered direct engagement and interactions



<sup>5</sup> David C. ADUKPO, William S. KOLLIE, Emilly KAMUSIIME, Vincent BUKENYA, Forgive ABOTSI, Bienvenu Dagoudou AKOWEDAHO, Moses TERA, Jasper OCULI, Claire OLOWO NABATTA, Edward SSEMUKASA and UMU / ACALISE Staff: Ms. Rose NALUGO



among smallholders' farmers, CSOs and researchers under UMU/ACALISE project on the reality of Agroecology in action and the extent of Technology transfer (BSFL & IMO) among Farmers as well as the replication of Student research and innovation among communities

### Major outcomes:

- Resolved to organize annual joint engagement for continuous discussions with organic stakeholders including CSO for farmers and the public to benchmark on good practices, participate in radio talk shows for mind-set change, organize public lectures on agro ecology Continuous documentation of good practices and innovations for organic agriculture, Placement of PhD and Master students to ACSA MOs for research developments, regular farmer-student research exposure learning visits as well as supporting the Scaling up and business development of farmer research and innovations like BSFL.

### Advocacy for Plantation agriculture:

As a follow up to the recommendations of the sugarcane study, ACSA commissioned a study about Value chain and cost benefit analysis for plantation sugar cane production in Uganda, among the sugar cane growing regions of Busoga (Mayuge, Kaliro, Luuka, Igganga, Kamuli etc), Bunyoro – Kagadi, Kyenjojo etc and Buganda in the districts of Mukono, Buikwe, Mayuge

### Major outcomes:

- A sugarcane stakeholders' platform was established where ACSA members in UYDNET - Buikwe are part of the committee
- Diversification of farmers and MOs in food crop production and enterprise mix for sustainable income generating activities
- Solicited support for the development of Plantation crop advocacy strategy to include; sugarcane, Tea and Palm oil.



### Documentation of model farmers in Sustainable organic agriculture and agroecology

Model farmers are a common feature that compliments agricultural extension services in Uganda and ACSA has been able to identify, document and disseminate proven farming techniques and approaches among local communities that contribute to effective and efficient knowledge sharing among small holder farmers. These have not only facilitated the production and transfer/sharing of knowledge but also farming inputs and materials both horizontally within the communities and vertically through linkages with extension agents, research institutions and private sector interests.

In regards to the above, 15 farmers have been Documented as model farmers as follows: AFIRD has 2 model farmers including: Kakande Albert of Serinya Mmende and Juuko Charles of Kikota Masuliita; Home land Organics had two farmers

including Mr. Musinguzi Joseph of Nabingoola town Council and Mr. Tubihimaana Emmanuel; MDMFO had Mr. Joseph Kayizzi and Ms. Namuleme Margret; RUCID with One model -Namuleme Ruth documented for best practice in soil fertility management; UYDNET had 2 model farmer-Mr. Kabuye Samuel and Simon Ssentongo, Nnina Olugero had one model farmer while BICODA had Three model farmers -Isabirye Sulaiman - a model farmer (integration of different enterprises), Eriya Musenzi (incorporated value addition and Nabirye(fish farming ) and Kulika had two farmers who were documentation including: Walugembe Andrew.





*Some of the model farmers documented in 2022 from Kulika Uganda and AFIRD respectively*



### Major outcomes:

- The extension services delivered by ACSA Model farmers have been the main conduit for disseminating information on farm technologies, support to rural adult learning about good practices in agriculture and enabled farmers in improving their farm business, managerial and technical skills.
- They have also contributed to effective utilization of land, increase in farm productivity, farm revenue, reduce poverty and minimized food insecurity.
- Farmer-to-farmer extension model has showed effectiveness in increasing technology uptake countrywide in areas where ACSA Operates.
- Model farmers have provided a one stop center for community learning about agro ecology in general as well as providing demand driven extension services at a fee.
- Enhanced Community sharing of government services and resources the case of water for production like Uganda Intergovernmental Fiscal Transfer (UgIFT) programme for –Micro scale irrigation.

### ACSA Media Engagements for popularization of the National Organic Agriculture Policy 2019, sustainable Organic Agriculture Practices:

A total of 20 Radio talk shows have been conducted with 14 Radio programmes aired at national level at 87.9FM Akaboozi under various themes and one held on CBS where 10MOs have been supported to participate in TV Talk shows on Bukedde TV 2.

20 MOs have been supported to participate in Newspaper pullouts in Bukedde newspaper

**Major areas covered included:** CSOs role in providing Extension and advisory services to pupils to sustain school agriculture projects, the preparedness of schools in supporting the younger generation in sustaining the agriculture projects, CSOs role in providing Extension and Advisory services to pupils to sustain school agriculture projects, Rabbitry management, agroecology, Black soldier fly among others



### Major Outcomes

- Over 375 call-in during and after the talk shows were received from the public inquiring for access to knowledge sharing and on farm visits/ trainings
- As a result, the qualified Model farmers from different MOs have acquired markets for their products and crops with frequent farm visits at a fee from the community and outside for exchange and learning purposes
- ACSA Media platforms that aired regularly have complemented and bridged the extension gaps among farmers.
- Selected farmers and MOs are continuously benefiting through training of Uganda farmers countrywide.
- Media engagements have increased the visibility of ACSA network as well as MOs and their farmers.



"In the beginning, I thought Media coverage on my farm was purely showbiz but it has increased my resourcefulness to my fellow farmers as an inspiration in agriculture for ease of access to knowledge and skills countrywide (Kisolo, Namugongo among others). These have been inspired to setup bigger biogas plants with my technical support and am using the video clips and newspaper pullouts to fundraise locally and international for farm expansion,".

**Says Mr. Joseph Kayizi-MDMFO.**



Some of the newspaper pullouts in Bukedde Newspapers with ACSA MOs, Farmers and UMU/ACALISE



## 3.3 Networking and partnership building:

**Major Objective 3: Strategic partnership and coordination among ACSA member organizations and other stakeholders for collective action towards improved service delivery to smallholder farmers is enhanced at local and national level**

### Expected Outcome

- ✓ 59% of MOs have participated in lobbying and advocacy activities both at national and local levels
- ✓ 24% of MOs had a MoU with service providers to supply quality products

### Key High light for 3.3.

Over time, the GoU has provided a conducive policy and legal framework to support access to and use of budget information, which is anchored in the Public Finance Management Act 2015. As one of the key mandates, ACSA has continued to build the capacity of CSOs and farmers in policy and budget advocacy for budget transparency, consultation and effective participation at all levels. This has been complemented by the development, publishing and dissemination of budget charts/guides in various local languages in addition to publishing simplified versions for CSOs and farmer monitoring and accountability. Such processes and strategies have contributed to the generation of issues that formed position papers and CSO statements that were presented to relevant committees with substantive impact as follows:

### Influencing the national and Local Government budget FY 2022/23:

ACSA provided an input policy and legislative reforms in the Agroindustrialisation programme through conducting policy engagement meetings with relevant Ministries (MAAIF, MTIC, MWE, MoL, & other stakeholders). This was done by influencing budgetary allocations under the coordination of CSBAG and other CSOs where ACSA supported and participated under the Agroindustrialisation Program Thematic Working Group and developed position papers on the National Budget Framework Paper and Ministerial Policy Statement FY2022/23 as well as the Budget Strategies for FY2022/23, FY2023/24.

The papers were presented to various forums that had significant influence on the budget, including the 24 Local Government Budget Consultations for the fiscal year 2023/24, the National Budget Conference for the same fiscal year, and the CSO Position Paper that discussed measures to enhance the service delivery experience of the civil society. The latter was presented at the Local Government Budget Consultation Workshops for the fiscal year 2023/24. Additionally, ACSA engaged 3 Parliamentary Committees of Agriculture, Trade,



CSOs presenting a position paper on the National Budget Framework paper and Ministerial Policy statement FY 2022 / 23 to the Parliamentary Committee for Agriculture

and National Resources together with other CSOs. Through these engagements, CSBAG and other CSOs including ACSA presented the various CSO position papers to influence policies and budgetary allocations to social programs/ Sectors with 16 proposals for Agroindustrialisation and 10 were adopted by the committee for funding including; expediting the formulation of the Agricultural Extension Bill and designing of the agricultural extension strategy 2021/22 to address the problems of extension services in the country and more so to facilitate the effective implementation of the Parish Development Model (PDM).

### Major outcome:

- The quality of issues presented in position papers produced has improved hence increasing the confidence of policy makers to bank on CSOs in informing the budget debates. This has provided an opportunity for ACSA to effectively represent its membership on different technical committees at national levels.



## 3.4 Market Access

**Major Objective 4:** ACSA member organizations have enhanced their capacity to support smallholder farmers towards improved access to reliable and profitable markets

### Expected Outcome

- ✓ 38% MOs have established marketing strategies that rely on market information.
- ✓ 14% of MOs attained at least one form of certification as a way of adhering to quality standards of their products.

### Key High light for 3.4.

MOs and SHFs organize and participate in exhibitions at local, regional and national level

- 8 MOs were trained in the use of online for marketing of their products and other relevant services. The MOs trained and supported include; AFIRD, UYDNET, P&V, CARITAS MADDU, CARITAS HOIMA, CARITAS LUGAZI, KAZO and Homeland
- 16 Weekly agricultural market outlook publications were produced and disseminated online among 30 MOs and farmer groups. These continuously update the farmers and public in general about information on farm gate and Market prices of the major enterprises and commodities including; Cassava flour, Fresh Cassava, Matooke, Beans, Sweet Potatoes, Simsim, Rice (super), Milk, Maize Flour, Irish potatoes, Groundnuts, Fish Nile Perch, Fish Tilapia, milk soya bean, coffee, eggs, poultry and honey
- Two pagers of seasonal average prices were developed for the seasons ending January and July 2022, capturing the following commodities; Fish Nile Perch, Fish Tilapia, Cassava flour, Fresh Cassava, Matooke, Beans, Sweet Potatoes, Simsim, Rice (super), Milk, Maize Flour, Irish potatoes, Groundnuts. The pagers also give an analysis of the performance of various commodities in different markets of the country based on prevailing forecasts, which informs selection and practices for the proceeding seasons
- 1 annual market Calendar for 2022 was developed in January and February 2022 and disseminated among MOs and stakeholders. The calendar included notable agricultural events of 2022, all agriculture related days and events observed nationally and internationally.
- A total of 4 commodity prices Short Messages Services (SMS) generated and disseminated on a weekly basis.

### Some of the Market Outlook and seasonal pagers



"With ACSA offering us trainings in marketing as well as providing marketing information, I have been able to adopt marketing skills at different levels; at the farm gate for live pigs and piglets and a farm slaughter and packaging house is planned for establishment to sell piggery and poultry products. Other products marketed as door to door home deliveries are assorted organically grown fruits and vegetables. This has attracted a clientele of 33 households within Kampala. This has inspired 8 out growers with in Mudduma subcounty to supply the growing organic market. ACSA`s training in establishing linkages along the value chain has enabled us to have established linkages with pork butcheries as well as ease of adoption to social media marketing where we receive orders for pork chops and vegetables via P&V social media platforms of Facebook and WhatsApp. P&V is also looking out for marketing tie ups with pork processing and manufacturing companies to directly procure from P&V farmers". **Says, Programmes Manager P & V**



Products grown, packed and Sold by P&V farm-Mudduma Mityana



## EVENTS & EXHIBITIONS

### Students research exposure and exhibition during the 1<sup>st</sup> National Agriculture Education show at Jinja:

ACSA believes that building a working partnership with academia like Uganda Martyrs University (UMU)/ACALISE is very relevant in providing sustainability and continuity of strategy for ACSA's farmer led research initiatives in Uganda. Based on this, ACSA supported 10 PHD UMU/ACALISE Research students (David C. ADUKPO, William S. KOLLIE, Vincent Ferrer BUKENYA, Joseph MASEREKA, Emily KAMUSIIME, Rodah Ndegwa, Abdallah FOFANA FALL, Godfrey OTIM, Hellen ABBO and BIENVENU to participate in the first National Agriculture Education show held on 11<sup>th</sup> June 2022 at Jinja National Agriculture show ground. This was so timely on connecting students and leveraging on collaborating with the right actors to achieve a transition towards more sustainable food systems that produce more, with more socio-economic benefits and with less environmental consequences. UMU /ACALISE and UYDNET were supported to exhibit in the weeklong event to increase the visibility of BSFL



UMU/ACALISE PhD students during Jinja education show

- The show largely focused on youths in Learning institutions at all levels and offered a great opportunity for ACSA and (UMU)/ACALISE students and youths to be part as a motivate to take an active role in food systems transformation as well as student researchers to identify research needs from farmer perspective.
- Part of the show had an Agroecology Symposium whose **theme focused on the transformation of the food system through unlocking business opportunities in agro ecology**, where ACSA was part of the panel discussion.
- The study learning visit enabled students to identify the current research issues in the field of agroecology, policy and corresponding solutions were also identified.

### Tradeshows and exhibitions:



Left:  
Students visiting  
UMU/ACALISE and ACSA  
stall with BSFL, while Right:  
The National Coordinator -ACSA  
making her submissions as one  
of the panelists at Jinja  
Education show







### Other exhibitions organized by MOs at regional level:







The Prime Minister of Uganda inspects stalls of UYDNET, Equator Commercial and MDMFO, that participated in agriculture exhibition organized by the Buganda Kingdom



Homeland Organics  
Indigenous Food  
Camp 2022

4th Annual  
Farmers'  
Open Day  
Exhibition –  
AFIRD





## INSTITUTION CAPACITY DEVELOPMENT AT MO AND SECRETARIAT LEVELS

### Major Objective 5: ACSA secretariat is providing effective services to the member organizations (MOs)

#### Expected Outcome

- ✓ Convened a successful general assembly for MOs in 2022
- ✓ A total of 5 systems, relevant policies and strategies are fully operational

#### Key High light for 3.5.

Conducted a successful Annual General Meeting (AGM) 2022



ACSA Members during AGM 2022, at Grand Global Hotel with Dr. Sabine Dorlochter- Sulser- a Misereor Staff as the chief guest



- ACSA Annual General Meeting/Partners' forum have been held on 6<sup>th</sup> June, 2022 at at Grand Global Hotel where 33 participants including the guest of honor, Dr. Sabine Dorlochter- Sulser- a MISEREOR Staff in charge of Rural Development - Department Africa/ Middle East the AGM 2022

#### Major presentations for discussion included:

- ✓ The Auditors were also re-appointed by members annually based on the good work they exhibited. Members liked the simplicity of the auditors' reports hence considering for another term
- ✓ Dr. Sabine Dorlochter- Sulser gave remarks and updates on behalf of MISEREOR, she also made a presentation based on "CSOs role in effective advocacy drawing from experience of other countries".
- ✓ MOs success stories in advocacy were presented in 15 minutes video documentary an activity that was beneficial to Dr. Sabine to have an over of ACSA advocacy activities
- ✓ Caritas Lugazi and Caritas Hoima were presented as MOs of the year 2021, having been assessed and surpassed others in various areas based on the set criteria by the board and ACSA Management
- ✓ Theme based talks from Board Technical Advisory Committee member Mr. Joseph Kaggwa from Humentum
- ✓ Launch of ACSA Resource Mobilization Strategy 2021 – 2025, Compliant Mechanism Policy 2021
- ✓ Presentation of the Amended constitution by ACSA Lawyer Soita & Company Ltd
- ✓ Caritas Jinja represented in the 2022 AGM by Rev. Fr. Denis Ngobi-Caritas Jinja Director was introduced as a new members organization that joined ACSA having been fully scrutinized by the board. Due to the strength of Caritas Jinja in Land governance, Fr. Denis Ngobi shared his Experience on good practices in land governance and access for smallholder farmers. In his presentation, Land management and administration together with proper utilization by farmers was heightened as the major challenge across the country.



## Best ACSA MOs of the year 2021:

Caritas Lugazi was presented as the best ACSA best MOs of the year 2020 while the second runup was Caritas Hoima. MOs were taken for an exposure visit to both organizations to learn from them



MOs of the year 2021, Left: Mr. George Kizito of Caritas Lugazi the best MO and Right: Mr. Geoffrey Matovu of HOCADCO 1st Run up

## Major outcomes:

- ACSA's direction towards incorporating land issues will help in bridging the gap between farmers and other influential land actors considering high rates of land grabbing in Uganda where people including smallholder farmers are often evacuated in disguise of urbanization
- Generally, the Partners' Forum/ AGM has been instrumental in making the secretariat, Board and membership accountable for their roles within the ACSA project. The outcomes of ACSA interventions have been captured in a 1 minute video <https://youtu.be/8IBdKFEuCKU> for at least 15<sup>6</sup> representative MOs, a practice that will continue
- Conducting regular AGM meetings ensures ACSA compliance as well as having required documents such as minutes needed for filling annual statutory obligations at national level

Organized 4 successful quarterly board meetings and an end of year board reflection held on 16<sup>th</sup> December 2022 at ACSA OFFICES, where the secretariat presented several documents to the board including; end of project bi annual audit report for the period ending 31<sup>st</sup> July 2022 and Q1 interim financial statements for the period 1<sup>st</sup> August



ACSA Board of Directors in one of the Board meeting at ACSA Offices

to 15<sup>th</sup> November 2022, Presented the new ACSA funded Phase 2 and Matters arising, presented the outcome of the interviews and matters arising and introduced the new staff (Accountant/Admin and Research and Documentation) officer) and end of year Reflection 2022 reflection was done

## Board Committee meetings:



Top; Board Programmes Committee meeting, Right: Resource Mobilization committee and Below: Risk and Audit Committee



<sup>6</sup> Caritas Lugazi, Caritas Hoime, AFIRD, Kazo, Homeland, MDMFO, Nninelugero, P&V, Equator Commercial and UYDNET

## 6 Board Committee meetings have been organized as follows:

- BPC and BRMC meetings were held in November 2022 to evaluate ACSA resource mobilisation strategy and project activities as well shortlisting and interviewing the ACSA new staff
- Identified and Appointed the Board Technical Advisory Committee (BTAC), based on ACSA Memorandum and Articles of Association (MAA), made of three members as nominated by the board with a renewable period of service of a minimum 3-year term in office
- The Board Programmes Committees were held to review quarterly narrative reports, Work plan, Reviewed the ACSA Seed Advocacy activity Plan to merge similar activities and generate of MO specific activities as well as issues for the next proposal, selection of TOT trainers and evaluating the BPC Roles in addition to developing guidelines for selection of MOs of the Year 2021 and selection Small video competitors
- The Board resource Mobilization committee meetings have been key in generating ideas for reliable office space premise, developing strategies for ACSA diversification of funding, evaluating the roles of the BRMC
- Relatedly, the board Audit and Risk Management committee have been instrumental in guiding the secretariat and accountant on financial matters, reviewing and discussing the financial reports

## Follow up and Exposure Visits:

- 28 MOs including; UYDNET, AFIRD, CARITAS LUGAZI, SODI, KULIKA UGANDA, MDMFO, RWENZORI FARMERS COOPERATIVE UNION, P & V, AFIRD, CARITAS MBARARA, CARITAS FORTPOTAL, CARITAS HOIMA, CARITAS KASESE, KAZO, HEAR INTERNATIONAL, ICS, KAKUNYU, CARITAS MADDO, CARITAS JINJA, BICODA, CARITAS KAMPALA, NINA OLUGERO, GAHIYAFFAE, EQUATOR COMMERCIAL, MDMFO, UGOPAP, AND HOMELAND ORGANICS were visited and taken through the M&E Tools for the new phase
- Conducted a follow up visit to Caritas Hoima with focus on the presentation of a Work plan for the next 3 years, introduction of M&E Tools, Update on sugarcane issues, Issues for land advocacy and HOCADDO experience, Engagements in seed and advocacy initiatives and identifying the key areas in need for ACSA support
- Conducted a due diligence to Caritas Fort Portal and Caritas Mbarara to understand the organization and focus areas, and Introducing ACSA and key focus areas, undertaking an OCA, identifying key issues for advocacy in the area and Taking Coordinates



Left: Follow up visit and due diligence to Caritas Kasese, Rwenzori farmers cooperative Union and Caritas Mbarara in the Middle and Right respectively



A visit to Caritas Fort portal



Monitoring Visit to Hear International



Monitoring Visit to SODI





Monitoring Visits to ICS



Monitoring Visit to PROMETRA



Monitoring Visits to MDMFO

### MISEREOR monitoring visits to ACSA in 2022

In the year 2022 ACSA was honored to have three advisory visits from the major partner MISEREOR Germany and these included; Peter Meiwald, Head of Africa Department – MISEREOR, Dr Sabine Dörlöchter-Sulser -Rural Development Dep. Africa/Middle East - MISEREOR and Christine Flöter Financial Management Consultant MISEREOR



### Some of ACSA networking and strategic partnership meetings at EAC, National and Local Government Levels



Mpigi District Private sector forum



NAS TWG Meeting at ACSA



Validation Meeting for Uganda's food Balance



Meeting with Baraka University Team



Meeting with Wakanda team



Mana Bioscience Team (BSLF)

## Major Challenges Encountered:

- There is generally inadequate participation and understanding by Smallholder farmers and CSOs of the new government programmes like the Parish Development Model and Agro Industrialization in general calling for wider sensitization for effective participation of all to enable them access resources and service
- The activity of capacity building of MOs together with their local government representatives in bylaw and ordinance making process was under budgeted for and turned out to be more expensive than anticipated calling for budget revisiting in the subsequent periods.
- Reduced funding among MOs as one of the effects of COVID- 19 pandemics calling for more proactive ways of linking MOs and supporting their fundraising endeavors technically at local and international levels
- Lack of clear guidelines for land ownership and inheritance especially among women and youth
- Failure for some innovators to pursue their innovation to completion in relation to certification and marketing due to process that require additional financing for scaling
- The slow pace of the processes of NOAP bill and organic statistics is beyond the control of ACSA though they are key to completing the policy cycle
- We need to account for inflation in the budget by indicating contingency to capture hiking fuel and commodity prices to avoid interfering with project implementation

## Key Lessons Learnt:

- Informal lobbying is very effective especially for contentious Policy issues and processes
- Timeliness of any organization / district intervention is key to achieving results hence calls for flexibility and reserve funds to handle emerging issues
- Pro poor budgets can only be developed when the grass roots understand clearly the issues hampering their development and can articulate them in the lower budget conferences for uptake together with the participation of stakeholders (political and technical) at lower levels
- ACSA's role in documenting organic research

and innovation has helped ACSA to become known as an organization that generates and popularizes organic innovation in Uganda calling for the creation of an Innovation Resource Centre at ACSA offices for continuous research and scaling up

- Media engagements with MOs has been very key in increasing visibility of ACSA and MOs at different levels as well as sensitizing and stimulating public debates on the value of organic agriculture in the country
- COVID-19 pandemic has been an eye opener to the approaches used in engaging various stakeholders (online and physical engagement are now mandatory in processes)
- Online interactions are increasingly becoming an important aspect of marketing including use of social media platforms to reach different forms of people
- Farmers' Associations and Cooperatives tend to produce quick outcomes and impact at local government level once their capacities are built than already established NGOs given their touch with the grassroots community
- Inter ACSA MOs and student exchange has created a platform for experience sharing at EAC level to bench mark on country specific success stories in policy advocacy
- ACSA participation in the national agriculture show has increased the relevancy and visibility of the institution in addressing the knowledge gap of the young generation in organic agriculture and agroecology
- ACSA has given the Research institutions and academia a platform for visibility and technology transfer to address gaps in the organic sector - an area the universities could exploit to attract students to the institution as well as reaching out to communities through ACSA membership

## Future plans

- ACSA will take on land related advocacy given the ever-decreasing land resource and many land conflicts related to inheritance.
- The aspect of sustainability of the network including membership will be prioritized
- A need for fundraising for processes that require additional financing for scaling up like establishing ACSA Innovators' Fund



## 4.0 ACSA Partners

### 4.1 ACSA networking Partners

Name of Partner	Area of partnership and Collaboration
African Centre For Trade and Development (ACTADE)	Climate Change policy development processes advocacy at national level
Center for Ecosystem Research and Development (CERD)	Up scaling of research and generation of innovations that respond to gaps in Organic Agriculture at local and national levels
Center for food and Adequate living Rights (CEFROHT)	Food Justice and Human Rights based approach to agrarian advocacy at local, national, regional and international levels
Civil Society Advocacy Budget Group (CSBAG)	Coordination of CSOs in related Budget Advocacy and Policy Analysis at National and regional levels
CIDSE	Human rights under Our land Our life Platform engagements at Regional and Continental levels
Climate action Network Uganda (CANU)	Climate change advocacy at national and international levels
Consumer Education Trust (CONSENT)	Media Consumer awareness Campaigns and advocacy
Ecological Organic Agriculture Initiative (EOAI)	Advocacy for ecological organic Agriculture at National and regional levels
ETO Consortium	Policy Engagements on Human rights beyond borders and Transnational Corporations
Food Rights Alliance (FRA)	Capacity building and Agriculture related engagements at national levels
Global Soil Partners	Engagements on Innovations and policies in soil related issues
IFOAM	Global engagements in ecological Organic Agriculture and Agro ecology
Power for all in Agriculture Platform	Advocacy for Renewable Energy
Southern and Eastern Africa Trade Information and Negotiations (SEATIN)	Policy engagements Trade related issues at National, regional and International levels
Uganda Coalition for Sustainable Development (UCSD)	Monitoring government commitments on Climate change polices at National, regional and International levels
Uganda Forum for Agriculture Advisory Services (UFAAS)	Extension service coordination and harmonization
Uganda National Farmers Federation (UNFFE)	Coordination and harmonization of farmers' voices at national level
Uganda Organic Certification (UgoCert)	Linkages of MOs and farmers to local, regional and international certification,

## 4.2 Development Partners / Donors

1	MISEREOR (the Project major Donor)
2	UMU/ ACALISE - Organic Agriculture Research support
3	USAID feed the future Enabling Environment in capacity building and Institutional development

## 4.3 Line Ministries and Government Agencies

1	Ministry of Agriculture Animal Industries and Fisheries (MAAIF)
2	Ministry of Lands (MoL)
3	Ministry of Trade Industries and Cooperatives (MTIC)
4	Ministry of Water and Environment (MWE)
5	National Agriculture Coffee Research Institute (NACORI)
6	National Agriculture Research Organization (NARO)
7	Uganda National Bureau of Standards (UNBS)
8	Uganda Registration Bureau (URSB)



## 5.0 Summary of Participation and Involvement of Members in ACSA activities at different levels

#	ACSA MEMBER ORGANISATION	ACTIVITY	Linkage s to service provider s/ support	Media engagements	District Engagements / Meetings	Follow up visits	Farmer Research and Innovation dissemination	Exposure visits	Exhibitions and shows	Networking meeting /workshops	Capacity building at National level	Capacity building at regional level	Institutional Capacity development
1	Agency for Integrated Rural Development (AFIRD)				✓	✓	✓	✓	✓	✓	✓	✓	
2	Bidhampola Famers` Association	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	
3	Caritas Hoima	✓			✓	✓	✓	✓	✓		✓	✓	
4	Caritas Kabale				✓	✓	✓	✓	✓	✓			
5	Caritas Kampala			✓	✓	✓	✓	✓	✓	✓			
6	Caritas Kasese			✓	✓	✓	✓	✓	✓	✓			
7	Caritas Lugazi	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
8	Caritas Masaka Diocesan Development Organization (MADDO)	✓	✓	✓	✓	✓	✓	✓			✓		
9	Equator Commercial Ltd	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
10	GAHIYAFFAEA				✓	✓	✓		✓	✓	✓	✓	
11	Hear International (HI)					✓	✓	✓	✓	✓	✓	✓	
12	Homeland Organics	✓		✓	✓	✓	✓	✓	✓		✓	✓	
13	Inter Child Service (ICS)						✓				✓	✓	
14	Kakunyu Parents Support Association for Children with Special Needs	✓				✓	✓	✓				✓	
15	Kazo Mixed Farmers` Association (KAMIFA)	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	
16	Kiganda farmers` Cooperative	✓				✓	✓			✓	✓	✓	
17	KULIKA Uganda	✓				✓	✓	✓		✓	✓	✓	
18	Mityana - Mubende District Farmers` Association (MMUDFA)	✓		✓	✓	✓	✓		✓		✓	✓	

#	ACSA MEMBER ORGANISATION	ACTIVITY	Linkage s to service provider s/ support									
			Media engagements									
			District Engagements / Meetings									
			Follow up visits									
			Farmer Research and Innovation dissemination									
			Exposure visits									
			Exhibitions and shows									
			Networking meeting /workshops									
			Capacity building at National level									
			Capacity building at regional level									
			Institutional Capacity development									
19	Mutuba Gumu Mpigi Farmers' Cooperative (MUMPIFA)											
20	National Organic Movement of Uganda (NOGAMU)											
21	Nina Olugero Foundation											
22	Participatory Ecological Land Use Management (PELUM)											
23	People and Views (P&V)											
24	Prometra Uganda											
25	Rural Community in Development (RUCID)											
26	Skills Oriented Development Initiatives (SODI)											
27	SULMA Foods LTD											
28	Uganda Governance and Poverty Alleviation Program (UGOPAP)											
29	Uganda Youth at Development Network (UYDNET)											



## 6.0 Independent Auditor's Report

### To the Members of Advocacy Coalition for Sustainable Agriculture (ACSA)

#### Report on the Audit of the Financial Statements

##### Opinion

We have audited the financial statements of "Advocacy Coalition for Sustainable Agriculture (ACSA)" for the year ended 31st December, 2022; which comprise of the Statement of Financial Position, Statement of Comprehensive Income, Statement of Fund Balances, Statement of Cash flows and Notes to the Financial Statements, including a summary of significant accounting policies.

*In our opinion, the accompanying financial statements present fairly in all material respects the financial position of ACSA as of 31st December, 2022 and of its financial performance and cash flows for the year then ended; and comply with the funding agreements provisions, NGO Act 2016, NGO Regulations 2017, the Companies Act 2012 and Generally Accepted Accounting Principles (GAAPs).*

##### Basis for Opinion

*We conducted our audit in accordance with International Standards on Auditing (ISAs) and Guidelines issued by the donor partners if any; and the Institute of Certified Public Accountants of Uganda. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.*

*We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.*

##### Other Information

*Management is responsible for the other information. The other information comprises of "Background information", "The statement of the Board Members' Responsibilities" and a "National Coordinator's Annual Report", but does not include the financial statements and our auditors report thereon.*

*Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.*

*In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.*

*We have nothing to report in this regard*

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

*Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Funding Agreement, Generally Acceptable Accounting Principles, ACSA Articles and Memorandum of Association, Companies Act 2012 and other applicable rules and regulations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.*

*In preparing the financial statements, management is responsible for assessing ACSA's*

*ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.*

*Those charged with governance are responsible for overseeing the organization's financial reporting process.*

## **Auditor's Responsibilities for the Audit of the Financial Statements**

*Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.*

*Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.*

*As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:*

- *Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.*
- *Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ACSA's internal control.*
- *Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.*
- *Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ACSA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ACSA to cease to continue as a going concern.*
- *Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.*

*We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.*

*We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.*



## Report on Other Legal and Regulatory Requirements

As required by the Companies Act 2012, we consider and report to you based on our audit, that:

1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account have been kept by ACSA so far as appears from our examination of those books; and
3. The Statement of Financial Position agrees with the books of accounts.

*The Engagement Partner on this audit resulting in this independent auditor's report is CPA Ben Okello Luwum – P0019.*

*BVL & Co.*

BVL & Co.

Certified Public Accountants of Uganda

Reg. No. AF 0039; P.O. Box 26285 Kampala, Uganda

*Ben Okello Luwum*

Ben Okello Luwum - P0019

Date: *28<sup>th</sup> April* /2023

## 6.1 ACSA Audit Report and financial Statements for the year Ended 31st December, 2022

### 6.2 ACSA - Statement of Financial Position as at 31st December, 2022

**Advocacy Coalition for Sustainable Agriculture (ACSA)**  
**Audit Report and Financial Statements for the Year Ended 31<sup>st</sup> December, 2022**

**5.2 ACSA - Statement of Financial Position as at 31<sup>st</sup> December, 2022**

	Note	2022 US\$	2021 US\$
<b>Assets:</b>			
<b>Non- Current Assets</b>	7.1	121,021,249	154,791,733
<b>Current Assets</b>			
Cash and Bank Balances	7.2	289,259,515	137,325,126
Subscriptions Receivable	7.3	2,100,000	2,700,000
Investments in UAP (Institutional Reserve)		12,261,194	-
Prepayments	7.4	-	5,100,000
<b>Total Assets</b>		<b>424,641,958</b>	<b>299,916,859</b>
<b>Fund Balances and Liabilities:</b>			
<b>Fund Balances:</b>			
Accumulated fund Balances	5.4	287,194,056	134,448,446
Capital Grant	5.4	121,021,249	154,791,733
Institutional Reserve	5.4	12,261,194	-
<b>Liabilities:</b>			
Accounts Payable	7.5	4,165,459	10,676,680
<b>Total Fund Balances and Liabilities</b>		<b>424,641,958</b>	<b>299,916,859</b>

These Financial Statements were approved by the Board on 28 / APRIL /2023; and were signed on its behalf by:

  
**National Coordinator**  
 M/s. Harriet Nakasi

  
**Treasurer**  
 Mr. Joseph Kasibante

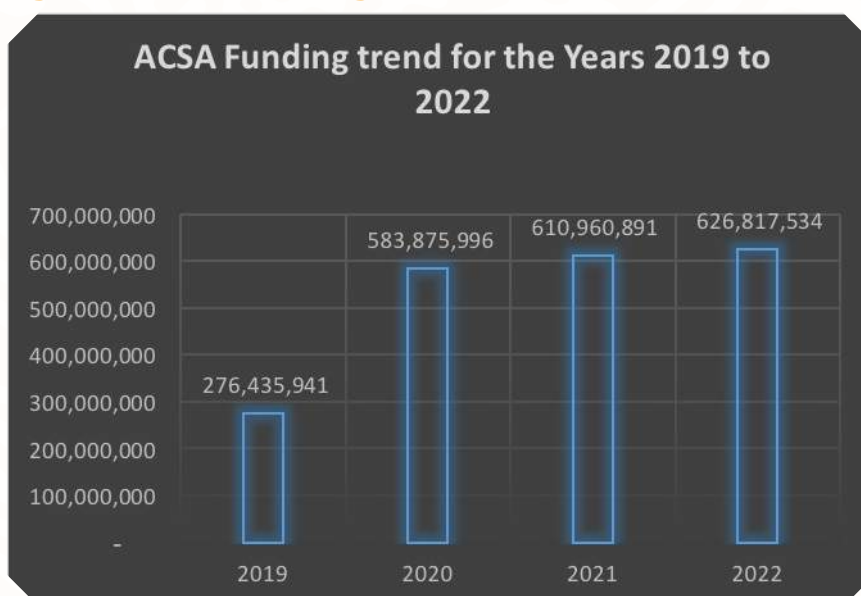
  
**Chairperson Board**  
 Mr. Eustace Sajjabi

*Note: The notes to the financial statements, form an integral part of these financial statements.*

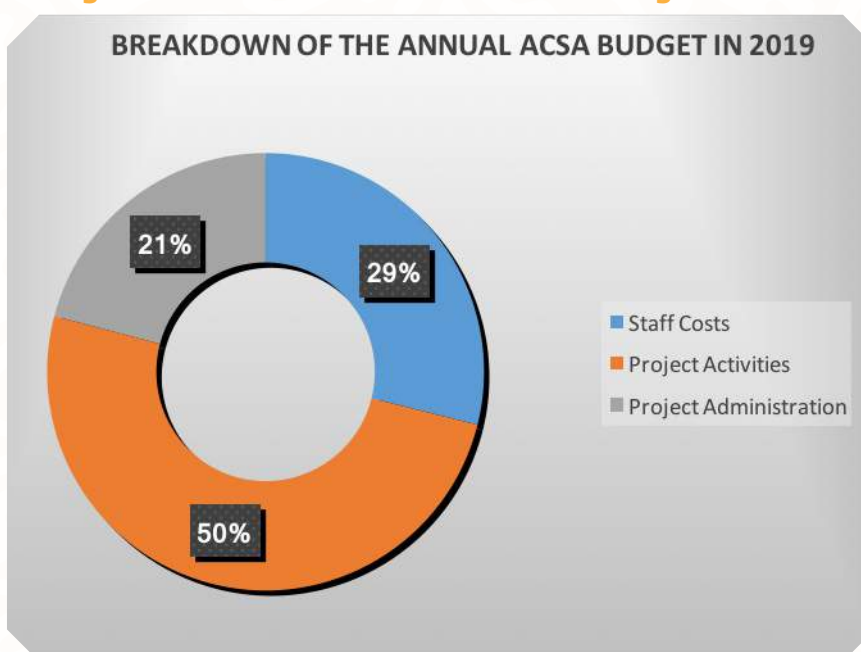


## A. Funding Trend and share of individual activities of the total budget

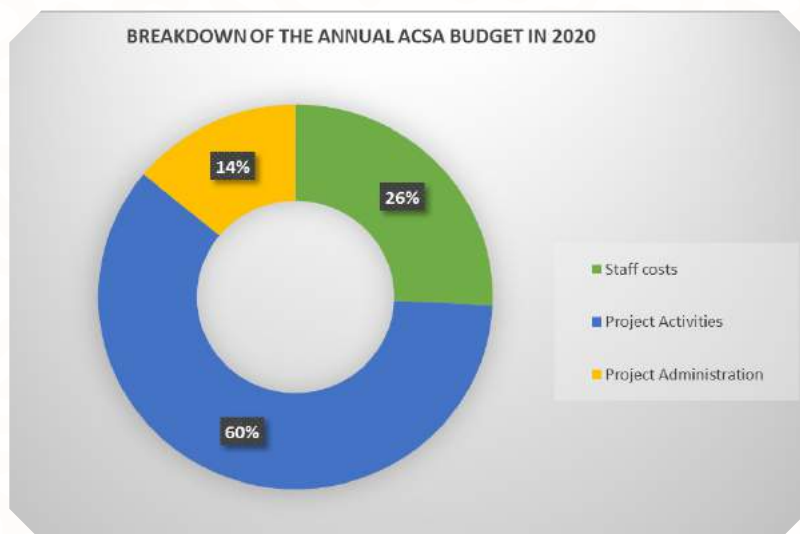
**Figure 1: ACSA Funding trend for the Years 2019 to 2022**



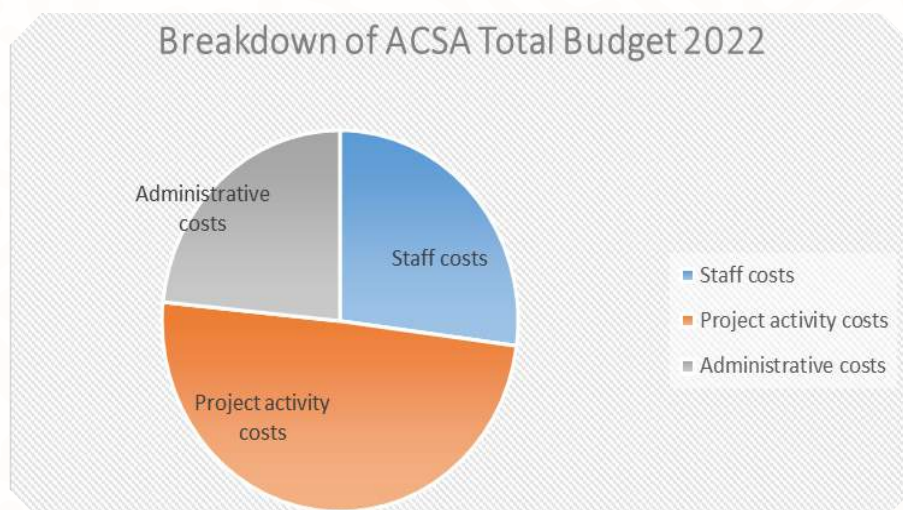
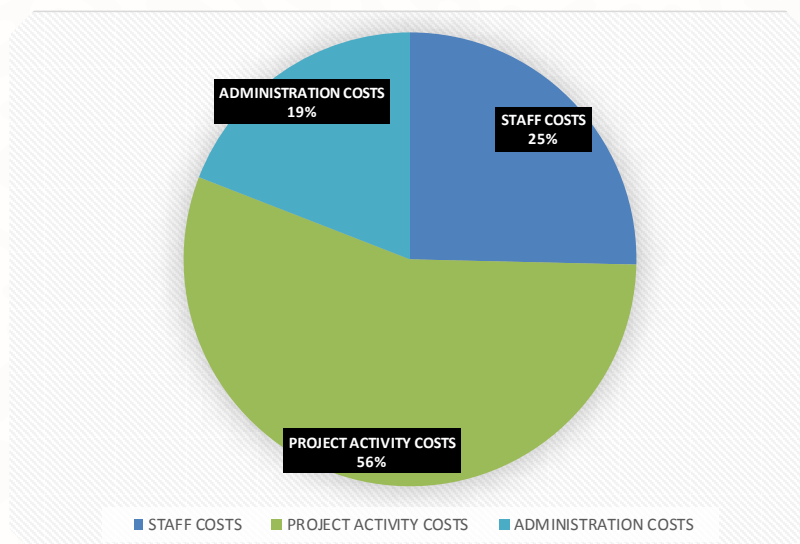
**Figure 2: Breakdown of ACSA Total Budget in 2019**



**Figure 3: Breakdown of ACSA Total Budget in 2020**



**Figure 4: Breakdown of ACSA Total Budget in 2021**





## B. Annual Operational plan for the Year 2022

Objective 1: : ACSA Member Organizations (MOs) and smallholder farmers influence the agrarian policy and budgeting processes at local and National level		Quarters				Responsible person	Engagement of MOs and other stakeholders
Output	Activity	Jan – March 2023	April – June 2023	July -Sept 2023	Oct – Dec 2023		
4.1 MOs and SHFs are aware and trained about the content of the relevant Seed, Organic agriculture and Genetic resources for Food and Agriculture and land policy issues	4.1.1 Carry-out media awareness and analysis about annual budget through radio talk shows at regional and national levels					Secretariat CSBAG	Hear International, HOCODEO, ICS KFA, Homeland, AFIRD, BICODA, Local government
	4.1.2 Develop, publish and disseminate annual agriculture sub sector specific budget analysis summaries for MOs engagements for selected LGs (annually)					Secretariat Consultant	UYDNET, MADDO, BICODA LGs (Bike, Masaka, Mayuge)
	4.1.3 Develop, publish and disseminate a summary pager which is summarized 2 page outline on GRFA, Land and other related relevant agrarian policies Passed in each financial year					Secretariat Consultant	All MOs, MAAIF, Local government and other stakeholders
	4.1.4 Develop and publish pager realigning the national seed strategy, Organic Policy, GRFA and Land polices with Local government plans					Secretariat Consultant	All MOs, MAAIF, Local Government and other stakeholders
4.2 MOs and SHFs are mobilized to participate in budget and policy processes	4.2.1 Organize and conduct regional budget analysis for a (2 annually) for						ICS, Hear International Caritas Jinja, Mayuge
	4.2.2 Support MOs & SHFs participation in pre & post budget analysis and monitoring at local and national levels						SODI, Prometra, AFIRD, ICS, Hear, BICODA, Caritas Jinja, HOCODEO, Caritas Lugazi
	4.2.3 Awareness creation workshops for Local Government in planning and budget cycle with facts and figures in relation to selected themes						UYDNET, Caritas Lugazi, BICODA, HOCODEO, AFIRD, Caritas Kampala and Mayuge, Buikwe, Hoima, Wakiso LGs
	4.2.4 Regular participation in the budgeting processes at national and local level to monitor implementation of selected policy related issues( including National seed bank)						ACSA, FRA, CEFROHT, ESSAF, PELUM, CIDI, WORLD VISION, CARITAS UGANDA, CONSENT, CSBAG
	4.2.5 Lobbying for budget prioritisation for selected policies including seed banks and implementing bylaws and ordinances						KAZO, MDMFO, HOMELAND, AFIRD, HOCODEO, UYDNET, HEAR, CARITAS LUGAZI, CARITAS KAMPALA, CARITAS MBARARA

4.3 SHFs demand for relevant service (government ministries and agencies, CSOs and district local government) for popular versions and pictorials of relevant policies and documents	4.3.1 Support MOs to train other MOs and SHF representatives about byelaws and ordinance development, Implementations and monitoring					
	4.3.3 Translate Popular versions of selected policies and strategies in four languages				Secretariat Consultants	ALL MOs , Line Ministries and agencies
	4.3.4 Develop pictorial versions of selected policies in collaboration with relevant ministries ( MAAIF, MWE, MTIC, MoL				Secretariat Consultants	ALL MOs , Line Ministries and agencies
	4.3.5 Translate pictorial versions of selected policies, Acts, Laws and regulations in four local languages				Secretariat Consultants	ALL MOs , Line Ministries and agencies
	4.3.4 Support training of MOs in developing issues based advocacy strategies ( Land , Plantational crops like sugarcane and tra) by ACSA TOT Advocacy mentors and trainers				Secretariat Consultants	UYDNET, HOCADDEO, Caritas Lugazi , Fort, Mbarara, BICODA TOTs( P&V, HOCADDEO, AFIRD UYDNET, HOMELAND, , KAZO)
4.4 ACSA representatives participate in National, regional & International agrarian policy related fora	4.4.1 Support and participate in policy engagement meetings with relevant ministries (MAAIF,MTIC, MWE, MoL, at national and , regional levels (JAPAR e.t.c.)				Secretariat	MAAIF,MTIC, MWE, MoL, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.4.2 Support and participate in selected policy engagement meetings/ workshops / conferences at national, regional & international levels				Secretariat	MAAIF,MTIC, MWE, MoL, PELUM, CSBAG, ESAFF, FRA, NOGAMU,
	4.4.3 Support engagement meetings at Local government levels ( budget conferences& stakeholders' platform)				Secretariat	ALL MOs and LGs Mpgi, Hoima, Mayuge, Wakiso
	4.4.4 Support Joint Agriculture Program Annual Review (JAPAR) preparatory activities and side events annually				Secretariat	MAAIF,MTIC, MWE, MoL, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.4.5 Participate in JAPAR meetings and inform MOs about the Results				Secretariat	MAAIF, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.4.6 Pursue seed related formal and Informal lobbying especially at the PWG(ASWG)/ JAPAR meetings				Secretariat	MAAIF, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP



4.5 ACSA representatives participate in policy analysis and position paper/ policy brief development at national level	4.5.1 Fast Tracking and Analyzing the existing policies in line with seed systems/ GRFA, Organic agriculture, Land or other related policies					Secretariat	MAAIF, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.5.2 Support the review and update of seed related Bylaws and ordinances					Secretariat Consultant	MAAIF and LGs
	4.5.3 Capacity building of ACSA MOs in process of bylaws and ordinances development					Secretariat Consultant	MDMFO, HOCADDO, Hoemland, KFA, Hear International, ICS and LGs Arua, Mityana, Mubende and Hoima
	4.5.4 Develop position papers in collaboration with other stakeholders ( National Issues)					Secretariat	ACSA, FRA, CEFROHT, ESSAF, PELUM, CIDI, UFCVP, CONSENT, CSBAG
	4.5.5 Conduct policy engagement meetings with relevant Ministries (MAAIF, MTIC, MWE, MoL, & other stakeholders)					Secretariat	MAAIF, MTIC, MWE, MoL, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.5.6 Generation and presentation of identified theme based Policy briefs to legislators, Parliamentary Agriculture committee and Ministry					Secretariat	MAAIF, MTIC, MWE, MoL, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
	4.5.7 Generate Position paper, concept and policy brief development on seed related gaps and research need in relevant policies					Secretariat	ALL MOs
Objective 2: ACSA Member Organizations (MOs) access, generate, exchange and disseminate information( including market information) and innovations, for evidence based advocacy at local and national level							
5.1 MOs are linked to research institutions (i.e. NARO, Universities etc.)	5.1.1 Organize engagement meetings with research institutions					Secretariat	NARO, UMU, MUK
	5.1.2 Link with Universities and Research Institutions for further research into farmer innovations					Secretariat	MDMFO, AFIRD, RUCID, Caritas Kampala, KULIKA, NARO, UMU, MUK, Mountains of the Moon
	5.1.3 Provide technical and financial accompanying support to MOs innovators to MAAIF and agencies, MoSTI for efficacy tests, IPR, Certification and incubation.					Secretariat	MDMFO, AFIRD, RUCID, Caritas Kampala, KULIKA, Equator, UYDNET

5.2 Platforms for research and information sharing / dissemination organized and supported)	5.2.1 Organize, exposure and exchange visits for experience sharing in advocacy, technology transfer and uptake and with, research institutions, best practices				Secretariat	ALL MOs, NARO
	5.2.2 Organize Exhibitions/ Open days/ Seed fairs / demos/Farmer competitions for information sharing at regional levels				Secretariat	HOCADAO AFIRD, UYDNET, HOMELAND, CARITAS MBARARA, KULIKA,
	5.2.3 Organize platform meetings and dialogues for Seed companies and stockist for harmonise seed related information and dissemination				Secretariat	ALL MOs, Seed companies, NARO, MAAIF
	5.2.4 Support and strengthen groups ,cooperatives, associations undertaking seed related activities				Secretariat	HOCADAO, Homeland, Kazo , UYDNET , Caritas Kampala, AFIRD
	5.2.5 Dissemination and popularisation of selected policies/laws , bylaws and ordinances and regulation				Secretariat	ACSA
	5.2.6 Dissemination and scaling up identified theme based research and innovations at different levels through annual national symposiums				Secretariat	ALL MOs
	5.2.7 Popularise the best innovations and research results of the year through national agriculture events and other related exhibitions/ fairs at different levels				Secretariat	ALL MOs
	5.2.8 Engage relevant stakeholders to implement the research recommendations				Secretariat	ALL MOS
5.3 Joint issues identified by ACSA MOs for documentation, research and disseminated at LG, national, regional and International levels to back up advocacy by ACSA	5.3.1 Baseline information/ Research and Understanding the knowledge gap in relation to seed related issues with respect to planning , Implementation and law enforcement				Secretariat Consultant	MAAIF , PELUM, CSBAG, ESAFF, FRA, NARO, MOs working Seed, BPC
	5.2.2 Baseline information/ Research and understanding the knowledge gap in relation to land related issues with respect to planning , Implementation and law enforcement				Secretariat Consultant	MAAIF, MoL, ACSA, PELUM, ESAFF, FRA, ALL MOs, LandNet, FIAN, LGs, BPC
	5.3.6 Profiling seed subsector value chain actors				Secretariat Consultant	MAAIF, ACSA, PELUM, ESAFF, FRA, NOGAMU, UNFFE, UFCVP, NARO, ALL MOs
	5.3.7 Undertake joint seed related Research with academia, MAAIF and other stakeholders				Secretariat Consultant	MAAIF, ACSA, PELUM, ESAFF, FRA, NOGAMU, UNFFE, UFCVP, NARO, ALL MOs, UMU, MUK



5.4 MOs identified innovations/ best practices for documentation, disseminated and further research at LG, national, regional and international levels to support policy implementation	5.4.1 Support the identification of farmer-based innovations, success stories and best practices annually					Secretariat	ALL MOs
	5.4.2 Support training and document best practices, success stories & short videos annually for experience sharing with, MOs, research and Other stakeholders					Secretariat Consultant	ALL MOs
	5.4.3 Profile model farmers and farms annually					Secretariat	ALL MOs
	5.4.4 Support the annual documentations of MOs & SHFs innovations, (annual publication )					Secretariat Consultant	ALL MOs
	5.4.5 Generate and harmonize MOs issue based information for ACSA platforms physical and online (virtual platform, blogs, website, Facebook, twitter etc.)					Secretariat	ALL MOs
5.5 MOs supported to generate and use information to strengthen their advocacy initiatives at LG and national levels	5.5.1 Generating seed related information for seed banks and Seed hubs					Secretariat	ALL MOs
	5.5.2 Supporting and promoting the establishment of seed banks in selected MO community					Secretariat	HOCADERO, Homeland, Kazo, UYDNET, Caritas Mbarara
	5.5.3 Mobilization and train of MOs in seed systems					Secretariat	ALL MOs
	5.5.4 Develop and popularize market, Policy and Seed Information sharing platforms including social media/ online, Apps, etc.					Secretariat	ALL MOs
	5.5.5 Use of graphics and animations to share seed and policy related information (research, policies etc.) at different levels					Secretariat Consultant	ALL MOs
	5.5.6 Support the setting up of seed Self-regulation and feedback mechanism through Apps					Secretariat	MAAIF , ALL MOs
	5.5.7 Accompanying training for MOs in the use of online Apps for research, and information sharing					Secretariat	ALL MOs
5.6 MOs and others stakeholders sensitized about selected policies and d best practices in policy implementation popularised TV shows, radio shows and newspaper pullouts annually at national and regional levels	5.6.1 Organize and conduct bi-monthly TV programs at National level (Including field coverage) @800,000					Secretariat	ALL MOs
	5.6.2 Organize and conduct bi- monthly Radio talk shows at National and regional level@800,000					Secretariat	ALL MOs
	5.6.3 Organize and conduct quarterly Radio talk shows to popularise policies and bylaws at local government levels (regional level)					Secretariat	ALL MOs
	5.6.4 Sensitization about policies, issues and bylaws on community radio					Secretariat	ALL MOs
	5.6.5 Document and publish case studies and best practices through bi monthly Newspaper pullouts					Secretariat	ALL MOs
Objective 3: ACSA and its MOs foster Strategic Partnerships, alliances and collective action for improved service delivery to SHFs at local and national levels							

6.1 Engagement workshops/seminars, by MOs and secretariat have organized and supported to develop joint advocacy and lobbying strategies for improved service delivery together with other MOs and stakeholders at local, national and international level	6.1.1 Link MOs/SHFs to local service providers					Secretariat	ALL MOs
	6.1.2 Support MOs to develop joint lobbying strategies for improved service delivery					Secretariat	ALL MOs
	6.1.3 Participate in National, regional and international for a					Secretariat	ALL MOs
	6.1.4 Support MOs to participate in National and regional networking fora					Secretariat	ALL MOs
	6.1.5 Advocate for PPP in policy related issues (seed , organic , GRFA , Land )					Secretariat	ALL MOs
	6.1.7 Support stakeholder's policy consultative meetings to inform the PWG and JAPAR at regional levels						MAAIF, ACSA, PELUM, CSBAG, ESAFF, FRA, NOGAMU, UNFFE, UFCVP
6.2 MOs capacities to lobby and engage relevant stakeholders enhanced	6.2.1 Support training to MOs to mainstream advocacy in their activities through ACSA TOT advocacy and Mentorship accompanying program					Secretariat	ACSA, TOTS and advocacy Mentors
	6.2.2 MOs organize and participate in stakeholders meeting at local levels					Secretariat	ALL MOs
	6.2.3 MOs identify and pursue issues at local level (Meetings)					Secretariat	ALL MOs
	6.2.4 Organize joint events and fora with other stakeholders					Secretariat	ALL MOs
6.3 MOs capacities to adhere to national standards for seed, organic, GRFA and related compliance issues enhanced	6.3.1 Build capacity and Support the establishment of seed PGS					Secretariat	ALL MOs
	6.3.2 Strengthening of seed monitoring teams and whistle blowers					Secretariat	MAAIF, NARO, ACSA, PELUM, ESAFF
	6.3.3 Sensitize and disseminate MAAIF self-regulating seed system					Secretariat	MAAIF, NARO, ACSA, PELUM, ESAFF
	6.3.4 Set up a community research feedback system along the seed value chain for Experience sharing and learning amongst MOs					Secretariat	MAAIF, NARO, ACSA, PELUM, ESAFF
	6.3.5 Organize and support stakeholders experience sharing meetings with certification and regulatory companies in relation seeds, inputs and organic products)					Secretariat	MAAIF, MTIC, MWE, MoL, ACSA, PELUM, ESAFF, FRA, NOGAMU, UNFFE, UGOCERT, UFCVP
6.4 ACSA secretariat has established strategic partnerships at national and international level to support ACSA's advocacy work	6.4.1 Subscribe to the relevant networks, fora at national, regional and international levels					Secretariat	ACSA
	6.4.2 ACSA staff supported to participate in fora organized by Strategic partners at different levels					Secretariat	ACSA , Staff
	6.4.3 ACSA National Coordinator supported to engage strategic partners at different levels					Secretariat	ACSA, MAAIF, MTIC, MWE, MoL, ACSA, PELUM, ESAFF, FRA, NOGAMU, UNFFE, UGOCERT, UFCVP
	6.4.4 ACSA organises and support Joint fora with strategic partners at national levels					Secretariat	MAAIF, MTIC, MWE, MoL, ACSA, PELUM, ESAFF, FRA, NOGAMU, UNFFE, UGOCERT, UFCVP



Objective 4: ACSA Project management Committee/ Board and secretariat member organizations (MOs)		are provide effective services to their			
7.1 ACSA Board, thematic committees and AGM/ Partners meerint regually organised and documented	7.1.1 Organize and document board meetings on quarterly basis.				Secretariat Board Members
	7.1.2 Organize and document quarterly committee meetings (BPC, BARMC, BRMC)				Secretariat BPC, BRMC, BARMC Members
	7.1.3 Organize and document annual Board Technical Advisory Committee (BTAC)				Secretariat BTAC Members
	7.1.4 Organize and document annual partners' forum/ AGM for feedback to MOs, evaluation and planning purposes				Secretariat ALL MOs
7.2 ACSA Board is effective in supervising, assessing and advising the	7.2.1 Carry-out bi-annual board monitoring and evaluation visits to MOs				Secretariat Board and MOs
	7.2.2 Support the board in developing relevant board operational instruments and organizational policies				Secretariat ALL MOs
7.4 ACSA secretariat is sufficiently equipped to deliver appropriate services at regional and national level (Admin Costs )	7.4.1 Hire an adequate office space.				Secretariat
	7.4.2 Facilitate the running of ACSA office (water, electricity, stationery, communication & 2 support staffs) per quarter				Secretariat ACSA
	7.4.3 Put in place and regularly update website, internet, social media platforms(quarterly)				Secretariat ACSA
	7.4.4 Vehicle + Motorcycle running costs (service + Insurance and Fuel )	-			Secretariat ACSA
7.5 ACSA secretariat and MOs use relevant operational policies and strategies (fundraising strategy, communication strategy, advocacy strategy, strategic plan, membership policy, code of conduct)	7.5.1 Ask for consultancy for accompanying support to ACSA secretariat and MOs in developing relevant institutional policies				Secretariat ACSA , MISEREOR
	7.5.2 Develop operational policies and instruments for the secretariat and MOs				Secretariat ACSA
	7.5.3 Develop and operationalize ACSA communication Strategy to support implementation of the seed strategy and other policies				Secretariat Consultant ACSA
	7.5.4 ACSA secretariat and TOT Advocacy Mentors accompanying MOs in advocacy, M&E, governance, institutional capacity development, simple book keeping and national ccompliances				Secretariat All MOs , TOTs
7.6 ACSA secretariat applies an effective M&E system for project steering	7.5.1 Carry-out quarterly follow up visits of ACSA MOs				Secretariat All MOs
	7.5.2 Developing issue-based tools to capture salient advocacy issues				Secretariat ALL MOs
	7.5.3 Carry out biannual follow up visit to LGs in MOs constituencies to fast track bylaws and ordinances				Secretariat ALL MOs
	7.5.4 MOs Carry-out periodic exchange and follow up visits among themselves				Secretariat ALL MOs
9.1 Audit	9.1.1 Biannual Project Audit				Secretariat BVL
	9.1.2 Annual Institutional Audit / Consolidated				Secretariat BVL



## GLOSSARY OF PICTURES FOR THE YEAR 2022:



1. ACSA Secretariat Team
2. UYDNET training in Abim district
3. AFIRD exposure to BICODA
4. MADDO gets a Prize
5. New Vision awards UYDNET
6. ACSA AGM 2023
7. Homeland Food Camp





1. MOs training at RUCID
2. UGOCERT on media
3. Exposure at UMU/ ACALISE IMO innovation
4. End of Year Board Meeting and reflection
5. End of Year Board Meeting and reflection
6. Post Budget analysis Radio Talk show
7. Monitoring Visit to BICODA



**Advocacy Coalition for Sustainable Agriculture (ACSA)**

**Nsambya Estate House No. A 16**

**Plot 272, Block 15 Kibuga, P.O. Box 21556, Kampala –Uganda,**

**Tel: +256 414 670400/ 772463220**

**Email: [henakasi@acsa-ug.org](mailto:henakasi@acsa-ug.org) / [info@acsa-ug.org](mailto:info@acsa-ug.org)**

**Website: [www.acsa-ug.org](http://www.acsa-ug.org)**